Case 3:07-cv-02780-SI Document 98-4 Filed 06/10/2008 Page 1 of 100

EXHIBIT 19.

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1
              IN THE UNITED STATES DISTRICT COURT
 2
                NORTHERN DISTRICT OF CALIFORNIA
 3
                    SAN FRANCISCO DIVISION
 4
 5
     ANN OTSUKA, an individual;
     JANIS KEEFE, an individual,
     CORINNE PHIPPS, an
 6
     individual; and RENEE DAVIS,
 7
     an individual; individually
     and on behalf of all others
 8
     similarly situated,
              Plaintiffs,
 9
1.0
                                       No. C-07-02780-SI
         -vs-
11
12
     POLO RALPH LAUREN CORPORATION:)
     a Delaware Corporation; POLO
     RETAIL, LLC., a Delaware
     Corporation, POLO RALPH LAUREN)
14
     CORPORATION, a Delaware
     Corporation, doing business in)
15
     California as POLO RETAIL
     CORP; FASHIONS OUTLET OF
16
     AMERICA, INC., a Delaware
     Corporation,
17
              Defendants.
18
19
20
              The deposition of HARVEY RESNICK, called
     by the Plaintiffs for examination, pursuant to
     subpoena and pursuant to the Federal Rules of
21
     Civil Procedure for the United States District
22
     Courts pertaining to the taking of depositions,
     taken before Cynthia J. Conforti, Certified
23
     Shorthand Reporter, at Suite 2500, 77 West Wacker
     Drive, Chicago, Illinois, commencing at the hour
24
     of 10:09 a.m. on the 23rd day of April, A.D.,
25
     2008.
                                                      Page 1
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## **Golden Gate Reporting**

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1	111	the	store.
1	ш	uile	31010.

- 2 O. Do you have any kind of an estimate as to how long it took a manager to go through that 3
- process of transmitting sales data? 4
- A. It was probably 15 to 20 minutes, maybe 5 less if you're really efficient. 6
- Q. And where did they typically perform that 7 8 function?
- 9 A. There was a specific computer that was used for that. I think it was maybe even Theresa 10 Cruz's actually. I'm not sure. 11
- Q. What other duties did managers perform at 12 closing time other than transmitting this data as 13 14 we just talked about and recovering their
- 15 department?
- A. Well the only other thing that really you 16 needed to do or needed to be done by a manager is 17 to inspect the employee's belongings, purses, 18
- bags, whatever, gym bag, anything of that nature 19 an allow them to leave through the employee 20
- 21 entrance.
- 22 O. Were there occasions after the close of the store but before sales associates went home 23
- when you had duties that required you to be on the 24
- telephone to talk with customers or other managers 25

- lower level and went out into the Galleria Mall.
- O. And on occasion did you perform those 2 3 inspections?
  - A. Yes.
- 5 O. And I want to focus just on the inspection
- part itself. What would typically -- what would 6 you typically do to performing that inspection? 7
- A. Basically you'd look into any packages or 8
- bags or anything of that nature where some 9
- 10 merchandise could be concealed. Basically that's
- what you were looking for, something of that 11
- nature. If somebody made a purchase, check the 12
- receipt or something of that type. 13
- Q. Could you describe the process that a 14
- sales associate typically went through at the end 15
- of the day when you or someone else indicated that 16
- their department was clean and ready and they were 17
- 18 permitted to leave?
- A. Well, from my area they would go 19
- downstairs to the employee lockers where they keep 20
- their belongings, gathered their things, and, 21
- actually, they should have clocked out prior to 22
- 23 that point, then go get their things and wait for
- a manager to release them, follow the inspection, 24
- the loss prevention inspection. 25

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- or people from Polo? 1
- A. Not a requirement. Nothing was done on a 2
- regular basis. It could happen. It wasn't 3
- necessarily something you had to do on a regular 4
- 5 basis.
- Q. What did Tin Hong Hua typically do during 6 7 the shutdown process?
- A. You know, I don't know what exactly he was 8
- doing. I was upstairs, and he most of the time 9
- would be in his office which is in the lower 10
- level. When he was there at closing, he would 11
- often do that shutdown transmittal, you know, that 12
- 13 sort of thing. He'd shut down the store.
- 14 Q. I want to talk about the loss prevention 15 inspections.
- You indicated that managers would check 16
- bags and belongings of individuals before they 17
- left the store. 18

20

- 19 A. (Nodding head.)
- Q. Yes? Is that a yes? A. That is correct, yes. 21
- O. And was there a specific entrance/exit 22
- that employees were required to use at the end of 23
- the business day? 24
- A. Yes. The employee entrance was in the 25

- O. And how would sales associates typically 1 notify a manager that they were ready to have a 2 3 loss prevention inspection performed?
  - A. Well, sometimes they would call. There was a phone right there near that or very near to that door.

My understanding was that was a location where there was at one time a loss prevention person, but then that was a position that no longer existed when I started working there, but,

- 10 at any rate, there was a telephone call there, and 11
- they would call and say "We're waiting." 12
- Q. Would they call different departments? 13 A. Yeah, trying to track down a manager. 14
- Q. Would they sometimes page a manager over 15 the PA system? 16
  - A. Same system, yeah.
- 17 O. And when you heard a page, what typically 18
- would people say over the PA system? 19
- A. Basically just to let you know that they 20
- were waiting to be allowed to leave. 21
- Q. And were there occasions when you heard 22
- 23 more than one page asking for a manager at the 24 close of the business day?
- 25 A. Yes.

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- O. How often would that happen?
- 2 A. It's hard to day. It depended on I think
- really the time of the year. I think at holiday
- time it was more frequent than others probably
- just because the volume of traffic through the
- store during the day required much more in the way
- 7 of cleanup and preparation for the next day, and
- 8 so some people would be finished, others were not,
- 9 and those who were ready to go wanted to leave, 10 and they would page or call looking for a manager.
- Managers such as myself, I was upstairs in 11
- 12 my area, and the other manager if it women's or 13 home furnishings, they were located downstairs
- closer to that exit, so it was always my hope that 14
- somebody from downstairs would let them out so I 15
- didn't have to go downstairs and back upstairs. 16
- 17 O. So on occasion you would hear a page or 18 get a call saying "We're ready to go."
- 19 A. Yeah.
- 20 Q. And let's deal with when you heard a page.
- 21 On occasion did you hear a page that sales
- associates were waiting at the employee exit in 22
- which you didn't respond to it hoping that a
- manager from downstairs would walk over and do the 24
- 25 inspection?

- A. Oh, I think sometimes they would say
- 2 they'd been waiting 10, 15 minutes.
- 3 Q. Did you ever go down to do a loss
- prevention inspection to find anyone sitting on
- 5 the floor in the hallway?
  - A. Yes.

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- O. How often did that occur?
- A. It was not unusual that there were groups
  - of people waiting to leave. They'd be sitting on
- 10 the floor there.
- Q. At the close of business was it the case 11
- 12 that individuals from different departments, maybe
- even your department, left at different times and 13
- so required inspections to be performed? 14 15
  - A. Yes, that's right.
- 16 So as they would -- as each one would be ready to leave, they would want somebody to come 17
  - to the door to do the inspection so that they
- 19 could leave, which, since there was nobody
- 20 assigned to that position, there was nobody -- not
- 21 one manager was assigned to watch, you know, stay
- 22 at the door and release everybody as they come
- 23 through, then that's why it would occur that, you
- know, three or four, five people might be sitting 24
  - there waiting to leave, waiting for a manager to

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- 1 A. Yes.
- 2 Q. Did you ever hear that any of the managers
- were particularly nonresponsive to pages or 3
- requests to have loss prevention inspections
- 5 performed?
- A. Not specifically. Just in general 6
- 7 sometimes it seemed that to the sales associates
- 8 that they were waiting a long time, and they would
- 9 become impatient.
- 10 O. Did any sales associates ever tell you
- 11 that they believed they had waited a long time for
- 12 the loss prevention inspection to occur?
- A. Yes. 13
- O. Was that on a single occasion or a number 14
- 15 of occasions?
- 16 More than once.
- 17 O. Do you remember any specific individuals
- 18 who told you that they had been waiting for what
- 19 they thought was an unreasonable amount of time at
- the back door? 20
- 21 A. Not specifically, no.
- 22 Q. Do you recall in general or specifically
- how long a sales associate told you that they had 23
- been waiting to have a loss prevention inspection
- 25 performed?

- come, and for a manager it was a bit of a strain to go back and forth to your department to let one
- 2 person out, go back, let another one out, go. It 3
- 4 wasn't unusual for managers not to respond to the
- first call for someone to let them out. 5
- 6 O. Were there occasions where at the close of 7 business you went down to the employee exit more
- than one time to let people out? 8
- 9 A. Yes.
- 10 Q. Do you have any recollection of kind of
- the length of time that you're aware of between 11
- 12 the first person or group of people leaving at the
- 13 close of business and the last people to finish up
- 14 to be released and waiting for their loss
- prevention inspection? 15
- A. Well, sometimes the very first people to 16
- be finished would be from one of the departments 17
- in the lower level of the store. They might be 18
- 19 done within 10 minutes of the store closing and be
- 20 out and able to leave. A lot of times, very
- 21 often, people in the men's area were still working
- 22 another 30 minutes. Wouldn't be that unusual,
- 23 especially again to have this little repetition
- 24 for the holiday time.
- 25 You know, a big portion of my six months

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12 (Pages 42 to 45)

- A. 1 That you have to be physically checked out by a
- 2 manager.
- 3 And were you told the reason for the necessity to Q.
- be checked out physically by a manager? 4
- 5 Α.
- 6 Q. Did you have some intuition as to what the reason
- 7 was?
- 8 A. Yes, absolutely.
- 9 Q. And so every day that you worked -- let me back up.
- 10 On a daily basis, were you actually checked in? Was there
- 11 some process to formally check you in to the store?
- 12 Well, no one was -- I mean, if you're referring to
- 13 looking through someone's bags while you came in?
- 14 Q. Thank you for the clarification.
- 15 A. Then no.
- 16 Q. Okay. So we'll get into the check-in procedures a
- 17 little later. I'm now focusing on the checkout procedures.
- 18 Α.
- 19 Q. And if I refer to them as loss prevention searches,
- 20 would you understand what I'm talking about?
- 21 A. Yes.
- 22 And you understood the purpose was to make sure Ο.
- 23 that -- even though you were an employee, they wanted to
- 24 make sure you weren't taking goods or materials out of the
- 25 store --

1 A.

- 1 is -- it could be possible, ves.
- 2 So if I were to -- your schedule was to work 40 Q.
- 3 hours a week?
- 4 Α. Correct.
- 5 Ο. Normally spread over five days but it could have
- 6 been spread over four days?
- 7 A. Yeah.
- 8 And do you recall what hours your normal shift was? 0.
- 9 A. No. It would -- it would vary. You could be on
- 10 the opening shift, the mid shift -- actually, I'm sure --
- I'm not sure if they had a mid shift, but you could be an 11
- 12 opening shift or a closing shift.
- 13 Do you recall -- do you have a recollection of what Q,
- 14 the opening shift hours represented and the closing shift
- 15 hours represented?
- 16 A. I don't understand the question.
- 17 Opening shift starting at time A, ending at time B
- 18 as opposed to closing shifts starting at a later time and
- ending at a later time? 19
- 20 A. I actually have no recollection of when I was
- 21 supposed to be there or when I was to leave.
- 22 Regardless of the time, explain to me how the
- 23 process worked when you were ready to leave at the end of
- 24 your shift?
- 25 At the end of my shift?

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- Yeah.
- 2 Q. -- that hadn't been paid for?
- 3 A. Sorry. Twice now. It's not bad. 4
- Q. Let's break these loss prevention searches up into
- 5 two pieces if we could. I want to talk about the end of
- 6 your shift or the end of the day.
- 7 Α. Okay.
- 8 Did you have a normal schedule that you worked Q.
- 9 during your tenure at the company?
- 10 A. I would -- you mean like a --
- 11 Q. Date, what days of the week.
- 12 A. You know what, I was a full-time employee, so I
- 13 worked any of the given days because they were open seven
- 14 days a week.
- 15 Q. Did you ever work more than five days a week?
- 16 A. I don't -- I don't recall. I would say no though.
- 17 They were pretty good about that.
- 18 Q. So ignoring some aberrant event, your normal
- 19 schedule was to work five days a week?
- 20 Α. Or 40 hours.
- Q. Or 40 hours? 21
- 22 A. Yes. Five days or 40 hours.
- 23 Q. So you could work 40 hours in less than five days
- 24 on occasion?
- 25 A. I don't actually remember any occasion, but it

- Q. 1 Yes, ma'am.
- 2 A. The process. It would go something as follows: A
- manager would come to make sure that your area that you were 3
- supposed to clean up was all in order so you would get an 4
- 5 okay that you could leave for the evening; you would then go
- 6 to one of the registers to clock out the time that you were
- 7 physically leaving the floor. Sometimes -- I would say
- 8 probably about 50 percent of the time that particular
- 9 computer or register in your area had already been closed
- down and counted, and you would have to go into the 10
- 11 operations manager's, which was Theresa Cruz. I think she
- 12 was an operations manager at the time. I don't really
- remember hundred percent. And you would clock out on her 13
- register. So you would get a time stamp. 14
- You would gather your things because you couldn't 15
- clock out before you gathered your things which is 16
- understandable. No big deal. Gather your things and then 17
- 18 wait by the back door for a manager or someone who wasn't a
- regular like kind of floor employee. Someone who had the 19
- 20 authority basically. Excuse me. Someone who had the key,
- that's what it was, key holder. Someone who had a key to 21
- let you out, because if you went out on your own, alarm 22
- 23 would sound, and that's how it worked. Now -- okay.
- 24 Q. All right. So going through this checkout
- 25 process --

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1 A. Sur	_
I A. SUI	•

- 2 Q. The first step was that a person who had
- 3 responsibility for your general floor area had to tell you
- that your area was suitable for you to depart; is that a
- 5 fair statement?
- 6 A. Yes.
- 7 Ο. And did that have to be a manager from your
- 8 department, or could it be any manager in the store?
- 9 A. It could be any manager in the store.
- 10 Q. And would that process be the same if you were
- 11 leaving before the store was closing? As an example, let's
- say you were departing at 3:00 and the store was staying 12
- 13 open till 6:00, would that same first step in the process be
- 14 applicable?
- 15 A. I don't really recall. I believe that sometimes it
- 16 would and sometimes it wouldn't. I don't remember a hundred
- 17 percent.
- 18 Q. And if I understand correctly, basically someone
- 19 was checking to see that the stock was folded and the things
- 20 were put away where they belonged, fair statement?
- 21 A. No. Not stock but merchandise on the floor.
- 22 Ο. So part of your responsibility at the end of the
- 23 day was to make sure that the merchandise that was on the
- 24 floor was put in its proper place and suitably dressed on
- the table and the like?

- 1 where people would take rest breaks during the course of the
- 2 day?
  - A. I don't know if other people would, but I did, so
- 4 ves.
- 5 Q. And then you -- prior to going to the back door,
- 6 would you notify someone that you were ready to go so that
- 7 they could be prepared to check you out? How would you
- 8 then, when you got to the back door, let someone know that,
- hey, I'm ready to go home? 9
- 10 Well, first of all they would know you're leaving
- 11 the floor because they're excusing you.
- 12 Q. Okay,
- 13 So that's one way. And on occasion, not very A.
- 14 often, but on occasion there would be a manager back there.
- 15 But more oftentimes than not you would have to call for a
- manager to come to the back door to let you out. 16
- MR. FEDER: Bill, there may have been an ambiguity 17 18 on the record. When you were asking her about the
- 19 procedures she used to check out the register. I think
- there were two registers, and I'm not -- she would use her 20
- 21 register, and then occasionally I guess she would clock out
- 22 on Theresa Cruz's register? 23
  - MR. GOINES: Right.
- 24 MR. FEDER: I'm not sure the procedures are the
- 25 same, but I think you might have lumped those in together.

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- A. I would say that would be fair, yeah. 1
- 2 Q. And then the next step would be to go to a register
- 3 to clock out?
- 4 A. Correct.
- 5 And you said about half the time the register where
- I normally clock out would be closed, and I would need to go 6
- 7 to Theresa Cruz's -- would it be her office or work area to
- 8 clock out?
- 9 A. Yes.
- 10 Q. Okay. And explain to me processwise what would you
- 11 do? Would you enter your employee code number, or how would
- 12 you do that?
- A. 13 Yes. I would enter in my employee code number,
- which is another thing I had a problem with, and then press 14
- enter or return or whatever it was so --15
- 16 Q. And that would clock you out?
- 17 Uh-huh. A.
- 18 MR. FEDER: Yes?
- 19 Q. BY MR. GOINES: Is that a yes?
- 20 A. Yes, yes. I'm sorry, yes.
- 21 And you would gather your things. Did you have an
- 22 employee coffee room or lunch area or locker area where you
- 23 normally kept your personal effects for the day?
- 24 A. Yes.
- 25 Q. Was that also -- was there a break room in there

- 1 I just want to make sure there's a clear record. 2
  - THE WITNESS: Oh, you're right actually. Sorry.
- 3 Q. BY MR. GOINES: So what was it -- what were the
- differences between the register --
- 5 Okav. A.
- 6 Q. I take it that about half the time you would clock
- 7 out on the register where you would ring up sales?
- 8 A.
- 9 Q. And you explained to me you would enter an employee
- 10 code and some process that would say I'm leaving for the
- 11 day?
- 12 Α. Correct.
- 13 Q. Okay. In Ms. Cruz's office, how did that work on
- 14 her computer?
- 15 A. Okay. So going back to the same 50 percent of the
- 16 time it was on the register that I would ring up sales on or
- 17 not, and then the other half of the time it would be on
- 18 Theresa Cruz's computer.
- 19 Q. Okay.
- 20 A. Generally, when the store was still open, it would
- 21 be on the computer that you were ringing up sales on.
- 22 Q.
- 23 A. After the store had closed -- actually, I think I
- 24 said a little about this, but after the store had closed if
- you were on a closing shift, they would lock out the 25

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- register that you would be clocking out on, so you could 1
- 2 only clock out on one register computer -- computer and
- 3 register. It's the same. They're synonymous.
- 4 Q. I'm using those as synonyms as well.
- 5 Okay. Great. So then I would go back to her Α.
- 6 computer and clock out. That would generally be -- well,
- 7 we're talking about clocking out. Yeah. So that would
- 8 generally be when the store had already been closed and the
- 9 doors were locked, and there were no more customers in the
- 10 store.
- 11 O. And then you would go to the back. Was there only
- 12 one exit where employees such as yourself could depart at
- 13 the end of your shift?
- 14 A. Yeah, yes.
- O. 15 And that was at the rear of the store?
- 16 I don't know if it was at the rear. It's not at
- 17 the rear of the store. It's more like in the basement of
- 18 the store.
- 19 Q. And if someone was there, they would go take a look
- 20 at your bag and good evening, see you tomorrow?
- 21 Relatively, yeah. They would look in your bag.
- 22 make sure you didn't have anything that was not -- you know,
- 23 they would make sure that there were no Polo property in
- 24 your purse that didn't have a receipt for it. They would
- 25 put a key in the door or in the wall. I think it was in the

- 1 this?
- 2 Q. Right.
- 3 A. No. It's all mental.
- 4 O. Okay. So bearing on your recollection of how --
- 5 what I'm trying to find is a quantification of the number of
- 6 days where you had to wait longer than a moment or two and
- 7 then -- well, let me stop there.
- 8 A. Sure.
- 9 Q. Okay. How many -- can you quantify the number of
- 10 occasions where you had to wait for a manager to be
- contacted to arrive at the exit door and be checked out? 11
- 12 A. Now we're only talking about checking out at night;
- 13 is that correct?
- 14 Q. Yes, ma'am, yes.
- 15 A. That's It?
- 16 Q. Yeah.
- I would probably say to my best recollection 17 Α.
- 18 probably three times a week out of five.
- 19 Q. Okav.
- 20 That I would have to wait any -- in an upwards of a A.
- 21 half an hour.
- 22 And when you say three times a week wait upwards to
- a half an hour, was it always a half hour? Was it sometimes 23
- 24 five minutes? I'm trying to get some recollection of how
- 25 long this would take.

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- 1 wall. Maybe it was in the door. I don't remember. And then they would let you out so the alarm wouldn't go off. 2
- 3 Q. And then you indicated there were -- I don't want
- to put words in your mouth, nor do I want to mischaracterize 4
- what you said, but there were occasions where you had to
- 6 call for a manager to allow you to be -- to allow the loss
- 7 prevention search to take place and then depart?
- 8 Α,
- 9 Q. Okay. And I think you indicated kind of putting
- 10 two and two together that on occasion, I don't want -- I
- 11 want you to quantify it if you can.
- 12 A. Okay,
- 13 Q. I had to -- it took a long time to get a manager to
- 14 come, and I missed appointments, missed trains, and the
- 15 like, correct?
- 16 A. That is correct.
- 17 Okay. So you worked at the company from the latter
- 18 part of June to the latter part of October. Are you able to
- 19 tell me did you keep any record of the days where it was
- 20 Ionger than a moment or two for you to check out of the
- 21 store, a moment or two meaning a manager was there within
- close proximity as opposed to when you specifically had to 22
- 23 call for a manager to come to the door to allow you to be
- 24 exited?
- 25 A. So you're asking if I have any written record of

- 1 It would take anywhere -- my best guess -- and this 2 is just wait time, not when a manager is standing right
- 3 there: is that correct?
- 4 Q. Right.
- 5 Anywhere probably from ten minutes to a half an Α.
- 6 hour.
- 7 O. And this would happen -- ten minutes to a half hour
- 8 would happen three times a week checking out?
- 9 A, Very regularly, yes. That's my definition of
- 10 happening regularly, at least three times a week checking
- 11 out.
- 12 Q. You seem to want to make sure we're talking about
- checking out. Were there other occasions where you had to 13
- 14 wait to either check in or check out?
- 15 A. Oh, yeah.
- 16 Ο. Okay. Explain those to me, please, so I can
- 17 inquire about those.
- 18 Okay. So when you had to check in at a certain --
- 19 let's just say when you're starting your shift in the
- 20 morning, this is -- actually, whenever you're starting your
- 21 shift, now that I -- whenever you would start your shift,
- 22 you would have to ring the doorbell to be let in. And if
- 23 there was not a manager down in the area waiting or
- 24 listening to a bell or on their lunch break or what have
- you, you would be waiting outside to come in to check in to 25

	Golden Gat	e F	Reporting
1	basis?	1	A. There were variations.
2	A. Not to my knowledge.	2	Sometimes people would be allowed to leave
3	Q. The next page has the title Sales Reports.	3	for a brief period empty handed through the main
4	It indicates:	4	entry for a break to go get a soft drink or
5	In order to ensure that your net sales	5	something, bring it back to the store, whatever.
6	amount is accurate all commission eligible	6	Q. And were sales associates at the end of
7	employees will be provided with a weekly summary	7	the day when the store was closed, were they
8	report.	8	entitled or permitted to leave without being
9	Were sales associates provided with some	9	checked out by a manager?
10	type of a weekly summary report setting out their	10	A. I don't believe so.
11	net sales?	11	Q. Take that back as well.
12	A. I believe so. I believe there was	12	Let me show you a document that we
13	something that was available every week.	13	previously marked as Exhibit 10. It's a two-page
14	Q. Was it posted?	14	document Bates number 430 and 431. It's entitled
15	A. That's what I have a recollection of it	15	Special FY05 Addendum. Take a moment and look at
16	being posted as opposed to being handed to them	16	this, and I'd like to ask if you've seen it before
17	individually or something.	17	today.
18	Q. I'll take that back from you. Thank you.	18	A. I don't recall seeing this particular
19	I'm going to show you a document that we	19	document.
20	previously marked as Exhibit 5.	20	Q. Are you aware of any document that was
21	It's some selected pages from a document	21	provided to sales associates while you worked at
22	entitled Polo Ralph Lauren Retail Employee	22	Polo that laid out in written form how the arrears
23	Handbook 2002-Volume 2.	23	program operated?
24	These are selected pages from a larger	24	A. Not to my recollection. I don't remember
25	handbook, and my first question is whether you	25	ever seeing anything as clearly stating the
	Page 70		Page 72
1	recall seeing this handbook or a similar handbook	1	arrears program as this.
2	during the course of your employment at Polo?	2	Q. Thank you.
3	A. I believe I saw something like this, yes.	3	A. Doesn't mean it didn't exist. I just may
4	Q. This document, this handbook had an	4	not have seen it.
5	acknowledgment signature page that went with it.	5	Q. Let me show you a document that we
6	Do you recall whether sales associates in	6	previously marked as Exhibit 23.
7	your department had signed the document indicating	7	It's an untitled document Bates numbered
8	that they understood and would abide by these	8	303, and this document may have been prepared just
9	policies?	9	for this litigation. I'm not sure that you would
10	A. I don't recall.	10	have seen it before. If you have seen it before,
11	Q. On page 25 it's Bates number 531. There's	11	let me know. If you haven't seen it before, my
12	a right-hand column General Security. Do you see	12	question is whether you were provided with a form
13	that?	13	that had similar categories showing the amount of
14	A. Um-hmm.	14	arrears that a person was in.
15	Q. The third bullet point refers to bag	15	A. I don't remember seeing anything in this

16 checks.

17

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23

Were all sales associates required to have bag checks or loss prevention inspections performed every time they left the building?

A. Every time they left the building.

21 If they had a bag. If they had anything 22 that they were carrying.

- Q. And if they didn't have anything to carry,
- were they still required to be let out by a
  - manager after some type of an inspection?

Page 71

16 format.

17 Q. The information that you indicated that

you recall receiving about employees in arrears,

19 was that a report that covered all stores in

20 California or was it specific to your store in San

21 Francisco?

22 A. If you're referring to the one that you could see on the Internet or whatever that was 23

24 called, that was I believe all stores.

Q. Throughout the United States?

Page 73

25

## certcert

1	I further certify that the signature to the
2	foregoing deposition was not waived by counsel for
3	the respective parties.
4	I further certify that the taking of this
5	deposition was pursuant to subpoena, and that
6	there were present at the deposition the attorneys
7	hereimbefore mentioned.
8	I further certify that I am not counsel for
9	nor in any way related to the parties to this
10	suit, nor am I in any way interested in the
11	outcome thereof.
12	IN TESTIMONY WHEREOF: I have hereunto set my
13	hand and affixed my notarial seal this 7th day of
14	мау, 2008.
15	$\Lambda = \Lambda \times $
16	I WANT ON CONTE
17	(Many)
18	
19	Cynthia J. Conforti, CER, CRR
20	Notary Public, Cook County, Illinois
21	
22	CSR License No. 084-003064
23	
24	
25	

EXHIBIT 20.

### UNITED STATES DISTRICT COURT

### NORTHERN DISTRICT OF CALIFORNIA

SAN FRANCISCO DIVISION

ANN OTSUKA, an individual, et al.,

**CERTIFIED COPY** 

Plaintiffs.

V5.

No. C-07-02780-SI

POLO RALPH LAUREN CORPORATION, et al.,

Defendants.

Videotaped Deposition of

JANIS KEEFE

Monday, March 17, 2008

Reported by: IRIS MEINKE-SMITH, RMR/CRR CSR No. 3798 Job No. 18235LR



PHILLIPS LEGAL SERVICES

SAN FRANCISCO DEPOSITION REPORTERS
795 FOLSOM STREET, FIRST FLOOR
SAN FRANCISCO, CA 94107
1-888-333-8270
WWW.PHILLIPSDEPO.COM

Cas	e 3:07-cv-02780-St Document 98-4 Filed 06/10/2008 Page 12 of 100
1	A. No. I mostly voiced my frustrations to Tin
2	and to Theresa.
3	MR. GOINES: I would like to take a
4	three-minute break and go off record for a minute,
01:53:38 5	please.
6	THE VIDEOGRAPHER: This marks the end of
7	tape number two in the deposition of Janis Keefe.
8	Going off the record. The time is 1:53 p.m.
9	(Recess taken.)
01:59:0210	THE VIDEOGRAPHER: Back on the record.
11	Here marks the beginning of tape number
12	three in the deposition of Janis Keefe. The time is
. 13	1:59 p.m.
14	Q. BY MR. GOINES: Janis, with regard to the
01:59:1415	loss prevention searches, was it your understanding
16	that unless you participated in the loss prevention
17	search, your employment could be terminated?
18	A. No, I don't remember that. But
19	Q. Did you feel that it was part of your job to
01:59:3520	participate in a loss prevention search?
21	A. Yes.
22	Q. were you instructed that you could strike
23	that.
24	was it your understanding that the only exit
01:59:4625	that you could utilize as a Polo Ralph Lauren
	113

# 1 REPORTER'S CERTIFICATE

I certify that the foregoing proceedings in the within-entitled cause were reported at the time and place therein named; that said proceedings were reported by me, a duly Certified Shorthand Reporter of the State of California authorized to administer oaths and affirmations, and were thereafter transcribed into typewriting.

I further certify that I am not of counsel or attorney for either or any of the parties to said cause of action, nor in any way interested in the outcome of the cause named in said cause of action.

IN WITNESS WHEREOF, I have hereunto set my hand this 1st day of April, 2008.

20.

Iris Meinke - Draw

IRIS MEINKE-SMITH, CA CSR No.3798 Registered Merit Reporter Certified Realtime Reporter

EXHIBIT 21.

1	UNITE	D STATES DISTRICT COURT
2	NORTHE	RN DISTRICT OF CALIFORNIA
3	SA	N FRANCISCO DIVISION
4		
5	ANN OTSUKA, an indi	vidual; JANIS No. C-07-02780-SI
6	KEEFE, an individua PHIPPS, an individua JUSTIN KISER, an ind	al; and
7	individually and on	behalf of
8	all others similarly	y situated,
9	Plai: vs.	ntiffs,
10	POLO RALPH LAUREN C	ORPORATION:
	a Delaware Corporat.	ion; POLO
11	RETAIL, LLC, a Delagroup POLO RALPH LAUREN CO	<b>-</b>
12	Delaware Corporation in California as PO	n, doing business
13	FASHIONS OUTLET OF A	AMERICA, INC., a
14	Delaware Corporation inclusive,	n and DOES 1-500,
15	Defe	ndants.
16		/
17		
	DEPOSIT	ION OF VALERIE ANN HARRISON
18		·
19	DATE:	August 10, 2007
20	TIME:	10:08 a.m.
21		
22	LOCATION:	120 Kearny Street Suite 3200 San Francisco, California
23	neponmen ny.	
24	REPORTED BY:	Mary E. Garland Certified Shorthand Reporter License Number 4721
25		
		Page 1
ı		

# **Golden Gate Reporting**

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- that. I mean, now that I read that, I obviously know,
  so.
  Q. So just have to look at -- I don't have my
  calendar here, which would tell us if that's 2006. I
- 5 believe it is. So that would have been about a year 6 ago. Does that time frame make sense as to when you
- ago. Does that time frame make sense as to when you
- 7 had the meeting with the other managers and Tin when he
- 8 indicated that the arrears program was being
- 9 discontinued?
- 10 A. Again, I don't know time. I can't recall 11 timelines, as far as that goes.
- 12 Q. Does it seem to you like it was as long as
  13 almost two and a half years ago, or does it seem more
- 14 recent than that?
- 15 A. As far as discontinuing it?
- Q. Yes. When you were informed that it was goingto be discontinued.
- 18 A. Again, I don't recall when we were exactly
- 19 informed and the lag time in between that was actually
- 20 discontinued. I mean, I can estimate -- I would
- 21 estimate from the beginning of a year or two ago is when
- 22 I would have guessed the whole arrears thing ended.
- Q. And after the arrears program was terminated,
- 24 did you ever have a discussion with anyone from Polo
  - about the arrears program, after it was terminated?

- that were working under your direction in the Home
- 2 Collection department were ever paid premium overtime 3 compensation?
- A. I wouldn't know, because I didn't deal with
  payroll on that level, unless somebody would have come
  to me with a check saying -- asking me a question about
  and showing me and telling me, which did not happen.
- Q. Throughout the time that you worked for Polo,
  you don't recall an associate ever coming to you and
  asking you, raising an issue relating to the payment or
  nonpayment of premium overtime compensation?
- 12 A. Are we talking in 2006, 2007 again?
  - Q. I'm talking anytime when you worked there,
- 14 whether any sales associate ever talked to you about
- 15 whether they were entitled to premium overtime
- 16 compensation.
- 17 A. Yes. Corinne did ask once about it. And I
   18 referred her to either Kristi or Theresa, Kristi Mogel
- 20 Q. Did you provide Corinne any information on that 21 issue?
- 22 A. No. I referred her to those two people,
- 23 because they would know best.
- Q. Did you tell Corinne that she should be careful
  - with her paycheck because sometimes mistakes are made in

Page 122

Page 124

1 a paycheck?

- A. Not that I can recall.
- Q. The second page of Exhibit 13 -- it's Polo 435,
- 3 "Fiscal 2007 Compensation Update" -- there's a reference
- 4 to "base plus commission," and it refers to several
- 5 stores, and the only one in California is Burlingame.
- 6 You see that? "Coinciding with the start of fiscal
- 7 2007, we would like to offer a 'base plus' commission
- 8 option for several of our stores. These stores are
- 9 Dallas NorthPark," Texas "West Village, San Antonio,
- 10 Burlingame, Chicago-Northbrook and Minneapolis."

Do you remember any discussion or was there any discussion that you heard at Polo San Francisco regarding a base plus commission system?

14 A. I don't recall that that was ever discussed for15 San Francisco.

16 Q. Do you recall any discussions in the 2006,

17 2007 time frame at Polo regarding whether Polo sales

18 associates were entitled to premium overtime

19 compensation under any circumstances?

- 20 A. I don't know.
- Q. You didn't hear any conversations relating to
- 22 that issue?
- 23 A. No.
- 24 Q. We're now in a fairly recent time period, 2006,
- 25 2007. Do you know whether any of the sales associates

1 a payeneck:

or Theresa.

- 2 A. Be careful with her paycheck?
- Q. Well, to carefully review her paycheck, because
   there are mistakes that are made on the paychecks at
   Polo?
  - A. I don't remember specifically saying that, but I may have told her that she should definitely always take a look at her paychecks.
- 9 Q. Other than Corinne Phipps, or Mullen at the 10 time, there were no other sales associates who ever 11 spoke with you about the payment of premium overtime 12 compensation?
  - A. Recently or in the past. The past, I couldn't recall. I know for certain recently, no.
- Q. We've talked a lot about the loss prevention
   inspections that were taking place back in 2001, 2002.
   Now I want to focus on the rest of the time period that

18 you were serving as manager of Home Collections.

As far as you know, during the period from 2002, forward, until you quit, were all sales associates

2002, forward, until you quit, were all sales associa
 and managers required to undergo loss prevention

22 inspections before they left the store?

- 23 A. Yes.
- Q. And at some point in time, I take it the time
- 25 card system that was back by Theresa Cruz's office was

Page 125

32 (Pages 122 to 125)

### CERTIFICATION OF DEPOSITION OFFICER

oaths pursuant to Section 2093(b) of the California Code

I, MARY E. GARLAND, duly authorized to administer

of Civil Procedure, do hereby certify that the witness in the foregoing deposition was duly sworn by me to testify to the truth, the whole truth and nothing but the truth in the within-entitled cause; that said deposition was taken at the time and place therein stated; that the testimony of said witness was thereafter transcribed by means of computer-aided transcription under my direction; that the foregoing is a full, complete and true record of said testimony; and that the witness was given an opportunity to read and correct said deposition and to subscribe to the same.

I further certify that I am not of counsel or attorney for either or any of the parties in the foregoing deposition and caption named, nor in any way interested in the outcome of the cause named in said caption.

Executed August 15, 2007, at San Francisco, California.

MARY E. GARLAND, CSR 4721

EXHIBIT 22.

```
1
                    UNITED STATES DISTRICT COURT
  2
                  NORTHERN DISTRICT OF CALIFORNIA
  3
                       SAN FRANCISCO DIVISION
      ANN OTSUKA, an individual;
  5
      et al.,
 6
                   Plaintiffs,
 7
            vs.
                                      No.
                                           C-07-02780-SI.
 8
      POLO RALPH LAUREN
      CORPORATION, a Delaware
 9
      Corporation; et al.,
10
                   Defendants.
11
12
                     DEPOSITION OF:
                                      TIN HUA
13
               TAKEN ON:
                           Friday, March 21, 2008
14
15
16
17
18
19
20
      REPORTED BY:
21
22
23
24
      PATRICIA L. HUBBARD
25
      CSR #3400, CRP #10, RPR #7847
                                                        Page 1
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# **Golden Gate Reporting**

		1	
1	Q. And how does that work? What's the	1	"Such inspections are a condition
2	process?	2	of employment."
3	A. Okay, You're going to have to be a lot	3	In other words, bag inspections at the
4	more specific.	4	time an employee exits is a condition of employment?
5	Q. Sure. If somebody brings back a sweater	5	Is that your understanding of the policy
6	that I sold, how is it debited from the amount of	6	in effect during the time during your tenure?
7	money that I have during the period you were at the	7	A. I understand that is the policy in place
8	Palo Alto store?	8	concerning the employee must have their bags checked
9	A. When you sell an item, the receipt is	9	prior to leaving the premises.
10	generated with your name and employee's number on	10	Q. What happens if they decline? What
11	there. When it's returned accompanied by a receipt,	11	would have happened? Do you know?
12	it's returned towards the name that's on the receipt	12	MR. GOINES: Objection. Calls for
13	and the sale's associate's number on there.	13	speculation.
14	Q. So for my next paycheck that's going to	14	THE WITNESS: I don't know. That hadn't
15	be deducted, assuming that I have enough commission	15	happened.
16	income to deduct from; is that correct?	16	BY MR. GRIGG:
17	A. Yes, I'm familiar with that, yes.	17	Q. What would you have done if I were your
18	Q. Is that the same sort of thing that	18	sales associate and I said, "You know, I just don't
19	would apply at both Palo Alto and San Francisco	19	have time to wait. I'm going to walk out. See you
20	during your tenure?	20	later"?
21	A. That's correct.	21	A. We probably would allow it to happen and
22	Q. And then if I've quit, then there's	22	invite them to have a conversation the next time they
23	nothing you can do to get it back from me, right?	23	come back to work.
24	A. I'm not sure.	24	Q. Were employees told what would happen
25	Q. All right. Let's go on to the next	25	ever to your knowledge if they didn't comply with the
1 2 3 4 5	portion, where it says "General Security" and the third bulleted item. It says,  "Bag checks must be performed anytime an employee leaves the store."	1 2 3 4 5	loss inspection prevention searches?  A. I'm aware that they were told that they are in violation of the policy, yes.  Q. Were they ever told anything else, to your knowledge, about what would happen if they
6	And that's the policy I think, as you've	6	didn't comply with the loss inspection prevention
7	said before, that was in effect during all of your	7	searches?
8	time with Polo Ralph Lauren, correct?	8	<ol> <li>No, not to my knowledge.</li> </ol>
9	A. Yes.	9	Q. All right. And then turning to
10	Q. And any employee, that's managers, as	10	Exhibit 24, do you recognize that?
11	well, right?	11	A. Which one? This one (indicating)?
12	A. That's including managers.	12	Q. Yes. I'm sorry.
13	Q. And it says,	13	A. I don't.
14	"It is each individual's	14	Q. Refresh my recollection, when did you
15	responsibility to notify a	15	leave Polo?
16	manager when leaving the store	16	A. I believe it was the beginning of March
17	with a bag, box or other item	17	or the end of February.
18	used to carry merchandise."	18	Q. Well, just glancing at page 23 of that
19	And again that's a policy that's been in	19	document, it says, "Meal Periods and Breaks."
20	effect during your entire tenure with Polo Ralph	20	A. What page?
21	Lauren Corporation, correct?	21	Q. 23.
22	A. Yes.	22	A. 23.
23	Q. And then on page 26 under "Bag	23	Q. It's Bates number in the lower
24	Inspection," it sort of reiterates that, doesn't it?	24	right-hand corner 001524.
25	And at the bottom of that it says,	25	A. Okay.
			Page 69
	Page 67		Page 6

18 (Pages 66 to 69)

	1	REPORTER'S CERTIFICATE
	2	·
	3	I, PATRICIA L. HUBBARD, do hereby
l	4	certify:
	5	
	6	That I am a duly qualified Certified
	7	Shorthand Reporter in and for the State of
	8	California, holder of Certificate Number 3400, which
	9	is in full force and effect, and that I am authorized
	10	to administer oaths and affirmations;
	11	
	12	That the foregoing deposition testimony
ł	13	of the herein named witness, to wit, TIN HUA, was
	14	taken before me at the time and place herein set
	15	forth;
	16	
	17	That prior to being examined, TIN HUA
	18	was duly sworn or affirmed by me to testify the
	19	truth, the whole truth, and nothing but the truth;
	20	
	21	That the testimony of the witness and
	22	all objections made at the time of examination were
	23	recorded stenographically by me and were thereafter
	24	transcribed by me or under my direction and
	25	supervision;
1		
1		

That the foregoing pages contain a full, true and accurate record of the proceedings and testimony to the best of my skill and ability; I further certify that I am not a relative or employee or attorney or counsel of any of the parties, nor am I a relative or employee of such attorney or counsel, nor am I financially interested in the outcome of this action. IN WITNESS WHEREOF, I have subscribed my name this 25th day of March, 2008. 

EXHIBIT 23.

1	UNITED	STATES DISTRICT COURT
2	NORTHER	N DISTRICT OF CALIFORNIA
3	SAN	FRANCISCO DIVISION
4		
5	ANN OTSUKA, an indiv	vidual; JANIS No. C-07-02780-SI
6	KEEFE, an individual PHIPPS, an individua JUSTIN KISER, an ind	al; and
7.	individually and on	behalf of
8	all others similarly	ntiffs,
9	vs.	
10	POLO RALPH LAUREN CO	DRPORATION;
11	a Delaware Corporati RETAIL, LLC, a Delaw POLO RALPH LAUREN CO	vare Corporation;
12	Delaware Corporation in California as POI	n, doing business
13	FASHIONS OUTLET OF A Delaware Corporation	AMERICA, INC., a
14	inclusive,	
15	Defen	ndants. /
16		•
17	DEPOS	SITION OF PHOEBE MIRELES
18		
19	DATE:	November 15, 2007
20	TIME:	10:15 a.m.
21	LOCATION:	One Montgomery Street
22	LOCATION:	Suite 3220 San Francisco, California
23	REPORTED BY:	Mary E. Garland
24	MELOMIED DI	Certified Shorthand Reporter License Number 4721
25		
		Page 1
	<u>.</u>	The second secon

# Golden Gate Reporting

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Page 23

- A. No, I don't recall that, either.
- Q. When you underwent the orientation or training 2
- 3 at Stanford, were you provided with any employee
- handbooks?
- 5 A. Yes. Yes, I was.
- O. And do you recall whether you received copies 6
- of more than one employee handbook at that time? 7
- A. No. 8
- 9 O. You don't recall?
- 10 A. No, we didn't receive more than one.
- O. At that time, was there two separate handbooks, 11
- one entitled "Polo Employee Handbook" and the other 12
- referencing employee retail commission? 13
  - A. No, not that I can recall.
- Q. I'll show you some documents in a little while, 15 maybe that --16
- 17 A. All right.

14

- Q. The employee manual that you received at that 18
- time, in April of 2002, was that the same manual that 19
- was being used in Hawaii? 20
- 21 A. I don't recall.
- O. At that time -- again, in around April of 2002 22
- -- were you provided any kind of manager manual that 23
- dealt specifically with duties as a manager at Polo in 24
- 25 California?

- basically. So that's for lunches, breaks, and the time 2 you leave.
- O. Could any manager at the store perform a loss 3 prevention inspection for exiting employees?
- Q. Do you recall at that time how many managers 6 were working within the Stanford store?
  - A. At which time?
  - Q. This, again, is in April of 2002 time frame.
- A. There was myself, an operations manager. So I 10
- was the Women's manager, an operations manager. The 11
- general manager. There was a Men's manager. I can't 12
- recall if there was a Home Collection manager at the
- 14 time. So, basically, there was - one, two, three, four
- -- four managers. 15
  - O. Was there a shipping manager?
- 17 A. No.
  - O. At that time, April of 2002, that time period,
- did the Stanford Polo store have a full-time loss 19
- prevention or security guard? 20
- 21 A. No.
- O. At anytime during your employment at the 22
- 23 Stanford Polo store, was there a full-time loss
- prevention specialist or person in the store? 24
  - A. There was a regional, but she wasn't there all

Page 22

Page 24

- A. There wasn't a manager manual, but it was a job 1 2 description.
- Q. Was that a multiple-page document, or do you 3 4 recall?
- A. Possibly. Maybe two or three pages. 5
  - O. Did any of the items referenced in that
- document refer to the compensation system applied in 7
- California at that time? 8

16

- A. Not that I can recall. 9
- O. In April of 2002, when you began at Stanford 10
- and were going through this brief orientation or 11
- training period, did you receive any information from 12
- anyone at the Polo store regarding loss prevention 13
- inspections or bag check procedures that were in place 14 at the Stanford store? 15
  - A. Not that I can recall. Nothing was on paper.
- There was no literature. It was more of a verbal 17
- policy, that I can recall, when I first started. 18
- Q. And do you recall the specifies of that policy 19 that was expressed verbally to you? 20
- A. Yes. It's anytime you leave the store, you 21
- are to ask a manager to check you out. They can't 22
- physically put their hands through your bag or your
- personal belongings, but you have to show them 24
- everything that you have or -- and are walking out with,

- the time. It was very rare that she was there. 2
  - O. What was her name?
    - A. Her name was Alison Gunder.
- O. At anytime during your employment at the 4
- 5 Stanford Polo, did you meet with Alison Gunder to
- discuss loss prevention searches of employees as they 6
- 7 exited the building?
- 8 A. No. We never did training on loss prevention
- 9 searches at all.
- Q. How many exit doors are there in the Stanford 10
- Polo store? 11
  - A. There are two.
- Q. And can you describe their location? 13
- A. Sure. We have an atrium, and there's an 14
- entrance/exit to the parking lot or an entrance/exit 15
- into the mall area. 16
  - O. So there's -- I'm not sure how the atrium fits into this. Where is the door related to the atrium?
- A. So the store is situated, it's such there's 19
- departments on either side of the atrium, and the doors 20
- 21 connect directly through the atrium. So there's two 22 exits.
- Q. One of them goes to the parking lot and one of 23 24 them goes --
  - Into the mall area.

Page 25

7 (Pages 22 to 25)

Case 3:07-cv-02780-SI Document 98-4 Filed 06/10/2008 Page 26 of 100

### CERTIFICATION OF DEPOSITION OFFICER

I, MARY E. GARLAND, duly authorized to administer oaths pursuant to Section 2093(b) of the California Code of Civil Procedure, do hereby certify that the witness in the foregoing deposition was duly sworn by me to testify to the truth, the whole truth and nothing but the truth in the within-entitled cause; that said deposition was taken at the time and place therein stated; that the testimony of said witness was thereafter transcribed by means of computer-aided transcription under my direction; that the foregoing is

a full, complete and true record of said testimony; and that the witness was given an opportunity to read and correct said deposition and to subscribe to the same.

I further certify that I am not of counsel or attorney for either or any of the parties in the foregoing deposition and caption named, nor in any way interested in the outcome of the cause named in said caption.

Executed November 26, 2007, at San Francisco, California.

MARY E. GARLAND, CSR 4721

Training to device the first of the contract o

EXHIBIT 24.

### 1 UNITED STATES DISTRICT COURT NORTHERN DISTRICT OF CALIFORNIA 2 SAN FRANCISCO DIVISION 3 ANN OTSUKA, an Individual; JANIS KEEFE, an individual, CORINNE PHIPPS, 4 an individual, and JUSTIN KISER, an individual, individually and 5 on behalf of all others similarly situated, 6 Plaintiffs. 7 v. No. C-07-02780-SI POLO RALPH LAUREN CORPORATION, a Delaware Corporation, POLO 9 RETAIL, LLC, a Delaware Corporation, POLO RALPH LAUREN CORPORATION, a 10 Delaware Corporation doing business 11 in California as POLO RETAIL CORP., FASHIONS OUTLET OF AMERICA, INC., a Delaware Corporation, and DOES -500, 12 inclusive, 13 Defendants. 14 15 December 6, 2007 New York, New York 16 Time: 10:26 a.m. Volume 1, Pages 130 17 18 19 Deposition of SHARONDA WEATHERSPOON, taken on behalf 20 of the Plaintiffs, at Greenberg Traurig, Met Life Building, 200 Park Avenue, New York, New York, commencing at 10:26 21 22 a.m., December 6, 2007, before Anthony Armstrong, a Notary 23 Public and Certified Shorthand Reporter of the State of New 24 York. 25 Page 1

		•
	normally to transmit. But in terms of for the	1 there needs to be a matching set of punches. You can
2	associate I mean for the managers, their process is	2 go in and modify it the next day, but you will not be
3	very simple.	3 able to close the system down unless all punches are
4	Q. Can you give me any kind of rough estimate for	4 accounted for.
5	the time it takes to transmit that data from the	5 Q. So in one scenario, if a manager is closing
6	briefest time to the busiest and highest-volume store	6 down the system for the night and sees is notified
7	time?	7 somehow or alerted that one sales associate didn't
8	A. I'm not sure what the estimate would be	8 punch out at the end of the day, that manager would
9	because it really does vary and normally it happens	9 enter in the time that they believe the person left so
10	during the overnight process when that information is	10 that they could close the system down?
11	transmitted.	11 A. Yes.
12	Q. Does one of the managers on duty do the	12 Q. And then if that manager approached the
13	transmittal process?	associate the next day and said, You forgot to clock
14	A. Yes.	14 out, so I clocked you out at 5 o'clock, and the
15	MR. KITCHIN: Why don't we take a break?	15 individual said, I actually left at 4:30, the manager
16	(There was a recess.)	16 could then go in and make that adjustment back to 4:30?
17	(11cc was a recess.)	17 A. Yes.
18	BY MR. KITCHIN:	18 Q. Or make an adjustment if they stayed later
19		
20	Q. We're back on the record. You understand you are still under oath?	19 than that to 6 o'clock? 20 A. Yes.
21	A. Yes.	
22	Q. If a sales associate forgets to clock out at	21 Q. And that modification, you believe, would be 22 memorialized in some kind of a record that would show
23		
24	the end of his or her shift, can an adjustment be made	that a manager had made a modification at some point in time?
25	to the time records to show that they actually left at	
23	5:00 in the afternoon and so that corresponds to	A. Well, I'm not sure how it would actually be
<del>L</del>	Page 58	Page 60
1	when they are actually working?	1 recorded. I know on the store end it's actually
2	A. Yes.	2 denoted on the time card by an asterisk that shows that
3	Q. Who has the authority to make changes to the	
4		3 the time card has been modified.
	records?	
5	records?	<ol> <li>Q. And this applies to the new system that</li> </ol>
5	records?  A. All managers.	<ul> <li>Q. And this applies to the new system that</li> <li>relatively new system that uses the point of sale cash</li> </ul>
	records?  A. All managers.	<ul> <li>Q. And this applies to the new system that</li> <li>relatively new system that uses the point of sale cash</li> <li>registers to clock in and out?</li> </ul>
6	records?  A. All managers.  Q. Can a sales associate make any changes to his	<ul> <li>Q. And this applies to the new system that</li> <li>relatively new system that uses the point of sale cash</li> <li>registers to clock in and out?</li> <li>A. Yes.</li> </ul>
6 7	records?  A. All managers.  Q. Can a sales associate make any changes to his or her time records?  A. No.	<ul> <li>Q. And this applies to the new system that</li> <li>relatively new system that uses the point of sale cash</li> <li>registers to clock in and out?</li> <li>A. Yes.</li> <li>Q. At this point in time, are managers required</li> </ul>
6 7 8 9	records?  A. All managers.  Q. Can a sales associate make any changes to his or her time records?  A. No.  Q. The adjustments to time records, under a	Q. And this applies to the new system that relatively new system that uses the point of sale cash registers to clock in and out? A. Yes. Q. At this point in time, are managers required to fill out any kind of a form in order to make a
6 7 8 9	records?  A. All managers. Q. Can a sales associate make any changes to his or her time records?  A. No. Q. The adjustments to time records, under a situation where a person forgets to clock out at the	Q. And this applies to the new system that relatively new system that uses the point of sale cash registers to clock in and out? A. Yes. Q. At this point in time, are managers required to fill out any kind of a form in order to make a modification to a time record?
6 7 8 9 10	records?  A. All managers. Q. Can a sales associate make any changes to his or her time records?  A. No. Q. The adjustments to time records, under a situation where a person forgets to clock out at the end of their shift, are those adjustments compiled and	Q. And this applies to the new system that relatively new system that uses the point of sale cash registers to clock in and out? A. Yes. Q. At this point in time, are managers required to fill out any kind of a form in order to make a modification to a time record? A. No.
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6 7 8 9 10 11 12	records?  A. All managers.  Q. Can a sales associate make any changes to his or her time records?  A. No.  Q. The adjustments to time records, under a situation where a person forgets to clock out at the end of their shift, are those adjustments compiled and kept in some form, electric or paper form?  A. The adjustments on the store end, you can	Q. And this applies to the new system that relatively new system that uses the point of sale cash registers to clock in and out? A. Yes. Q. At this point in time, are managers required to fill out any kind of a form in order to make a modification to a time record? A. No. Q. Do you know if managers have ever been required to fill out any kind of separate form prior to
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16 (Pages 58 to 61)

			· · · · · · · · · · · · · · · · · · ·
1	A. As far as bag check inspections.	1	store is open?
2	Q. And what are those guidelines?	2	A. No.
3	A. That the bag checks should normally be	3	Q. Do they have more limited coverage than other
4	conducted at the front door, and that anyone exiting	4	employees? Are they part-time, full-time?
5	the building needs to ensure that they do any	5	MR. CAPOBIANCO: Objection to form.
6	associate or employee needs to have their bag their	6	MR. KITCHIN: Let me re-ask the question.
7	bags or belongings checked. And managers are not able	7	BY MR. KITCHIN:
8	to put their hands inside of anyone's bag if they are	8	Q. So it sounds like most of your stores in
9	not able to they are not able to see to the bottom.	9	California have employees that are called supervisors;
10	They do have to ask the employee to remove some of the	10	is that correct?
111	items or just move them around so that way they can see	11	A. Yes.
12	to the bottom.	12	Q. And you have described what their duties are.
13		13	And they have the authority to conduct bag checks?
	Q. Who is permitted to conduct bag checks?	14	
14	A. Managers and supervisors. Are you talking	1	
15	about currently right now?	15	Q. Does the number of managers, including general
16	Q. Right now.	16	managers and assistant managers, working at any one
17	A. Managers and supervisors.	17	time within a store vary store to store?
18	Q. Is there a category of employee called	18	A. Yes.
19	supervisors?	19	Q. So there is how many assistant managers do
20	A. Yes.	20	you have in your largest or most busy store?
21	Q. And tell me what that category is.	21	A. Four.
22	A. What do you mean by category?	22	Q. And which store is that?
23	Q. Well, you have managers, you have assistant	23	A. Cabazon.
24	managers. And then is there another category of people	24	Q. The Cabazon factory outlet with four managers,
25	called supervisors?	25	are all four of those managers on-duty every single
+-	Page 62	-	Page 64
-			
1	A. Yes.	1	day?
2	Q. What do supervisors do?	. 2	A. No.
3	Supervisors are responsible for helping and	3	Q. Is there staffing at the Cabazon store where
		L	
4	assisting to manage the sales floor and the stock	4	there is a specific number of managers, including the
5	assisting to manage the sales floor and the stock process.	4 5	there is a specific number of managers, including the general manager, who need to be on duty during a
1 1	assisting to manage the sales floor and the stock process.  Q. The stock process?	4	there is a specific number of managers, including the general manager, who need to be on duty during a specific day?
5	assisting to manage the sales floor and the stock process.  Q. The stock process?  A. Yes, the process by which we process shipment.	4 5 6 7	there is a specific number of managers, including the general manager, who need to be on duty during a specific day?  A. There are always at least two managers
5 6 7 8	assisting to manage the sales floor and the stock process.  Q. The stock process?  A. Yes, the process by which we process shipment.  Q. Are supervisors salaried employees?	4 5 6 7 8	there is a specific number of managers, including the general manager, who need to be on duty during a specific day?  A. There are always at least two managers scheduled on any particular day.
5 6 7	assisting to manage the sales floor and the stock process.  Q. The stock process?  A. Yes, the process by which we process shipment.  Q. Are supervisors salaried employees?  A. No.	4 5 6 7 8 9	there is a specific number of managers, including the general manager, who need to be on duty during a specific day?  A. There are always at least two managers scheduled on any particular day.  Q. That's true at the Cabazon store?
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17 (Pages 62 to 65)

1	to grab a sandwich, are they permitted to go out	1	jeans or whatever they're wearing, do they still have
2	through the emergency door?	2	to go through what we have called a bag inspection?
3	A. No.	3	A. At that point they wouldn't have a bag. What
4	Q. If they want to go home at the end of the	4	they would need to have is the manager walk them to the
5	night, are they permitted to go through that emergency	5	door.
6	door?	6	Q. We know from testimony from this morning that
7	A. No.	7	some sales associates will leave at the end of their
8	Q. Can sales associates ask a foundational	8	shift before the store is closed to the public,
9	question.	9	correct?
10	Do some of the California factory outlet stores	10	A. Yes.
11	have more than one customer entrance and exit?	11	Q. I want you to, if you know, describe to me at
12	A. To my knowledge, yes.	12	this point in time the process they would go through
13	Q. So can sales associates come in after lunch	13	typically to from the time they realize it's time
14	through any of the customer entrances?	14	for me to go home to the time that they are out of the
15	A. Can you repeat that?	15	store.
16	Q. Yeah. If a sales associate goes on their	16	A. I would say that the process probably varies
17	funch break and goes outside to get something to eat,	17	from store to store. But typically, normally, what
18	can they come back in through any door except for the	18	happens is that the associate would let the manager
19	emergency door?	19	know that they are about to clock out and the manager
20	A. Are you speaking about specifically when the	20	would actually walk them once they have actually
21	store is open to customers?	21	clocked out, walk them to the store to conduct the bag
22	Q. Yes.	22	inspection.
23	A. Yes.	23	Q. How do you know that?
24	Q. Is there any of the factory outlet stores,	24	A. From based on my experience and based on my
25	does that have specifically designated employee exit or	25	observation, I can say that typically that's what
	Page 70		Page 79
	0 ,		- · · · · · · · · · · · · · · · · · · ·
1	entrance?	1	happens in every situation. I can't say that's what
1 2	entrance?  A. Normally, if there is more than one entrance	1 2	happens in every situation. I can't say that's what happens 100 percent but I can say that's normally what
2	A. Normally, if there is more than one entrance	2	happens 100 percent but I can say that's normally what
2 3	A. Normally, if there is more than one entrance into the store, they will designate one to be used as	2	happens 100 percent but I can say that's normally what the process looks like.
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2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	A. Normally, if there is more than one entrance into the store, they will designate one to be used as an employee as an employee entrance. But that normally only applies to if people are taking their breaks during the time that the store is not open to the public.  Q. Okay. So if an associate wants to go outside for any reason after the store is closed to the public and the customers are all gone, some of the stores may designate one of two or more doors to be the one that they need to exit out of?  A. During the time that the store is open to the public?  Q. No, when it's closed to public. I thought you said when the store is closed to public, some of the stores will specify a specific employee exit?  A. Yes.  Q. So if an employee wants to leave when a store is closed, or is outside wants to come back in after	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	happens 100 percent but I can say that's normally what the process looks like.  Q. You have observed that?  A. I have observed that not in the California store but I have observed that in other stores that I have actually worked in or that I visited.  Q. But you don't know from your observations whether that process has happened a single time in California, is that correct, based on your observations?  A. Well, I have only visited one of the stores in California. So based on and I can't recall specifically if I actually observed the bag checks specifically in California during that time.  MR. KITCHIN: Could I have the question read back to the witness, please?  (The record was read.)  MR. KITCHIN: That's the question that I'm asking.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	A. Normally, if there is more than one entrance into the store, they will designate one to be used as an employee as an employee entrance. But that normally only applies to if people are taking their breaks during the time that the store is not open to the public.  Q. Okay. So if an associate wants to go outside for any reason after the store is closed to the public and the customers are all gone, some of the stores may designate one of two or more doors to be the one that they need to exit out of?  A. During the time that the store is open to the public?  Q. No, when it's closed to public. I thought you said when the store is closed to public, some of the stores will specify a specific employee exit?  A. Yes.  Q. So if an employee wants to leave when a store is closed, or is outside wants to come back in after the store is closed, in those situations, there maybe	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	happens 100 percent but I can say that's normally what the process looks like.  Q. You have observed that?  A. I have observed that not in the California store but I have observed that in other stores that I have actually worked in or that I visited.  Q. But you don't know from your observations whether that process has happened a single time in California, is that correct, based on your observations?  A. Well, I have only visited one of the stores in California. So based on and I can't recall specifically if I actually observed the bag checks specifically in California during that time.  MR. KITCHIN: Could I have the question read back to the witness, please?  (The record was read.)  MR. KITCHIN: That's the question that I'm asking.  THE WITNESS: Can you repeat it one more
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	A. Normally, if there is more than one entrance into the store, they will designate one to be used as an employee as an employee entrance. But that normally only applies to if people are taking their breaks during the time that the store is not open to the public.  Q. Okay. So if an associate wants to go outside for any reason after the store is closed to the public and the customers are all gone, some of the stores may designate one of two or more doors to be the one that they need to exit out of?  A. During the time that the store is open to the public?  Q. No, when it's closed to public. I thought you said when the store is closed to public, some of the stores will specify a specific employee exit?  A. Yes.  Q. So if an employee wants to leave when a store is closed, or is outside wants to come back in after the store is closed, in those situations, there maybe one door that's designated for them to go to?	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	happens 100 percent but I can say that's normally what the process looks like.  Q. You have observed that?  A. I have observed that not in the California store but I have observed that in other stores that I have actually worked in or that I visited.  Q. But you don't know from your observations whether that process has happened a single time in California, is that correct, based on your observations?  A. Well, I have only visited one of the stores in California. So based on and I can't recall specifically if I actually observed the bag checks specifically in California during that time.  MR. KITCHIN: Could I have the question read back to the witness, please?  (The record was read.)  MR. KITCHIN: That's the question that I'm asking.  THE WITNESS: Can you repeat it one more time?
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	A. Normally, if there is more than one entrance into the store, they will designate one to be used as an employee as an employee entrance. But that normally only applies to if people are taking their breaks during the time that the store is not open to the public.  Q. Okay. So if an associate wants to go outside for any reason after the store is closed to the public and the customers are all gone, some of the stores may designate one of two or more doors to be the one that they need to exit out of?  A. During the time that the store is open to the public?  Q. No, when it's closed to public. I thought you said when the store is closed to public, some of the stores will specify a specific employee exit?  A. Yes.  Q. So if an employee wants to leave when a store is closed, or is outside wants to come back in after the store is closed, in those situations, there maybe	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	happens 100 percent but I can say that's normally what the process looks like.  Q. You have observed that?  A. I have observed that not in the California store but I have observed that in other stores that I have actually worked in or that I visited.  Q. But you don't know from your observations whether that process has happened a single time in California, is that correct, based on your observations?  A. Well, I have only visited one of the stores in California. So based on and I can't recall specifically if I actually observed the bag checks specifically in California during that time.  MR. KITCHIN: Could I have the question read back to the witness, please?  (The record was read.)  MR. KITCHIN: That's the question that I'm asking.  THE WITNESS: Can you repeat it one more

19 (Pages 70 to 73)

25 BY MR. KITCHIN:

25

summertime, just wearing the Polo shirt perhaps and

1	Q. Has anyone, other than perhaps Polo's counsel,	1	in the Polo employee handbook between or among the
2	ever described that process happening in a factory	2	factory outlet stores in California?
3	outlet store in California?	3	A. Can you repeat that?
4	A. I'm not sure I understand that question.	4	MR. KITCHIN: Would you read that back,
5	Q. Has anyone I don't want you to disclose any	5	please?
6	information you have received from Polo's attorneys	6	(The record was read.)
7	regarding the process that you described, the clocking	7	A. I'm not sure I understand the question.
8	out, the managers, all of that. So my question is, has	8	BY MR. KITCHIN:
9	anyone ever described that that is the way the process	9	Q. I'll break it down. The Polo employee
0	works in any store in California?	10	handbook provides or describes some rules and
1	A. No, no one has ever described that that's the	11	procedures and policies of Polo Ralph Lauren
2	way that the process works.	12	Corporation that are to be applied to workers in
3	Q. Do you know how the process has ever worked	13	California; is that correct?
4	for bag inspections in California based on your	14	A. Yes.
5	observations or information you have received from	15	Q. And those policies include matters such as
6	anyone other than Polo's counsel?	16	loss prevention inspections or bag checks; is that
7	A. Not specific to California.	17	true?
8	Q. Have you had any discussions with anyone,	18	A. Yes.
9	other than perhaps Polo's counsel, regarding the time	19	Q. They include other things such as rest breaks
0	period between when a sales associate has clocked out	20	and meal breaks and guidelines for providing those t
1	and the time that they have undergone a loss prevention	21	employees, correct?
2	inspection in California factory outlet stores?	22	A. Yes.
3	A. No.	23	Q. Includes a lot of other things including
4	Q. Have you heard anyone in management at Polo	24	benefits, descriptions of benefits provided.
5	ever express any concerns about the time it takes from	25	Are you aware of any variations based on your
	Page 74		Page
		-	
l	the point when a sales associate clocks out to the time	1	personal knowledge in the application of any of those
2	a bag inspection is done?	2	policies or procedures in California's factory outlet
3	A. No.	3	stores?
1	Q. Are you aware of any complaints, other than	4	A. No. Anywhere that there is a variation in the
5	the complaints in this case, by any sales associate in	5	handbook, and it is specific to California such as wit
5	California about the time it takes to have a bag	6	the no rest breaks. It is normally denoted in the
7	inspection performed?	7	handbook from my the best of my knowledge.
3	<ol> <li>I am not aware of any.</li> </ol>	8	Q. I'm going to show you what was previously
•	Q. Are you personally aware of any lawsuits,	9	marked as Exhibit 11. It's Polo Ralph Lauren
0	other than this lawsuit, filed against Polo or factory	10	simulation handbook, 2005.
1	outlets of America by any associate sales associate	11	I'm not certain, but I believe this may be just
2	from a factory outlet store over missed, rest, or meal	12	a portion of the handbook.
3	breaks?	13	Have you seen this before today?
4	A. Can you repeat that?	14	A. No. This currently isn't used in our outlet.
_	Q. Other than this lawsuit, are you aware of any	15	Q. Okay. I'll take that back.
5	other lawsuits against Polo brought by factory outlet	16	A. In the outlet division.
	• • • • • •	17	Q. Was it used at sometime, to your knowledge?
6	employees for missing meal or rest breaks?		
6 7	A. No.	18	A. Not to my knowledge.
6 7 8		18 19	· · · · · · · · · · · · · · · · · · ·
6 7 8 9	<ul><li>A. No.</li><li>Q. Other than this lawsuit, are you aware of any</li></ul>		Q. I'm going to show you what was previously
5 6 7 8 9 0	<ul> <li>A. No.</li> <li>Q. Other than this lawsuit, are you aware of any civil complaints or labor commission complaints against</li> </ul>	19	Q. I'm going to show you what was previously marked 11 in this case.
6 7 8 9	<ul><li>A. No.</li><li>Q. Other than this lawsuit, are you aware of any</li></ul>	19 20	Q. I'm going to show you what was previously

20 (Pages 74 to 77)

Q. Are you familiar with this Polo Ralph Lauren

employee/new hire loss prevention overview?

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Q. Are you personally aware of any variation in

the application of the procedures and policies set out

1	A, Yes.	$\prod_{1}$	stores can actually access in the store, which does not
2	Q. Is this loss prevention overview booklet used	2	give you it does not give you every one. It just
3	in the factory outlet stores?	3	gives you an individual person.
4	A. Yes.	4	Q. So is that to your knowledge, to access
5	Q. Is it currently used in the factory outlet	5	that type of data, you would need to access that data
6	stores?	6	at the store location?
7	A. To my knowledge, yes.	7	A. Yes.
8	Q. Is this the document you had referred to	8	Q. You know that to be the case or are you
9	earlier as something that is provided to sales	9	guessing that that is the case?
10	associates when they are hired?	10	A. Well, what I have actually experienced is that
11	A. Yes.	11	you I have had to personally access that in my
12	Q. And based on your knowledge, including	12	experience with the company at the store. I have
13	discussions with other Polo employees, are you aware of	13	not I have not personally accessed any of this type
14	any systematic variation in the application of the	14	of data in this format in my current role.
15	procedures and policies set out in this manual?	15	Q. So you don't know whether the data could be
16	A. I'm not aware of any variations.	16	accessed in one location or if it needs to be accessed
17	Q. Okay. I'm going to show you an exhibit that	17	at each store location. Would that be a true
18	was previously marked as No. 18.	18	statement?
19	Q. This exhibit is produced in this litigation	19	A. Yes, I don't know.
20	I know it's hard to read. It's very small text.	20	Q. I'm going to show you what was previously
21	And it refers to just several individuals who	21	marked as Exhibit 19. This payroll manual adjustments
22	are named plaintiffs in this case. We have been told	22	report concerns some of the named plaintiffs who worked
23	that it documents clock in/clock out time for employees	23	at the full price stores in California.
24	in these specific instances.	24	I doubt whether you have seen this specific
25	Have you ever seen a form similar to this that	25	adjustments report. I'm using it as an example. My
	Page 78		Page 80
1	shows clock in/clock out time for employees of the	1	question is my question is specifically this: Have
1 2	shows clock in/clock out time for employees of the factory outlet stores?	1 2	question is my question is specifically this: Have
1	factory outlet stores?	2	you ever, at any time, seen a document that showed
2	factory outlet stores?  A. Not similar to this one.		you ever, at any time, seen a document that showed adjustments to time records for factory outlet store
2 3	factory outlet stores?  A. Not similar to this one.  Q. Okay. Have you seen a form that shows clock	2 3	you ever, at any time, seen a document that showed adjustments to time records for factory outlet store employees?
2 3 4	factory outlet stores?  A. Not similar to this one.	2 3 4	you ever, at any time, seen a document that showed adjustments to time records for factory outlet store employees?  A. Yes.
2 3 4 5	factory outlet stores?  A. Not similar to this one.  Q. Okay. Have you seen a form that shows clock in/clock out times for sales associates in the factory	2 3 4 5	you ever, at any time, seen a document that showed adjustments to time records for factory outlet store employees?  A. Yes.  Q. Is it in similar format as this, if you know?
2 3 4 5 6	factory outlet stores?  A. Not similar to this one.  Q. Okay. Have you seen a form that shows clock in/clock out times for sales associates in the factory outlet stores?	2 3 4 5 6	you ever, at any time, seen a document that showed adjustments to time records for factory outlet store employees?  A. Yes.  Q. Is it in similar format as this, if you know?  A. Based on the document that I had seen a while
2 3 4 5 6 7	factory outlet stores?  A. Not similar to this one.  Q. Okay. Have you seen a form that shows clock in/clock out times for sales associates in the factory outlet stores?  A. Yes.  Q. And was that one of the documents that you	2 3 4 5 6 7	you ever, at any time, seen a document that showed adjustments to time records for factory outlet store employees?  A. Yes. Q. Is it in similar format as this, if you know? A. Based on the document that I had seen a while ago, I think the format was similar.
2 3 4 5 6 7 8	factory outlet stores?  A. Not similar to this one.  Q. Okay. Have you seen a form that shows clock in/clock out times for sales associates in the factory outlet stores?  A. Yes.	2 3 4 5 6 7 8	you ever, at any time, seen a document that showed adjustments to time records for factory outlet store employees?  A. Yes.  Q. Is it in similar format as this, if you know?  A. Based on the document that I had seen a while ago, I think the format was similar.
2 3 4 5 6 7 8 9	factory outlet stores?  A. Not similar to this one.  Q. Okay. Have you seen a form that shows clock in/clock out times for sales associates in the factory outlet stores?  A. Yes.  Q. And was that one of the documents that you reviewed in preparation for your testimony today?	2 3 4 5 6 7 8 9	you ever, at any time, seen a document that showed adjustments to time records for factory outlet store employees?  A. Yes.  Q. Is it in similar format as this, if you know?  A. Based on the document that I had seen a while ago, I think the format was similar.  Q. Did you review any role manual adjustments
2 3 4 5 6 7 8 9	factory outlet stores?  A. Not similar to this one.  Q. Okay. Have you seen a form that shows clock in/clock out times for sales associates in the factory outlet stores?  A. Yes.  Q. And was that one of the documents that you reviewed in preparation for your testimony today?  A. No.	2 3 4 5 6 7 8 9	you ever, at any time, seen a document that showed adjustments to time records for factory outlet store employees?  A. Yes.  Q. Is it in similar format as this, if you know?  A. Based on the document that I had seen a while ago, I think the format was similar.  Q. Did you review any role manual adjustments report in preparation for your deposition today?
2 3 4 5 6 7 8 9 10 11 12 13	factory outlet stores?  A. Not similar to this one.  Q. Okay. Have you seen a form that shows clock in/clock out times for sales associates in the factory outlet stores?  A. Yes.  Q. And was that one of the documents that you reviewed in preparation for your testimony today?  A. No.  Q. No. So to your knowledge, there is some type of form that or data that can be accessed for the factory outlet stores that show clock in/clock out time	2 3 4 5 6 7 8 9 10	you ever, at any time, seen a document that showed adjustments to time records for factory outlet store employees?  A. Yes.  Q. Is it in similar format as this, if you know?  A. Based on the document that I had seen a while ago, I think the format was similar.  Q. Did you review any role manual adjustments report in preparation for your deposition today?  A. No.
2 3 4 5 6 7 8 9 10 11 12 13 14	factory outlet stores?  A. Not similar to this one.  Q. Okay. Have you seen a form that shows clock in/clock out times for sales associates in the factory outlet stores?  A. Yes.  Q. And was that one of the documents that you reviewed in preparation for your testimony today?  A. No.  Q. No. So to your knowledge, there is some type of form that or data that can be accessed for the factory outlet stores that show clock in/clock out time for specific sales associates; is that correct?	2 3 4 5 6 7 8 9 10 11 12	you ever, at any time, seen a document that showed adjustments to time records for factory outlet store employees?  A. Yes. Q. Is it in similar format as this, if you know? A. Based on the document that I had seen a while ago, I think the format was similar. Q. Did you review any role manual adjustments report in preparation for your deposition today? A. No. Q. When did you review a report that was similar to this Exhibit 19? A. It was during the time that I was a general
2 3 4 5 6 7 8 9 10 11 12 13 14 15	factory outlet stores?  A. Not similar to this one.  Q. Okay. Have you seen a form that shows clock in/clock out times for sales associates in the factory outlet stores?  A. Yes.  Q. And was that one of the documents that you reviewed in preparation for your testimony today?  A. No.  Q. No. So to your knowledge, there is some type of form that or data that can be accessed for the factory outlet stores that show clock in/clock out time for specific sales associates; is that correct?  A. Yes.	2 3 4 5 6 7 8 9 10 11 12 13 14 15	you ever, at any time, seen a document that showed adjustments to time records for factory outlet store employees?  A. Yes. Q. Is it in similar format as this, if you know? A. Based on the document that I had seen a while ago, I think the format was similar. Q. Did you review any role manual adjustments report in preparation for your deposition today? A. No. Q. When did you review a report that was similar to this Exhibit 19? A. It was during the time that I was a general manager in Flemington, New Jersey.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	factory outlet stores?  A. Not similar to this one.  Q. Okay. Have you seen a form that shows clock in/clock out times for sales associates in the factory outlet stores?  A. Yes.  Q. And was that one of the documents that you reviewed in preparation for your testimony today?  A. No.  Q. No. So to your knowledge, there is some type of form that or data that can be accessed for the factory outlet stores that show clock in/clock out time for specific sales associates; is that correct?  A. Yes.  Q. Would you know how long that data is	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	you ever, at any time, seen a document that showed adjustments to time records for factory outlet store employees?  A. Yes. Q. Is it in similar format as this, if you know? A. Based on the document that I had seen a while ago, I think the format was similar. Q. Did you review any role manual adjustments report in preparation for your deposition today? A. No. Q. When did you review a report that was similar to this Exhibit 19? A. It was during the time that I was a general manager in Flemington, New Jersey. Q. Have you ever seen any kind of similar report
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	factory outlet stores?  A. Not similar to this one.  Q. Okay. Have you seen a form that shows clock in/clock out times for sales associates in the factory outlet stores?  A. Yes.  Q. And was that one of the documents that you reviewed in preparation for your testimony today?  A. No.  Q. No. So to your knowledge, there is some type of form that or data that can be accessed for the factory outlet stores that show clock in/clock out time for specific sales associates; is that correct?  A. Yes.  Q. Would you know how long that data is maintained?	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	you ever, at any time, seen a document that showed adjustments to time records for factory outlet store employees?  A. Yes.  Q. Is it in similar format as this, if you know?  A. Based on the document that I had seen a while ago, I think the format was similar.  Q. Did you review any role manual adjustments report in preparation for your deposition today?  A. No.  Q. When did you review a report that was similar to this Exhibit 19?  A. It was during the time that I was a general manager in Flemington, New Jersey.  Q. Have you ever seen any kind of similar report for factory outlet employees in California?
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	factory outlet stores?  A. Not similar to this one.  Q. Okay. Have you seen a form that shows clock in/clock out times for sales associates in the factory outlet stores?  A. Yes.  Q. And was that one of the documents that you reviewed in preparation for your testimony today?  A. No.  Q. No. So to your knowledge, there is some type of form that or data that can be accessed for the factory outlet stores that show clock in/clock out time for specific sales associates; is that correct?  A. Yes.  Q. Would you know how long that data is maintained?  A. I don't.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	you ever, at any time, seen a document that showed adjustments to time records for factory outlet store employees?  A. Yes.  Q. Is it in similar format as this, if you know?  A. Based on the document that I had seen a while ago, I think the format was similar.  Q. Did you review any role manual adjustments report in preparation for your deposition today?  A. No.  Q. When did you review a report that was similar to this Exhibit 19?  A. It was during the time that I was a general manager in Flemington, New Jersey.  Q. Have you ever seen any kind of similar report for factory outlet employees in California?  A. No.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	factory outlet stores?  A. Not similar to this one.  Q. Okay. Have you seen a form that shows clock in/clock out times for sales associates in the factory outlet stores?  A. Yes.  Q. And was that one of the documents that you reviewed in preparation for your testimony today?  A. No.  Q. No. So to your knowledge, there is some type of form that or data that can be accessed for the factory outlet stores that show clock in/clock out time for specific sales associates; is that correct?  A. Yes.  Q. Would you know how long that data is maintained?  A. I don't.  Q. You have seen actual printouts of clock	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	you ever, at any time, seen a document that showed adjustments to time records for factory outlet store employees?  A. Yes.  Q. Is it in similar format as this, if you know?  A. Based on the document that I had seen a while ago, I think the format was similar.  Q. Did you review any role manual adjustments report in preparation for your deposition today?  A. No.  Q. When did you review a report that was similar to this Exhibit 19?  A. It was during the time that I was a general manager in Flemington, New Jersey.  Q. Have you ever seen any kind of similar report for factory outlet employees in California?  A. No.  Q. Do you know whether there are such reports
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	factory outlet stores?  A. Not similar to this one.  Q. Okay. Have you seen a form that shows clock in/clock out times for sales associates in the factory outlet stores?  A. Yes.  Q. And was that one of the documents that you reviewed in preparation for your testimony today?  A. No.  Q. No. So to your knowledge, there is some type of form that or data that can be accessed for the factory outlet stores that show clock in/clock out time for specific sales associates; is that correct?  A. Yes.  Q. Would you know how long that data is maintained?  A. I don't.  Q. You have seen actual printouts of clock in/clock out time for factory outlet sales associates;	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	you ever, at any time, seen a document that showed adjustments to time records for factory outlet store employees?  A. Yes.  Q. Is it in similar format as this, if you know?  A. Based on the document that I had seen a while ago, I think the format was similar.  Q. Did you review any role manual adjustments report in preparation for your deposition today?  A. No.  Q. When did you review a report that was similar to this Exhibit 19?  A. It was during the time that I was a general manager in Flemington, New Jersey.  Q. Have you ever seen any kind of similar report for factory outlet employees in California?  A. No.  Q. Do you know whether there are such reports available for factory outlet employees in California?
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	factory outlet stores?  A. Not similar to this one.  Q. Okay. Have you seen a form that shows clock in/clock out times for sales associates in the factory outlet stores?  A. Yes.  Q. And was that one of the documents that you reviewed in preparation for your testimony today?  A. No.  Q. No. So to your knowledge, there is some type of form that or data that can be accessed for the factory outlet stores that show clock in/clock out time for specific sales associates; is that correct?  A. Yes.  Q. Would you know how long that data is maintained?  A. I don't.  Q. You have seen actual printouts of clock in/clock out time for factory outlet sales associates; is that true?	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	you ever, at any time, seen a document that showed adjustments to time records for factory outlet store employees?  A. Yes. Q. Is it in similar format as this, if you know? A. Based on the document that I had seen a while ago, I think the format was similar. Q. Did you review any role manual adjustments report in preparation for your deposition today? A. No. Q. When did you review a report that was similar to this Exhibit 19? A. It was during the time that I was a general manager in Flemington, New Jersey. Q. Have you ever seen any kind of similar report for factory outlet employees in California? A. No. Q. Do you know whether there are such reports available for factory outlet employees in California? A. I'm not certain.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	factory outlet stores?  A. Not similar to this one.  Q. Okay. Have you seen a form that shows clock in/clock out times for sales associates in the factory outlet stores?  A. Yes.  Q. And was that one of the documents that you reviewed in preparation for your testimony today?  A. No.  Q. No. So to your knowledge, there is some type of form that or data that can be accessed for the factory outlet stores that show clock in/clock out time for specific sales associates; is that correct?  A. Yes.  Q. Would you know how long that data is maintained?  A. I don't.  Q. You have seen actual printouts of clock in/clock out time for factory outlet sales associates; is that true?  A. What time period would you be talking about?	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	you ever, at any time, seen a document that showed adjustments to time records for factory outlet store employees?  A. Yes.  Q. Is it in similar format as this, if you know?  A. Based on the document that I had seen a while ago, I think the format was similar.  Q. Did you review any role manual adjustments report in preparation for your deposition today?  A. No.  Q. When did you review a report that was similar to this Exhibit 19?  A. It was during the time that I was a general manager in Flemington, New Jersey.  Q. Have you ever seen any kind of similar report for factory outlet employees in California?  A. No.  Q. Do you know whether there are such reports available for factory outlet employees in California?  A. I'm not certain.  Q. That begs the question, do you believe, based
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	factory outlet stores?  A. Not similar to this one.  Q. Okay. Have you seen a form that shows clock in/clock out times for sales associates in the factory outlet stores?  A. Yes.  Q. And was that one of the documents that you reviewed in preparation for your testimony today?  A. No.  Q. No. So to your knowledge, there is some type of form that or data that can be accessed for the factory outlet stores that show clock in/clock out time for specific sales associates; is that correct?  A. Yes.  Q. Would you know how long that data is maintained?  A. I don't.  Q. You have seen actual printouts of clock in/clock out time for factory outlet sales associates; is that true?  A. What time period would you be talking about?  Q. Just ever.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	you ever, at any time, seen a document that showed adjustments to time records for factory outlet store employees?  A. Yes. Q. Is it in similar format as this, if you know? A. Based on the document that I had seen a while ago, I think the format was similar. Q. Did you review any role manual adjustments report in preparation for your deposition today? A. No. Q. When did you review a report that was similar to this Exhibit 19? A. It was during the time that I was a general manager in Flemington, New Jersey. Q. Have you ever seen any kind of similar report for factory outlet employees in California? A. No. Q. Do you know whether there are such reports available for factory outlet employees in California? A. I'm not certain. Q. That begs the question, do you believe, based on something that you have heard or know about, that
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	factory outlet stores?  A. Not similar to this one.  Q. Okay. Have you seen a form that shows clock in/clock out times for sales associates in the factory outlet stores?  A. Yes.  Q. And was that one of the documents that you reviewed in preparation for your testimony today?  A. No.  Q. No. So to your knowledge, there is some type of form that or data that can be accessed for the factory outlet stores that show clock in/clock out time for specific sales associates; is that correct?  A. Yes.  Q. Would you know how long that data is maintained?  A. I don't.  Q. You have seen actual printouts of clock in/clock out time for factory outlet sales associates; is that true?  A. What time period would you be talking about?	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	you ever, at any time, seen a document that showed adjustments to time records for factory outlet store employees?  A. Yes.  Q. Is it in similar format as this, if you know?  A. Based on the document that I had seen a while ago, I think the format was similar.  Q. Did you review any role manual adjustments report in preparation for your deposition today?  A. No.  Q. When did you review a report that was similar to this Exhibit 19?  A. It was during the time that I was a general manager in Flemington, New Jersey.  Q. Have you ever seen any kind of similar report for factory outlet employees in California?  A. No.  Q. Do you know whether there are such reports available for factory outlet employees in California?  A. I'm not certain.  Q. That begs the question, do you believe, based

21 (Pages 78 to 81)

1	CERTIFICATE
2	I, Anthony Armstrong, a Certified
3	Shorthand Reporter and Notary Public within
4	and for the State of New York, do hereby
5	certify:
6	That SHARONDA WEATHERSPOON, the witness
7	whose testimony is hereinbefore set forth, was
8	duly sworn by me and that such testimony is a
9	true record of the testimony given by such
10	witness.
11	I further certify that I am not related
12	to any of the parties by blood or marriage,
13	and that I am in no way interested in the
14	outcome of this matter.
15	
16	Unghong linum 10
17	Anthony filmstrong
18	
19	
20	Tananan menganan men
21	· ·
22	
23	
24	
25	
	Page 130

EXHIBIT 25.

	1	UNITED STATES DISTRICT COURT						
	2	NORTHERN DISTRICT OF CALIFORNIA						
	3	SAN FRANCISCO DIVISION						
	4							
	5	ANN OTSUKA, an indiv	idual; JANIS No. C-07-027	780-SI				
	6 -	KEEFE, an individual PHIPPS, an individual JUSTIN KISER, an ind	l; and					
	7	individually and on lall others similarly	behalf of	:				
	8	Dlain	tiffs,	-				
	9	vs.	cilis,					
	10	POLO RALPH LAUREN CORPORATION;						
	11	a Delaware Corporation; POLO RETAIL, LLC, a Delaware Corporation; POLO RALPH LAUREN CORPORATION, a						
	12	Delaware Corporation, doing business						
	13	,						
	14	Delaware Corporation and DOES 1-500, inclusive,						
	15	Defendants.						
			/					
	16							
	17	DEPOSITION OF KRISTI MOGEL						
	18							
	19	DATE:	February 4, 2008					
	20		-					
	21	TIME:	10:06 a.m.					
		LOCATION:	Greenberg Traurig					
	22		1900 University Avenue Fifth Floor	:				
	23		East Palo Alto, California					
	24	REPORTED BY:	Mary E. Garland Certified Shorthand Reporter					
	25		License Number 4721					
				Page 1				
- 1								

# **Golden Gate Reporting**

1	Kenneth Cole Productions, and that is the law of	1	A. Yes.
2	California.	2	Q. Have you performed any loss prevention searches
3	MR. GOINES: The law of California requires the	3	in the La Jolla store?
4	employer to make the breaks available.	4	A. Yes.
5	Q. BY MR. KITCHIN: Have you ever heard from any	5	Q. Have you performed loss prevention inspections
6	source, other than counsel, what California law's	6	in the South Coast Plaza store?
7	requirement is as to the compensation of employees who	7	A. No.
8	have missed rest breaks?	8	Q. Have you performed loss prevention inspections
9	A. No.	9	in the Beverly Hills store?
10	Q. Let me take back that document.	10	A. Yes.
11	A. The older one?	11	Q. Have you performed loss prevention inspections
12	Q. Yes. This is Exhibit 8, we were looking at.	12	in any of the Malibu stores?
13	Are you aware of a retail employee handbook	13	A. No.
14	dated 2004?	14	Q. Have you performed loss prevention inspections
15	A. In general? There maybe a couple versions out	15	in the Palm Desert store?
16	there, so.	16	A. No.
17	Q. Okay.	17	Q. Have you performed any loss prevention
18	A. It seems as if there are.	18	inspections in either of the Rugby stores?
19	Q. So do you have a specific recollection as to	19	A. No.
20	whether any employee handbook, other than the 2007	20	Q. Do any of the stores that I've just mentioned
21	handbook, states that it is the manager's responsibility	21	have security personnel who are currently assigned to
22	to ensure that appropriate breaks are taken?	22	perform loss prevention inspections?
23	A. Again, I wouldn't be able to speak to where	23	A. Assigned to the store?
24	it's written. I just will tell you it's certainly part	24	Q. Yes.
25	of our culture. So I don't know. I don't think I've	25	MR. GOINES: Are you talking about independent
	Page 150		Page 152
⊢			
1	never been presented with any questions around that.	1	of that's their sole function?
2	Q. Since you began working for Polo in 2003, has	2	Q. BY MR. KITCHIN: Well, they can have many
3	it been the policy of Polo Ralph Lauren to conduct loss	3	functions, but one of their functions being the
4	prevention searches of every employee before they leave	4	performance of loss prevention inspections.
5	the store?	5	A. There is an asset protection staff in the
6	A. Yes.	6	Beverly Hills store.
7	Q. And has it been the policy to conduct those	7	Q. And is that the only store in which loss
8	searches both when an employee is leaving at the end of	8	prevention or asset protection personnel works?
9	their shift and anytime that they're leaving during the	9	A. Where they're designated to that store? Yes.
10	course of their shift?	10	Q. And is that person, as part of his or her
11	A. Yes.	11	responsibility or those persons permitted to
12	Q. That includes management-level personnel?	12	perform loss prevention inspections on employees leaving
13	A. Yes.	13	the Beverly Hills store?
14	Q. Have you ever performed a loss prevention or	14	A. Yes.
15	bag check inspection?	15	Q. Do managers in Beverly Hills, on occasion, also
16	A. Yes.	16	perform loss prevention searches?
17	Q. On many, many occasions?	17	A. Yes.

39 (Pages 150 to 153)

Q. Is the asset protection personnel assigned to

the Beverly Hills store there throughout the time that

A. As in "there," do you mean are they scheduled?

Q. So how many days a week is the Beverly Hills

sales associates are working within the store?

18

20

21

22

23

24

Page 151

Q. Yes.

A, Yes.

store open?

18

19

20

21

22

23

24

25

A. Yes.

A. Yes.

A. Anytime I'm available and I can help out.

Q. And have you performed loss prevention

Q. And have you performed any loss prevention

inspections in the San Francisco store?

inspections in the Burlingame store?

Q. The Palo Alto store?

Page 153

### 1 CERTIFICATION OF DEPOSITION OFFICER 2 I, MARY E. GARLAND, duly authorized to administer 3 oaths pursuant to Section 2093(b) of the California Code 4 of Civil Procedure, do hereby certify that the witness 5 in the foregoing deposition was duly sworn by me to 6 testify to the truth, the whole truth and nothing but 7 the truth in the within-entitled cause; that said 8 deposition was taken at the time and place therein 9 stated; that the testimony of said witness was 10 thereafter transcribed by means of computer-aided 11 12 transcription under my direction; that the foregoing is a full, complete and true record of said testimony; and 13 that the witness was given an opportunity to read and 14 15 correct said deposition and to subscribe to the same. I further certify that I am not of counsel or 16 attorney for either or any of the parties in the 17 18 foregoing deposition and caption named, nor in any way interested in the outcome of the cause named in said 19 20 caption. 21 Executed February 12, 2008, at San Francisco, 22 California. 23

24

EXHIBIT 26.

1		UNITED STATES DISTRICT COURT
2		NORTHERN DISTRICT OF CALIFORNIA
3		SAN FRANCISCO DIVISION
4		
5		an individual;
6		an individual; PS, an individual;
7	and JUSTIN K	ISER, an individual;
7		and on behalf of imilarly situated,
8		Plaintiffs,
9	ı	Case No. c-07-02780-SI
10	and .	
		AUREN CORPORATION,
11 .		orporation; POLO  Delaware corporation;
12	POLO RALPH LA	AUREN CORPORATION, a
13		<del>poration, doing</del> California as POLO
14	· · · · · · · · · · · · · · · · · · ·	FASHIONS OUTLET OF
14	AMERICA, INC. corporation;	and DOES 1-500,
15	inclusive,	
16	De	efendants.
17		
18		DEPOSITION OF THERESA CRUZ
19	DATE:	August 20, 2007
20	TIME:	10:00 a.m.
21	LOCATION:	LAW OFFICE OF PATRICK R. KITCHIN
22		565 Commercial Street Fourth Floor
 :	•	San Francisco, California 94111
23		
24	REPORTED BY:	Katy Leonard Certified Shorthand Reporter
25 25		License Number 11599
in a second		Page 1

# Document 98-4 Filed 06/10/2008 **Golden Gate Reporting**

1	involvement, if you have an involvement in the process,	1	who will go on a leave of absence. We use that form for
2	of hiring a new sales associate at Polo San Francisco.	2	termination, also. And other changes. Let's say if we
3	Are you involved in the interviewing process	3	terminate the person, if there's any changes on their
4	for sales associates?	4	where to mail the final paycheck.
5	A. No.	5	Q. Okay. What other tasks are you involved
6	Q. Are you involved in the decision-making as	6	with in bringing in a new sales associate into the Polo
7	to which sales associates to hire?	7	San Francisco store?
8	A. No.	8	A. Um, just training with the Tradewind. I do
9	Q. Are you involved in helping to set up a	9	the walk-through with the new hire.
10	hired sales associate into the payroll system?	10	Q. And the walk-through involves what?
11	A. Yes.	11	A. Walk-through in the store only.
12	Q. And do you have any assistants that work for	12	Q. So, you show them around?
13	you?	13	A. Yes.
14	A. No.	14	<ul> <li>Q. Do you have any involvement in providing</li> </ul>
15	Q. So, you do all this on your own?	15	them training related to loss prevention?
16	A. Yes.	16	A. Um, no.
17	Q. And, so, do you work with the corporate	17	Q. When you're doing your walk-through, do you
18	office to set up someone in the payroll system?	18	show them where the employee exit is?
19	A. No. I can got to the workstation and do	19	A. Yes.
20	that.	20	Q. And do you describe to them the process that
21	Q. Okay.	21	they're required to go through in order to leave the
22	A. It's called the "Lawson."	22	store?
23	Q. L-a-w-s-o-n?	23	A. Yes.
24	A. That's correct.	24	<ul> <li>Q. And what specifically do you tell them about</li> </ul>
25	Q. And, so, you enter in specific information	25	leaving the store?
	Page 46		Page 48
1	1 4 1 4 4 64	,	A I among the stand Theory and the call of
1	about the employee to set them up as a user of the		A. Leaving the store? They need to call a
2	Lawson system?	2	department manager to check them out.
3	A. Yes.	3	Q. And is it are you authorized to let people out the exit?
4	Q. And how does the Lawson system differ from	5	A. Yes.
5 6	the Tradewind system?  A. The Lawson is for new-hire employees. After	6	Q. Is Tin or, was he authorized to let
7		7	people out the exit?
8	you have put in all the information, it will give you	8	A. Yes.
9	the employee number — it will assign an employee number.	9	Q. All department managers had the ability to
10	Q. What involvement do you have, in addition to		let people out of the exit?
111	having a new sales associate set up through the Lawson	11	A. Yes.
12	system, to assist a new sales associate to get into the	12	Q. Anyone else, other than the general manager,
13	system, to assist a new sales associate to get into the system and start working at Polo?	13	you, and the department managers, who had the ability to
14	A. I prepare the new hire the new-hire	14	let people out the employee exit?
15	paperwork for them.	15	A. Um, all the department managers.
16	Q. What is included in the new-hire paperwork?	16	Q. Do all department managers have keys to turn
17	A. The PAF.	17	off the alarm at the back exit?
18	Q. What is a PAF?	18	A. Yes.
19	A. Personal Authorization Form.	19	Q. And the key that they have also gives them
20	Q. And what does that Personal Authorization	20	access from the outside; is that correct?
21	Form relate to?	21	A. Yes.
22	A. Um, you fill in the Social Security number,	22	Q. And the door coming into the store through
23	the information of the employee, if she will be hired	23	the the employee exit, that's locked from the
24	full-time, part-time, or temporary, and how many hours.	24	outside?
25	And it also pertained — we use that form for someone	25	A. Yes.
	. L	i ~~	
	Page 47		Page 49

13 (Pages 46 to 49)

# Document 98-4 Filed 06/10/2008 **Golden Gate Reporting**

	<u> </u>		
1	Q. But it's not locked from the inside; is that	1	lunch been in effect?
2	correct?	2	A. Um, at that time, it was for a while.
3	A. No.	3	Q. More than a year?
4	Q. Is it always alarmed?	4	<ul> <li>A. More than more than two years.</li> </ul>
5	A. Yes.	5	Q. Was that policy in effect when Justin Kiser
6	Q. So, if you so, an employee could open the	6	was working at Polo?
7	employee exit and leave physically to do that; is that	7	A. That's correct.
8	correct?	8	Q. Was that policy in place to use the home
9	A. By not letting check her out?	9	collections door to return from lunch in effect when
10	Q. Yeah. Let me rephrase the question.	10	Janis Keefe worked for Polo?
11	An employee a sales associate could leave	11	A. Yes.
12	through the back exit at any time they wanted to, except	12	Q. And the same question with Corinne Phipps?
13	that an alarm would sound if they did that without the	13	A. Yes.
14	key being turned?	14	Q. So, they left, I believe, in 2004.
15	A. Turned, yes.	15	Do you believe that this policy has been in
16	Q. Okay. Do you give sales associates, during	16	effect since at least 2004?
17	the walk-through, any information as to the consequences	17	A. Oh, yes.
18	of leaving the store without being checked out?	18	Q. And did you do strike that.
19	A. Yes.	19	On your walk-through with associates, you
20	Q. What do you tell the sales associates?	20	tell them that in order to leave the store, they need to
21	A. It is a policy of the company, working in	21	have a manager do a loss-prevention inspection; correct?
22	retail, that anybody who leaves at the back door will	22	A. Yes.
23	have to be checked out. And if they have their bags	23	Q. And are they required to do that at any time
24	with them, we have to check their bags also.	24	during the day they wish to leave the building?
25	Q. Okay. So, if an employee doesn't have bags,	25	A. Yes.
	Page 50	Ë	Page 52
	rage 30		I ugo 32
1	they still need to go through the loss-prevention	i	Q. Do you explain to them whether there are any
2	inspection at the back door; is that correct?	2	consequences for failing to go through a loss-prevention
3	A. Just to be checked out by a manager. Just	3	inspection as required under Polo's policy?
4	to make sure that the key is not turned the other way so	4	A. No.
5	that the alarm will not go off.	5	Q. Is there any policy in place in Polo
6	Q. Are employees permitted strike that.	6	regarding what consequences would happen if a sales
7	Are sales associates permitted to use any	7	associate exited the building without undergoing a
8	other doors within the facility on a regular basis?	8	loss-prevention inspection?
9	A. Yes.	9	A. That will be a yes.
10	Q. And what other doors can they use?	10	Q. What is the policy?
11	A. Home collection entrance door.	11	A. The policy is that will be I will have
12	Q. And all sales associates can use the home	12	to tell my GM that the person had exited the other
13	collections door?	13	entrances than what is permitted to us.
14	A. That is correct.	14	Q. Have you ever had to inform your general
15	Q. At any time?	15	manager that someone had left the store without going
16	A. No.	16	through a loss-prevention inspection?
17	Q. At what time?	17	A. Um, no.
18	A. Only if they're coming back from their	18	Q. Have you ever heard of any employee who has
19	lunch.	19	left the building without going through a
20	Q. And does that apply to all sales associates	20	loss-prevention inspection?
21	who are currently working at the Polo store in	21	A. No.
22	San Francisco?	22	Q. Are managers required to go through
		23	loss-prevention inspections as well?
23 24	A. Yes.	24	A. Absolutely.
. /4	<ul> <li>Q. And how long has that specific policy about</li> </ul>	1	
	- coming hook in through the home collections done offer	125	( ) And are managers required to event for
25	coming back in through the home collections door after	25	Q. And are managers required to except for
	coming back in through the home collections door after Page 51	25	Q. And are managers required to except for Page 53

14 (Pages 50 to 53)

1	CERTIFICATION OF DEPOSITION OFFICER
2	
3	I, KATY LEONARD, duly authorized to
4	administer oaths pursuant to Section 2093(b) of the
5	California Code of Civil Procedure, hereby certify that
6	the witness in the foregoing deposition was by me sworn
7	to testify to the truth, the whole truth and nothing but
8	the truth in the within-entitled cause; that said
9	deposition was taken at the time and place therein
10	stated; that the testimony of the said witness was
11	thereafter transcribed by means of computer-aided
12	transcription; that the foregoing is a full, complete
13	and true record of said testimony; and that the witness
14	was given an opportunity to read and correct said
15	deposition and to subscribe the same.
16	I further certify that I am not of counsel
17	or attorney for either or any of the parties in the
18	foregoing deposition and caption named, or in any way
19	interested in the outcome of this cause named in said
20	caption.
21	
22	4
23	14 10
24	Lyful
25	KATY LEONARD, CSR 11599
	Page 261

EXHIBIT 27.

	TO THE PART OF THE	OMARKS DISTRICT COURT			
. 1	UNITED STATES DISTRICT COURT				
2	<b>.</b>	N DISTRICT OF CALIFORNIA			
3	SAN	FRANCISCO DIVISION			
4					
5	ANN OTSUKA, an indivi KEEFE, an individual	idual; JANIS No. C-07-027; CORINNE	780-SI		
6	PHIPPS, an individual JUSTIN KISER, an indi	l; and ividual;			
7	individually and on lall others similarly	behalf of			
8	Plain	tiffs,			
9	vs.				
10	POLO RALPH LAUREN CO a Delaware Corporati	on; POLO			
11	RETAIL, LLC, a Delaw POLO RALPH LAUREN CO	are Corporation; RPORATION, a	Complete Comments		
12	Delaware Corporation in California as POL	O RETAIL CORP;			
13	FASHIONS OUTLET OF A Delaware Corporation	merica, inc., a and DOES 1-500.			
14	inclusive,	<b></b>			
15	Defen	dants.			
·	•	. /			
16					
17	DEPOSITI	ON OF VALERIE ANN HARRISON			
18	· · · · · · · · · · · · · · · · · · ·	•			
19	DATE:	August 10, 2007			
20	TIME:	10:08 a.m.			
21	LOCATION:	120 Kearny Street			
22		Suite 3200 San Francisco, California			
23	REPORTED BY:	Mary E. Garland			
24		Certified Shorthand Reporter License Number 4721	١		
25			Page 1		
	•		- "0" -		

- Case 3:07-cv-02780-SI Desorten Gate Reporting 008 Page 46 of 100 topics you were being trained in? O. And so anyone who was in management level at 2 A. There were videos and there was the handbook. 2 the Polo store could inspect your bags when you exited 3 3 Q. And do you recall specifically which videos you the building? 4 A. That's correct. were shown? A. It's so long, I don't recall. I'm sorry. I 5 Q. With respect to sales associates, were you 6 instructed as to who would be permitted to conduct bag know that there's a series. Q. During this initial part of your employment at 7 inspections of them before leaving the building? Polo, did Cynthia or Todd alert you to any kind of hot 8 A. It was the same, management. button issues for you to be specifically careful about Q O. Were you instructed that sales associates were 10 required to have bag inspections done at anytime they 10 while working at Polo? 11 A. Not that I recall. 11 left the building? 12 Q. As part of that training, did you receive any 12 A. Yes. 13 information about loss prevention inspections of 13 Q. The back exit, did you refer to that as the 14 14 employee exit? Is there --15 A. That we were supposed to, obviously, do them 15 A. I can't recall specifically. before we left, each person left, managers were supposed 16 Q. I'm trying get the terms down. to do that; and that we were supposed to check bags and So if I refer to it as the back exit, you'll 17 17 know what I'm talking about? 18 purchases. 18 19 19 A. The back door. Q. Were you instructed that employees were required to use any specific exit in the building? Q. The back door? Okay. 20 20 21 A. Yes. We were supposed to use the back exit 21 Was the back door physically locked during 22 that goes down the back hallway. 22 store hours? 23 23 Q. And were you told that employees were A. From the outside, Q. From the outside. So you could open the door 24 prohibited from using either -- well, take it one at a 24 25 from the inside? time -- using the Home Collections door? Page 26 A. There's an alarm, and you had to have a key in A. Yes. 2 order to turn off the alarm. You could push the door, 2 Q. And were you instructed that employees were not permitted to enter or exit through the main doors to the it was open, but it would set the alarm off. 3 4 Q. And who had keys to -- strike that. 4 store? 5 The keys that you had, was that to disarm the 5 A. Yes. 6 6 Q. And were you instructed that there were any alarm? consequences that would be imposed on employees who 7 A. Yes. And to get inside the back door. 8 Q. So you could enter the back door with your key 8 violated the prohibition in using those two exits? 9 without setting off the alarm? 9 A. I believe that the person would be written up, 10 10 A. That's correct. was the policy. 11 Q. Who had keys to the back door, if you know? Q. Were you instructed that you were required to 11 undergo loss prevention inspections prior to exiting the 12 A. All members of management. 12 Q. Did any sales associates, that you're aware of, 13 building? 13 14 A. Yes. 14 have keys to the back door lock? 15 A. No. 15 Q. And did those loss prevention inspections take
- place whether it was leaving for lunch or leaving at the 16 end of the day? 17
- 18 A. Yes.
- 19 Q. If you wanted to go out and get a coffee
- 20 outside of the building, were you required personally to
- 21 undergo a loss prevention inspection?
- 22 A. Yes.
- 23 Q. And who was permitted to conduct those
- 24 inspections of you personally?
- 25 A. A member of management.

- 16 Q. You referred to an employee manual that you
- received when you first began at Polo. Was it a single 17
- employment manual or was there more than one employment
- manual that you were provided? 19
  - A. I believe it was only one.
  - Q. Do you remember if there was an employee manual
- that dealt with compensation that was a smaller manual
- 23 than the Polo Ralph Lauren employee handbook?
- 24 A. I don't recall that.
  - Q. During your initial training at Polo, were you

Page 29

8 (Pages 26 to 29)

20

21

25

Page 27

Case 3:07-cv-02780-SI Document 98-4 Filed 06/10/2008 Page 47 of 100

#### CERTIFICATION OF DEPOSITION OFFICER

I, MARY E. GARLAND, duly authorized to administer oaths pursuant to Section 2093(b) of the California Code of Civil Procedure, do hereby certify that the witness in the foregoing deposition was duly sworn by me to testify to the truth, the whole truth and nothing but the truth in the within-entitled cause; that said deposition was taken at the time and place therein stated; that the testimony of said witness was thereafter transcribed by means of computer-aided transcription under my direction; that the foregoing is

a full, complete and true record of said testimony; and that the witness was given an opportunity to read and correct said deposition and to subscribe to the same.

I further certify that I am not of counsel or attorney for either or any of the parties in the foregoing deposition and caption named, nor in any way interested in the outcome of the cause named in said caption.

Executed August 15, 2007, at San Francisco, California.

MARY E. GARLAND, CSR

EXHIBIT 28.

#### UNITED STATES DISTRICT COURT

#### NORTHERN DISTRICT OF CALIFORNIA

SAN FRANCISCO DIVISION

ANN OTSUKA, an individual, et al.,

**CERTIFIED COPY** 

Plaintiffs,

VS.

No. C-07-02780-SI

POLO RALPH LAUREN CORPORATION, et al.,

Defendants.

Videotaped Deposition of

JANIS KEEFE

Monday, March 17, 2008

Reported by: IRIŞ MEINKE-SMITH, RMR/CRR CSR No. 3798 Job No. 18235LR



795 FOLSOM STREET, PIRST FLOOR SAN FRANCISCO, CA 94107 1-888-333-8270 WWW.PHILLIPSDEPO.COM

Cas	e 3:07-cv-02780-SI Document 98-4 Filed 06/10/2008 Page 50 of 100
1	Theresa went through it briefly and basically kind of
. 2	said the same thing Tin did. Everyone pretty much
3	said the same thing, you know.
4	Q. Do you recall Kristi or Theresa discussing
11:29:02 5	with you in this process the arrears concept or the
6	arrears program?
7	A. No. That's one thing that I really I'm
8	pretty sure that no one really went in detail with
· 9	it.
11:29:1610	Q. But if I understand correctly, Tin
11	mentioned
12	A. Mentioned it, yes.
13	Q. But you don't recall whether Theresa or
14	Kristi mentioned it?
11:29:2415	A. NO.
16	Q. Prior to your actually starting work, do you
17	recall discussing with either Theresa, Tin or Kristi
18	Polo's practice of requiring its sales associates,
19	and actually all its employees, of having a loss
11:29:4320	prevention search before they departed the store for
21	lunch or at the end of their day?
22	A. Right. That was part of the policies and
23	procedures part.
24	Q. Was this something that you read as opposed
11:29:5525	to something you were told?
	20

### REPORTER'S CERTIFICATE

I certify that the foregoing proceedings in the within-entitled cause were reported at the time and place therein named; that said proceedings were reported by me, a duly Certified Shorthand Reporter of the State of California authorized to administer oaths and affirmations, and were thereafter transcribed into typewriting.

I further certify that I am not of counsel or attorney for either or any of the parties to said cause of action, nor in any way interested in the outcome of the cause named in said cause of action.

IN WITNESS WHEREOF, I have hereunto set my hand this 1st day of April, 2008.

Dio Meinke - Draw

IRIS MEINKE-SMITH, CA CSR No.3798 Registered Merit Reporter Certified Realtime Reporter

EXHIBIT 29.

### UNITED STATES DISTRICT COURT

#### NORTHERN DISTRICT OF CALIFORNIA

SAN FRANCISCO DIVISION

ANN OTSUKA, an individual,

et al..

**CERTIFIED COPY** 

Plaintiffs,

VS.

No. C-07-02780-SI

POLO RALPH LAUREN CORPORATION, et al.,

pefendants.

Videotaped Deposition of

RENEE DAVIS

Wednesday, March 19, 2008

Reported by: IRIS MEINKE-SMITH, RMR/CRR CSR No. 3798 Job No. 18236LR



### PHILLIPS LEGAL SERVICES

SAN FRANCISCO DEPOSITION REPORTERS

795 FOLSOM STREET, FIRST FLOOR SAN FRANCISCO, CA 94107 (888) 333.8270 (800) 455-8030 fax WWW.PHILLIPSDEPO.COM

Cas	e 3:07-cv-02780-SI Document 98-4 Filed 06/10/2008 Page 55 of 100
1	And I believe they had some even later than that,
2	but
3	Q. Would your shift have been one of the 10:00
4	to 7:00, 12:00 to 9:00, 1:00 to 10:00?
10:47:08 5	A. Yes.
6	Q. Okay. Did Fred explain to you that one of
7	the requirements to work in the Cabazon store was
8	that you would need to engage in a loss prevention
9	search when you departed the store, either for a meal
10:47:3410	break or for at the conclusion of your shift?
11	A. Yes.
12	Q. And do you recall what he told you about
13	that?
13 14	that?  A. Any time you any time you leave the
14	A. Any time you any time you leave the
14 10:47:45 <b>1</b> 5	A. Any time you any time you leave the store, you have to get a manager or a lead person and
14 10:47:45 <b>1</b> 5 <b>1</b> 6	A. Any time you any time you leave the store, you have to get a manager or a lead person and be searched before you left.
14 10:47:4515 16 17	A. Any time you any time you leave the store, you have to get a manager or a lead person and be searched before you left.  Q. And did you understand the search to be
14 10:47:4515 16 17 18	A. Any time you any time you leave the store, you have to get a manager or a lead person and be searched before you left.  Q. And did you understand the search to be someone physically just look inside a bag or bags
14 10:47:4515 16 17 18 19	A. Any time you any time you Teave the store, you have to get a manager or a lead person and be searched before you left.  Q. And did you understand the search to be someone physically just look inside a bag or bags that you were carrying?
14 10:47:4515 16 17 18 19	A. Any time you any time you leave the store, you have to get a manager or a lead person and be searched before you left.  Q. And did you understand the search to be someone physically just look inside a bag or bags that you were carrying?  A. well, actually, they told us that you can't
14 10:47:4515 16 17 18 19 10:47:5820 21	A. Any time you any time you leave the store, you have to get a manager or a lead person and be searched before you left.  Q. And did you understand the search to be someone physically just look inside a bag or bags that you were carrying?  A. Well, actually, they told us that you can't wear your coat to the door because they have to check
14 10:47:4515 16 17 18 19 10:47:5820 21 22	A. Any time you any time you leave the store, you have to get a manager or a lead person and be searched before you left.  Q. And did you understand the search to be someone physically just look inside a bag or bags that you were carrying?  A. well, actually, they told us that you can't wear your coat to the door because they have to check your coat, as well as any purchases that you made,

#### REPORTER'S CERTIFICATE 1

I certify that the foregoing proceedings in the within-entitled cause were reported at the time and place therein named; that said proceedings were reported by me, a duly Certified Shorthand Reporter of the State of California authorized to administer oaths and affirmations, and were thereafter transcribed into typewriting.

I further certify that I am not of counsel or attorney for either or any of the parties to said cause of action, nor in any way interested in the outcome of the cause named in said cause of action.

IN WITNESS WHEREOF, I have hereunto set my hand this 4th day of April, 2008.

In Meinte - Son

IRIS MEINKE-SMITH, CA CSR No.3798 Registered Merit Reporter Certified Realtime Reporter

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EXHIBIT 30.

1		UNITED STATES DISTRICT COURT
2		NORTHERN DISTRICT OF CALIFORNIA
3		SAN FRANCISCO DIVISION
4		
5		n individual; an individual;
6	CORINNE PHIPP and JUSTIN KI	S, an individual; SER, an individual;
7		and on behalf of milarly situated,
8	P	Plaintiffs,
9		Case No. c-07-02780-SI
10	and	
		UREN CORPORATION, orporation; POLO
11 .	RETAIL, LLC, a	Delaware corporation;
12		UREN CORPORATION, a coration, doing
13	business in C	California as POLO
14	RETAIL CORP; AMERICA, INC.	FASHIONS OUTLET OF , a Delaware
1 6	corporation;	and DOES 1-500,
15	inclusive,	fendants.
:16 :	De	rendants.
17	<del></del>	
18		DEPOSITION OF THERESA CRUZ
19	DATE:	August 20, 2007
20	TIME:	10:00 a.m.
21	LOCATION:	LAW OFFICE OF PATRICK R. KITCHIN 565 Commercial Street
22 23	•	Fourth Floor San Francisco, California 94111
23		
24 25	REPORTED BY:	Katy Leonard Certified Shorthand Reporter License Number 11599
المعتمد المتعاد		Page 1

# **Golden Gate Reporting**

.   1		1	
<del></del>	Certain types of unacceptable behavior	1	Q. Okay. I'd like you to turn on this exhibit
2	warrant specific mention.	2	to the - No. 4 to page 777. And I want to have you
3	And then on this page, 773, there are 13	3	take a look at the third bullet point under "General
4	items, and on the next page it goes to 27 items.	4	Security" on the right-hand column. It says, quote:
5	Do you remember seeing this specific list of	5	Bag checks must be performed any time an
6	unacceptable behavior?	6	employee leaves the store. It is each
7	A. Um, no.	7	individual's responsibility to notify a
8	Q. No.	8	manager when leaving the store with a
9	Take a look at page 774, if you would. Item	9	bag, box, or any other item used to
10	No. 23 reads, quote:	10	carry merchandise.
11	Divulging personal salary arrangements	11	Was that a policy that's been in place
12		12	throughout the time you've worked as operations manage
13		13	at the store?
14	• •	14	A. Yes.
15	prohibit sales associates from telling one another how	15	Q. And isn't it true that it's not only the
16		16	responsibility to notify a manager when leaving the
17	A. No.	17	store with a bag, box, or other item used to carry
18	Q. And	18	merchandise, but bag checks or loss-prevention checks
19	· · · · · · · · · · · · · · · · · · ·	19	must be performed any time an employee leaves the store
20	sales associate gets 8 percent commission.	20	A. Yes.
21	Q. Did you ever hear do you recall seeing	21	Q. I want you to take a look the page 784.
22	this specific reference that says, "Divulging personal	22	lt's the last page of Exhibit 4. "When You Are Paid."
23		23	It says, quote:
	salary arrangements to other Polo Retail Corporation	24	• • •
24 25	associates"? A. No.	25	Employees regularly receive their pay biweekly on Fridays.
23	Page 138	2.5	Page 1
<u> </u>	00-		
1	Q. Did you ever tell any sales associate that	1	Is that when employees within the
2	it was improper for them to talk with other sales	2	San Francisco store were generally paid?
3	associates about how much money they had earned?	3	A. Yes.
4	A. Well, as my own opinion	4	Q. It goes on to state, quote:
5	Q. Well, let me just focus you here.	5	Payment will include base salary, as
6	Did you ever tell a sales associate that	6	well as overtime payment earned during
7	they were not permitted to tell other sales associates	7	the prior two-week period, closed quote.
	how much money they had earned?		
8	now indent money they had carned?	8	I may have asked this question before.
8 9	A. No.	8 9	
	A. No.	i i	I may have asked this question before.  I think I did, but just to make sure, You're
9	A. No. Q. Did you ever hear any other manager at Polo	9	I may have asked this question before.  I think I did, but just to make sure, You're unaware of any premium overtime payment made to sa
9 10	A. No.     Q. Did you ever hear any other manager at Polo Ralph Lauren in San Francisco tell any sales associates	9 10 11	I may have asked this question before.  I think I did, but just to make sure, You're unaware of any premium overtime payment made to sa
9 10 11	A. No. Q. Did you ever hear any other manager at Polo Ralph Lauren in San Francisco tell any sales associates that they were not permitted to share their salary	9 10 11 12	I may have asked this question before.  I think I did, but just to make sure, You're unaware of any premium overtime payment made to sa associates since you've been operations manager; is tha true?
9 10 11 12 13	A. No. Q. Did you ever hear any other manager at Polo Ralph Lauren in San Francisco tell any sales associates that they were not permitted to share their salary information with any other associate?	9 10 11 12 13	I may have asked this question before.  I think I did, but just to make sure, You're unaware of any premium overtime payment made to sa associates since you've been operations manager; is tha true?  A. There are no premium overtime for sales
9 10 11 12 13 14	A. No.  Q. Did you ever hear any other manager at Polo Ralph Lauren in San Francisco tell any sales associates that they were not permitted to share their salary information with any other associate?  A. No.	9 10 11 12 13 14	I may have asked this question before.  I think I did, but just to make sure, You're unaware of any premium overtime payment made to sa associates since you've been operations manager; is tha true?  A. There are no premium overtime for sales associates.
9 10 11 12 13 14	A. No. Q. Did you ever hear any other manager at Polo Ralph Lauren in San Francisco tell any sales associates that they were not permitted to share their salary information with any other associate? A. No. Q. You have a personal opinion about this you	9 10 11 12 13 14 15	I may have asked this question before.  I think I did, but just to make sure, You're unaware of any premium overtime payment made to sa associates since you've been operations manager; is that true?  A. There are no premium overtime for sales associates.  Q. Okay. I'm going to show you what we've
9 10 11 12 13 14 15 16	<ul> <li>A. No.</li> <li>Q. Did you ever hear any other manager at Polo</li> <li>Ralph Lauren in San Francisco tell any sales associates</li> <li>that they were not permitted to share their salary</li> <li>information with any other associate?</li> <li>A. No.</li> <li>Q. You have a personal opinion about this you</li> <li>had about this specific item?</li> </ul>	9 10 11 12 13 14 15 16	I may have asked this question before.  I think I did, but just to make sure, You're unaware of any premium overtime payment made to sal associates since you've been operations manager; is that true?  A. There are no premium overtime for sales associates.  Q. Okay. I'm going to show you what we've marked as Exhibit 5 to the Valerie Harrison deposition,
9 10 11 12 13 14 15 16	<ul> <li>A. No.</li> <li>Q. Did you ever hear any other manager at Polo</li> <li>Ralph Lauren in San Francisco tell any sales associates</li> <li>that they were not permitted to share their salary</li> <li>information with any other associate?</li> <li>A. No.</li> <li>Q. You have a personal opinion about this you</li> <li>had about this specific item?</li> <li>A. Well, I don't discuss my salary to anybody.</li> </ul>	9 10 11 12 13 14 15 16 17	I may have asked this question before.  I think I did, but just to make sure, You're unaware of any premium overtime payment made to sai associates since you've been operations manager; is that true?  A. There are no premium overtime for sales associates.  Q. Okay. I'm going to show you what we've marked as Exhibit 5 to the Valerie Harrison deposition, and represent to you that these are certain pages from a
9 10 11 12 13 14 15 16 17	<ul> <li>A. No.</li> <li>Q. Did you ever hear any other manager at Polo</li> <li>Ralph Lauren in San Francisco tell any sales associates that they were not permitted to share their salary information with any other associate?</li> <li>A. No.</li> <li>Q. You have a personal opinion about this you had about this specific item?</li> <li>A. Well, I don't discuss my salary to anybody.</li> <li>Q. Okay. And have you ever been instructed</li> </ul>	9 10 11 12 13 14 15 16 17 18	I may have asked this question before.  I think I did, but just to make sure, You're unaware of any premium overtime payment made to sa associates since you've been operations manager; is that true?  A. There are no premium overtime for sales associates.  Q. Okay. I'm going to show you what we've marked as Exhibit 5 to the Valerie Harrison deposition, and represent to you that these are certain pages from a document what was provided to us through the discovered
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9 10 11 12 13 14 15 16 17 18 19	A. No. Q. Did you ever hear any other manager at Polo Ralph Lauren in San Francisco tell any sales associates that they were not permitted to share their salary information with any other associate? A. No. Q. You have a personal opinion about this you had about this specific item? A. Well, I don't discuss my salary to anybody. Q. Okay. And have you ever been instructed that you're not entitled to do that? A. Well, when I read my employee handbook, when	9 10 11 12 13 14 15 16 17 18 19 20	I may have asked this question before.  I think I did, but just to make sure, You're unaware of any premium overtime payment made to sa associates since you've been operations manager; is that true?  A. There are no premium overtime for sales associates.  Q. Okay. I'm going to show you what we've marked as Exhibit 5 to the Valerie Harrison deposition, and represent to you that these are certain pages from a document what was provided to us through the discover process by Mr. Goines' office. It's entitled, "Polo Ralph Lauren Retail Handbook, 2002, Volume 2."
9 10 11 12 13 14 15 16 17 18 19 20 21	A. No. Q. Did you ever hear any other manager at Polo Ralph Lauren in San Francisco tell any sales associates that they were not permitted to share their salary information with any other associate? A. No. Q. You have a personal opinion about this you had about this specific item? A. Well, I don't discuss my salary to anybody. Q. Okay. And have you ever been instructed that you're not entitled to do that? A. Well, when I read my employee handbook, when I started with the company, I do recall not to tell	9 10 11 12 13 14 15 16 17 18 19 20 21	I may have asked this question before.  I think I did, but just to make sure, You're unaware of any premium overtime payment made to sal associates since you've been operations manager; is that true?  A. There are no premium overtime for sales associates.  Q. Okay. I'm going to show you what we've marked as Exhibit 5 to the Valerie Harrison deposition, and represent to you that these are certain pages from a document what was provided to us through the discover process by Mr. Goines' office. It's entitled, "Polo Ralph Lauren Retail Handbook, 2002, Volume 2."  Do you recall a retail employee handbook
9 10 11 12 13 14 15 16 17 18 19 20 21 22	A. No. Q. Did you ever hear any other manager at Polo Ralph Lauren in San Francisco tell any sales associates that they were not permitted to share their salary information with any other associate? A. No. Q. You have a personal opinion about this you had about this specific item? A. Well, I don't discuss my salary to anybody. Q. Okay. And have you ever been instructed that you're not entitled to do that? A. Well, when I read my employee handbook, when I started with the company, I do recall not to tell anybody about not to indulge [sic] your salary with	9 10 11 12 13 14 15 16 17 18 19 20 21 22	I may have asked this question before.  I think I did, but just to make sure, You're unaware of any premium overtime payment made to sa associates since you've been operations manager; is that true?  A. There are no premium overtime for sales associates.  Q. Okay. I'm going to show you what we've marked as Exhibit 5 to the Valerie Harrison deposition, and represent to you that these are certain pages from a document what was provided to us through the discover process by Mr. Goines' office. It's entitled, "Polo Ralph Lauren Retail Handbook, 2002, Volume 2."  Do you recall a retail employee handbook being issued in about 2002 that was referred to as
9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	A. No. Q. Did you ever hear any other manager at Polo Ralph Lauren in San Francisco tell any sales associates that they were not permitted to share their salary information with any other associate? A. No. Q. You have a personal opinion about this you had about this specific item? A. Well, I don't discuss my salary to anybody. Q. Okay. And have you ever been instructed that you're not entitled to do that? A. Well, when I read my employee handbook, when I started with the company, I do recall not to tell anybody about not to indulge [sic] your salary with other staff.	9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	I may have asked this question before.  I think I did, but just to make sure, You're unaware of any premium overtime payment made to sa associates since you've been operations manager; is that true?  A. There are no premium overtime for sales associates.  Q. Okay. I'm going to show you what we've marked as Exhibit 5 to the Valerie Harrison deposition, and represent to you that these are certain pages from a document what was provided to us through the discover process by Mr. Goines' office. It's entitled, "Polo Ralph Lauren Retail Handbook, 2002, Volume 2."  Do you recall a retail employee handbook being issued in about 2002 that was referred to as "Volume 2"?
9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	A. No. Q. Did you ever hear any other manager at Polo Ralph Lauren in San Francisco tell any sales associates that they were not permitted to share their salary information with any other associate? A. No. Q. You have a personal opinion about this you had about this specific item? A. Well, I don't discuss my salary to anybody. Q. Okay. And have you ever been instructed that you're not entitled to do that? A. Well, when I read my employee handbook, when I started with the company, I do recall not to tell anybody about not to indulge [sic] your salary with other staff. Q. And you haven't done that?	9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	I may have asked this question before.  I think I did, but just to make sure, You're unaware of any premium overtime payment made to sal associates since you've been operations manager; is that true?  A. There are no premium overtime for sales associates.  Q. Okay. I'm going to show you what we've marked as Exhibit 5 to the Valerie Harrison deposition, and represent to you that these are certain pages from a document what was provided to us through the discover process by Mr. Goines' office. It's entitled, "Polo Ralph Lauren Retail Handbook, 2002, Volume 2."  Do you recall a retail employee handbook being issued in about 2002 that was referred to as "Volume 2"?  A. Yes.
9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	A. No. Q. Did you ever hear any other manager at Polo Ralph Lauren in San Francisco tell any sales associates that they were not permitted to share their salary information with any other associate? A. No. Q. You have a personal opinion about this you had about this specific item? A. Well, I don't discuss my salary to anybody. Q. Okay. And have you ever been instructed that you're not entitled to do that? A. Well, when I read my employee handbook, when I started with the company, I do recall not to tell anybody about not to indulge [sic] your salary with other staff.	9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	I may have asked this question before.  I think I did, but just to make sure, You're unaware of any premium overtime payment made to sal associates since you've been operations manager; is that true?  A. There are no premium overtime for sales associates.  Q. Okay. I'm going to show you what we've marked as Exhibit 5 to the Valerie Harrison deposition, and represent to you that these are certain pages from a document what was provided to us through the discover process by Mr. Goines' office. It's entitled, "Polo Ralph Lauren Retail Handbook, 2002, Volume 2."  Do you recall a retail employee handbook being issued in about 2002 that was referred to as "Volume 2"?

36 (Pages 138 to 141)

1	CERTIFICATION OF DEPOSITION OFFICER
2	
3	I, KATY LEONARD, duly authorized to
4	administer oaths pursuant to Section 2093(b) of the
5	California Code of Civil Procedure, hereby certify that
6	the witness in the foregoing deposition was by me sworn
7	to testify to the truth, the whole truth and nothing but
8	the truth in the within-entitled cause; that said
9	deposition was taken at the time and place therein
10	stated; that the testimony of the said witness was
11	thereafter transcribed by means of computer-aided
12	transcription; that the foregoing is a full, complete
13	and true record of said testimony; and that the witness
14	was given an opportunity to read and correct said
15	deposition and to subscribe the same.
16	I further certify that I am not of counsel
17	or attorney for either or any of the parties in the
18	foregoing deposition and caption named, or in any way
19	interested in the outcome of this cause named in said
20	caption.
21	
22	, and the state of
23	14 1 0
24	Lity Land
25	KATY LEONARD, CSR 11599
	Page 261

EXHIBIT 31.

		•	1			
1	UNITED STATES DISTRICT COURT					
2	NORTHERN DISTRICT OF CALIFORNIA					
3	SAN FRANCISCO DIVISION					
4						
5.	ANN OTSUKA, an indiv	idual; JANIS No. C-07-027	80-SI			
· 6	KEEFE, an individual PHIPPS, an individua JUSTIN KISER, an ind	l; and				
7	individually and on all others similarly	behalf of	and the state of t			
8		tiffs,	i and a da			
9	vs.					
10	POLO RALPH LAUREN CO a Delaware Corporati	on; POLO				
11	RETAIL, LLC, a Delaw	are Corporation; RPORATION, a				
12	Delaware Corporation in California as POL	O RETAIL CORP;				
13	FASHIONS OUTLET OF A	MERICA, INC., a and DOES 1-500,	-			
14	Delaware Corporation and DOES 1-500, inclusive,					
15	Defen	dants. /				
16	·					
17	DEPOSITI	ON OF VALERIE ANN HARRISON				
18		· • · · · · · · · · · · · · · · · · · ·	•			
19	DATE:	August 10, 2007				
20	TIME:	10:08 a.m.				
21	LOCATION:	120 Kearny Street				
22		Suite 3200 San Francisco, California				
23	REPORTED BY:	Mary E. Garland Certified Shorthand Reporter License Number 4721	'			
25		DICEUSE MUIDEL 4/21				
			Page 1			

	i	your department?	1	indicated was applied consistently; is that correct?
	2	MR. GOINES: Objection. Overbroad.	2	A. Yes.
ı	3	Q. BY MR. KITCHIN: You can answer.	3	(Exhibit 5 marked for identification.)
	4	MR. GOINES: What policies?	4	Q. BY MR. KITCHIN: Exhibit 5 is a "Retail
	5	THE WITNESS: Yeah, I guess we're going to have	5	Employee Handbook 2002 - Volume 2." Do you recall there
	6	to talk specifics. I mean, I felt that, yes, we were	6	being a number of revisions or volumes of the retail
ı	7	consistent in the Home department.	7	employee handbook that came out in the 2002 time frame?
ı	8	Q. BY MR. KITCHIN: Were there any policies that	8	A. I don't recall.
ı	9	you were aware of that Polo had instituted on a	9	MR. GOINES: And just for the record, this is
	10	companywide basis that you, for one reason or the other,	10	just a portion of what was produced as part of the
Ì	11	decided to apply inconsistently to your sales	11	retail employee handbook. It appears that the Bates
1	12	associates?	12	are there are pages that you've elected not to
	13	A. Like? Anything specifically?	13	include in this exhibit?
	14	Q. Anything that you	14	MR. KITCHIN: Yes. You'll see, Bill, that most
1	15	A. No.	15	of the manuals, I've just included some of the pages
ı	16	Q understood to be a Polo policy that you	16	that I'd like to ask questions about.
١	17	decided, for some reason or the other, to apply to your	17	MR. GOINES: I just wanted to make sure that I
١	18	sales associates inconsistently?	18	understood the exhibit.
	19	A. No.	19	MR. KITCHIN: Right.
1	20	Q. And was that important, to be consistent, for	20	Q. Do you recall any modifications of the policies
- 1	21	purposes of fairness?	21	on commission payments that were made in the 2002 time
- 1	22	A. I think so.	22	frame, other than the restructure of the payroll system?
1	23	Q. Have you take a look at page 777, Exhibit 4.	23	A. Not that I can recall.
1	24	There's a category, "General Security." Do you see	24	Q. Were there any modifications that you recall
1	25	that? The third bullet point says, "Bag checks must be	25	during that time frame that were made to the returns
1		Page no.		Page 02
1		Page 90		Page 92
	1		1	
	1 2	performed anytime an employee leaves the store."	1 2	policies?
	2	performed anytime an employee leaves the store."  Was that policy applied consistently when you	ŀ	policies?  A. Not that I can recall that, either.
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	2	performed anytime an employee leaves the store."  Was that policy applied consistently when youwere department manager of Home Collections?  A. Yes.  Q. Did you see that policy being applied	2 3 4	policies?  A. Not that I can recall that, either.  Q. Are there any modifications that you recall
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	2 3 4 5 6	performed anytime an employee leaves the store."  Was that policy applied consistently when youwere department manager of Home Collections?  A. Yes.  Q. Did you see that policy being applied inconsistently or not applied to any other sales	2 3 4 5 6	policies?  A. Not that I can recall that, either.  Q. Are there any modifications that you recall that were made by Polo Ralph Lauren during the entire course of your employment regarding product returns and how those product returns might impact employee wages?
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- 1	2 3 4 5 6 7 8 9	performed anytime an employee leaves the store."  Was that policy applied consistently when youwere department manager of Home Collections?  A. Yes.  Q. Did you see that policy being applied inconsistently or not applied to any other sales associates in the store?  A. Not that I can recall ever.  Q. Did you ever see any of the sales associates	2 3 4 5 6 7 8 9	policies?  A. Not that I can recall that, either.  Q. Are there any modifications that you recall that were made by Polo Ralph Lauren during the entire course of your employment regarding product returns and how those product returns might impact employee wages?  A. Not that I've ever heard.  Q. A product can be returned by a Polo customer at anytime; is that correct?
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	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	performed anytime an employee leaves the store."  Was that policy applied consistently when youwere department manager of Home Collections?  A. Yes.  Q. Did you see that policy being applied inconsistently or not applied to any other sales associates in the store?  A. Not that I can recall ever.  Q. Did you ever see any of the sales associates who worked for Polo leaving during the day out of any other door except for the employee exit?  A. Not that I can recall.  Q. How about managers? Did you see them exiting out of any other door during the time that you worked at Polo?  A. Not that I can recall.  Q. Didn't Kim Babka use the front door on occasion?  A. I wouldn't know.  Q. If you'd take a look at page 778, the next page. Right-hand column says "Bag Inspection."  A. Mm-hm.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	policies?  A. Not that I can recall that, either.  Q. Are there any modifications that you recall that were made by Polo Ralph Lauren during the entire course of your employment regarding product returns and how those product returns might impact employee wages?  A. Not that I've ever heard.  Q. A product can be returned by a Polo customer at anytime; is that correct?  A. I think it varied over like the policy did vary, although I can't speak to that, I don't recall all that. And in general, we try to discourage, like if they had gone past whatever the policy was, as far as returning and the number of days. But, yes, if the customer pushed hard enough, we would return it.  Q. And you in the Home Collections department were selling some pretty large ticket items; correct?  A. That's correct.  Q. You sold couches; is that correct?  A. Yes.  Q. And chairs?  A. Yes.

24 (Pages 90 to 93)

Page 91

25

A. Very rarely.

25

That policy, you were aware of, and you

Page 93

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18

## Golden Gate Reporting

1	that. I mean, now that I read that, I obv	iously know,
2	SO.	

- Q. So just have to look at -- I don't have my
- calendar here, which would tell us if that's 2006. I
- believe it is. So that would have been about a year
- ago. Does that time frame make sense as to when you 6
- had the meeting with the other managers and Tin when he
- indicated that the arrears program was being
- 9 discontinued?
- 10 A. Again, I don't know time. I can't recall 11
- timelines, as far as that goes. 12 Q. Does it seem to you like it was as long as
- 13 almost two and a half years ago, or does it seem more
- 14 recent than that?
- 15 A. As far as discontinuing it?
- 16 Q. Yes. When you were informed that it was going 17 to be discontinued.
- 18 A. Again, I don't recall when we were exactly
- 19 informed and the lag time in between that was actually
- 20 discontinued. I mean, I can estimate -- I would
- 21 estimate from the beginning of a year or two ago is when
- 22 I would have guessed the whole arrears thing ended.
- 23 Q. And after the arrears program was terminated,
- 24 did you ever have a discussion with anyone from Polo
- 25 about the arrears program, after it was terminated?

- Collection department were ever paid premium overtime 3 compensation?

that were working under your direction in the Home

- 4 A. I wouldn't know, because I didn't deal with payroll on that level, unless somebody would have come 6 to me with a check saying -- asking me a question about 7 and showing me and telling me, which did not happen.
  - Q. Throughout the time that you worked for Polo, you don't recall an associate ever coming to you and asking you, raising an issue relating to the payment or nonpayment of premium overtime compensation?
    - A. Are we talking in 2006, 2007 again?
- 13 Q. I'm talking anytime when you worked there,
- 14 whether any sales associate ever talked to you about 15 whether they were entitled to premium overtime
- 16 compensation.
- A. Yes. Corinne did ask once about it. And I 17 18 referred her to either Kristi or Theresa, Kristi Mogel 19 or Theresa.
- 20 Q. Did you provide Corinne any information on that 21 issue?
- 22 A. No. I referred her to those two people,
- 23 because they would know best.
- 24 Q. Did you tell Corinne that she should be careful
  - with her paycheck because sometimes mistakes are made in

Page 122

Page 124

A. Not that I can recall.

1

11

12

13

- 2 Q. The second page of Exhibit 13 -- it's Polo 435,
- 3 "Fiscal 2007 Compensation Update" -- there's a reference
- to "base plus commission," and it refers to several 4
- 5 stores, and the only one in California is Burlingame.
- 6 You see that? "Coinciding with the start of fiscal
- 7 2007, we would like to offer a 'base plus' commission
- 8 option for several of our stores. These stores are
- Dallas NorthPark," Texas "West Village, San Antonio,
- 10 Burlingame, Chicago-Northbrook and Minneapolis."

Do you remember any discussion or was there any discussion that you heard at Polo San Francisco regarding a base plus commission system?

- 14 A. I don't recall that that was ever discussed for San Francisco.
- 15 16 Q. Do you recall any discussions in the 2006, 17 2007 time frame at Polo regarding whether Polo sales
- associates were entitled to premium overtime 18 19 compensation under any circumstances?
- 20 I don't know.
- 21 Q. You didn't hear any conversations relating to
- 22 that issue?
- 23 A. No.
- 24 Q. We're now in a fairly recent time period, 2006,
- 2007. Do you know whether any of the sales associates

a paycheck?

- A. Be careful with her paycheck? 2
- 3 Q. Well, to carefully review her paycheck, because 4 there are mistakes that are made on the paychecks at 5 Polo?
  - A. I don't remember specifically saying that, but I may have told her that she should definitely always take a look at her paychecks.
  - Q. Other than Corinne Phipps, or Mullen at the time, there were no other sales associates who ever spoke with you about the payment of premium overtime compensation?
  - A. Recently or in the past. The past, I couldn't recall. I know for certain recently, no.
  - Q. We've talked a lot about the loss prevention inspections that were taking place back in 2001, 2002. Now I want to focus on the rest of the time period that you were serving as manager of Home Collections.

19 As far as you know, during the period from 20 2002, forward, until you quit, were all sales associates 21 and managers required to undergo loss prevention 22 inspections before they left the store? 23

- A. Yes.
- 24 Q. And at some point in time, I take it the time card system that was back by Theresa Cruz's office was

32 (Pages 122 to 125)

Page 123

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#### CERTIFICATION OF DEPOSITION OFFICER

I, MARY E. GARLAND, duly authorized to administer oaths pursuant to Section 2093(b) of the California Code of Civil Procedure, do hereby certify that the witness in the foregoing deposition was duly sworn by me to testify to the truth, the whole truth and nothing but the truth in the within-entitled cause; that said deposition was taken at the time and place therein stated; that the testimony of said witness was thereafter transcribed by means of computer-aided 

a full, complete and true record of said testimony; and that the witness was given an opportunity to read and correct said deposition and to subscribe to the same.

transcription under my direction; that the foregoing is

I further certify that I am not of counsel or attorney for either or any of the parties in the foregoing deposition and caption named, nor in any way interested in the outcome of the cause named in said caption.

Executed August 15, 2007, at San Francisco, California.

Mary E. GARLAND, CSR 4721

EXHIBIT 32.

1 UNITED STATES DISTRICT COURT						
2	NORTHERN DISTRICT OF CALIFORNIA					
3	3 SAN FRANCISCO DIVISION 4					
4						
5	ANN OTSUKA, an indiv KEEFE, an individual	idual; JANIS No. C-07-0278	30-SI			
6	PHIPPS, an individua JUSTIN KISER, an ind	l; and				
7	·					
8	Dlain	tiffs,				
9	VS.	CILIS,				
10	POLO RALPH LAUREN CO					
11	a Delaware Corporation; POLO  RETAIL, LLC, a Delaware Corporation; POLO RALPH LAUREN CORPORATION, a					
12	Delaware Corporation in California as POL	, doing business				
13	FASHIONS OUTLET OF A	MERICA, INC., a				
14	Delaware Corporation inclusive,	and DOES 1-500,				
15	Defen	dants.				
16		/				
17						
	DEPOSITION OF KRISTI MOGEL					
18						
19	DATE:	February 4, 2008				
20	TIME:	10:06 a.m.				
21						
22	LOCATION:	Greenberg Traurig 1900 University Avenue				
23		Fifth Floor East Palo Alto, California				
24	REPORTED BY:	Mary E. Garland				
25	•	Certified Shorthand Reporter License Number 4721				
		I	Page 1			
			F			

	dolucii oute Reporting			
1	Kenneth Cole Productions, and that is the law of	1	A. Yes.	
2	California.	2	Q. Have you performed any loss prevention searches	
3	MR. GOINES: The law of California requires the	3	in the La Jolla store?	
4	employer to make the breaks available.	4	A. Yes.	
5	Q. BY MR. KITCHIN: Have you ever heard from any	5	Q. Have you performed loss prevention inspections	
6	source, other than counsel, what California law's	6	in the South Coast Plaza store?	
7	requirement is as to the compensation of employees who	7	A. No.	
8	have missed rest breaks?	8	Q. Have you performed loss prevention inspections	
9	A. No.	9	in the Beverly Hills store?	
10		10	A. Yes.	
11	Q. Let me take back that document.  A. The older one?	11	Q. Have you performed loss prevention inspections	
		12	in any of the Malibu stores?	
12	Q. Yes. This is Exhibit 8, we were looking at.	13	A. No.	
13	Are you aware of a retail employee handbook	14		
14	dated 2004?	15	Q. Have you performed loss prevention inspections in the Palm Desert store?	
15	A. In general? There maybe a couple versions out	l		
16	there, so.	16	A. No.	
17	Q. Okay.	17	Q. Have you performed any loss prevention	
18	A. It seems as if there are.	18	inspections in either of the Rugby stores?	
19	Q. So do you have a specific recollection as to	19	A. No.	
20	whether any employee handbook, other than the 2007	20	Q. Do any of the stores that I've just mentioned	
21.	handbook, states that it is the manager's responsibility	21	have security personnel who are currently assigned to	
22	to ensure that appropriate breaks are taken?	22	perform loss prevention inspections?	
23	A. Again, I wouldn't be able to speak to where	23	A. Assigned to the store?	
24	it's written. I just will tell you it's certainly part	24	Q. Yes.	
25	of our culture. So I don't know. I don't think I've	25	MR. GOINES: Are you talking about independent	
	_	1	_	
	Page 150		Page 152	
		1	of that's their sole function?	
1 2	never been presented with any questions around that.	1 2	of that's their sole function?	
2	never been presented with any questions around that. Q. Since you began working for Polo in 2003, has	_		
	never been presented with any questions around that.  Q. Since you began working for Polo in 2003, has it been the policy of Polo Ralph Lauren to conduct loss	2	of that's their sole function?  Q. BY MR. KITCHIN: Well, they can have many	
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39 (Pages 150 to 153)

Page 151

25

Q. The Palo Alto store?

25 store open?

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A. Seven.

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- 2 O. And is there a loss prevention person there on 3 each of those days?
  - A. We just added a second position there; but for some time, it was only with one person. So, no. There were several days there was no one present.
  - O. And during the days when that person wasn't present, then managers would perform the loss prevention inspections?
  - A. Yes. And during the days when they were present, managers would perform the loss -- the security inspection.
- O. At the conclusion of the latest shift that works in the Beverly Hills store, to your knowledge, is 14 15 a loss prevention or asset protection person generally on duty at that time? 16
- A. If they're scheduled. Again, it depends on 17 their schedule and their shifts. 18
- Q. Does that mean that sometimes the asset 19 protection person is there at the end of the final shift 20 at the store and sometimes they're not? 21
- 22 A. Correct.
- Q. Have you ever observed asset protection 23
- personnel performing loss prevention inspections in the 24
- Beverly Hills store?

- Q. Are there any other stores that, since you began working for Polo, had on-site asset protection 2 3
- 4 A. No. We have a regional asset protection 5 manager who will rotate between stores at times, but that would not be his primary role. 6
- O. Would you take a look at Exhibit 24, on page 7 37, or Bates stamped 1538. The right-hand column is 8 "General Security."
  - A. Yes.
  - O. The third bullet point reads:

"Bag checks must be performed anytime an employee leaves the store. Each employee must inform a manager that he or she is about to leave the store with a bag, box, or any other item used to carry merchandise. When the manager arrives, the employee should then punch out (for lunch or end of shift) and proceed to have all bags inspected by the manager before exiting the store."

To your knowledge, is this procedure -- that is, an employee finding a manager before they clock out -- being followed in all of the stores over which you have some duties and responsibilities at this time?

A. To my knowledge, I wasn't aware of this

Page 154

Page 156

- A. Yes. 1
- Q. And where are those inspections performed? 2
- A. There are two public entrances and exits. It's
- in the back side of the building, facing the alley. We
- call that the valet entrance. That's where those are performed.
- Q. And in the Beverly Hills store, is that the only door, under normal circumstances, that an employee may enter or exit?
- A. Yes. Unless the alarm is set and the store's 10 literally at closing mode; then everyone needs to leave 12 out of the alarmed door.
- O. And is that one of the other -- that's not the 13 door that leads out to valet? 14
- A. Correct. It's a nonpublic door, and it's 15 through the employee locker room. 16
- Q. So at the end of a business day, for those 17 sales associates who are working that later shift and 18 are closing the store, do they then exit out of this 19
- other door, not the valet door? 20 A. No. The associates would primarily leave out 21
- of the valet door. It's the managers who stay well 22
- after the store closes to do any more remaining store-23
- closing functions. So it's predominantly the management 24
- team that would leave out of the alarmed door. 25

terminology.

- 2 Q. Prior to April 2007, to your knowledge, was it the policy or practice of any store over which you had some duties and responsibilities to have employees find a manager to perform a loss prevention inspection before 5
- they clocked out? 6 7 Logistically, it would be difficult to do,
- because many times the computers where you can clock out
- are not near the exit. So, again, this is something
- 10 that is new discussion for me right here today.
- O. Has it been generally the practice in all of 11
- the California retail stores over which you have some 12 duties and responsibilities for the sales associates to 13
- clock out prior to the time that they find a manager who 14
- is available to perform a loss prevention search? 15
- 16 A. Yes. They would clock out, typically, collect 17 their belongings, and leave the store.
- 18 Q. Have you ever learned from any source, other than perhaps counsel in this action, that employees of 19
- Polo Ralph Lauren in California had complained that they 20
- were being required to wait what they believed was an 21
- 22 unreasonable amount of time to have loss prevention or
- 23 bag check inspections performed at the end of their 24 shifts?
- 25 A. No, I don't recall any formal complaints around

Page 155

40 (Pages 154 to 157)

#### CERTIFICATION OF DEPOSITION OFFICER

I, MARY E. GARLAND, duly authorized to administer oaths pursuant to Section 2093(b) of the California Code of Civil Procedure, do hereby certify that the witness in the foregoing deposition was duly sworn by me to testify to the truth, the whole truth and nothing but the truth in the within-entitled cause; that said deposition was taken at the time and place therein stated; that the testimony of said witness was thereafter transcribed by means of computer-aided transcription under my direction; that the foregoing is

a full, complete and true record of said testimony; and that the witness was given an opportunity to read and correct said deposition and to subscribe to the same.

I further certify that I am not of counsel or attorney for either or any of the parties in the foregoing deposition and caption named, nor in any way interested in the outcome of the cause named in said caption.

Executed February 12, 2008, at San Francisco, California.

MARY E. GARLAND, CSR 4721

EXHIBIT 33.

1	UNITED STATES DISTRICT COURT						
2	NORTHERN DISTRICT OF CALIFORNIA						
3	SAN FRANCISCO DIVISION						
4							
5.	ANN OTSUKA, an indiv	idual; JANIS No. C-07-02780	-SI				
6	KEEFE, an individual; CORINNE PHIPPS, an individual; and						
7	JUSTIN KISER, an individual; individually and on behalf of						
8	all others similarly situated,  Plaintiffs,						
9	vs.						
10	POLO RALPH LAUREN CORPORATION; a Delaware Corporation; POLO						
11	RETAIL, LLC, a Delaware POLO RALPH LAUREN CO	are Corporation; RPORATION, a	identical in a service of the				
12	Delaware Corporation in California as POL	, doing business O RETAIL CORP;					
13	FASHIONS OUTLET OF A	MERICA, INC., a					
14	inclusive,		1				
15	Defendants.						
16							
17							
	DEPOSITION OF VALERIE ANN HARRISON						
18							
19	DATE:	August 10, 2007					
20	TIME:	10:08 a.m.					
21	LOCATION:	120 Kearny Street					
22		Suite 3200 San Francisco, California					
23	REPORTED BY:	Mary E. Garland					
24	·	Certified Shorthand Reporter License Number 4721					
25							
		P	age 1				

- 1 topics you were being trained in?
- 2 A. There were videos and there was the handbook.
- 3 Q. And do you recall specifically which videos you
- 4 were shown?

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- A. It's so long, I don't recall. I'm sorry. I
- 6 know that there's a series.
  - Q. During this initial part of your employment at
- 8 Polo, did Cynthia or Todd alert you to any kind of hot
- 9 button issues for you to be specifically careful about
- 10 while working at Polo?
- 11 A. Not that I recall.
- 12 · Q. As part of that training, did you receive any
- 13 information about loss prevention inspections of
- 14 employees?
- 15 A. That we were supposed to, obviously, do them
- 16 before we left, each person left, managers were supposed
- 17 to do that; and that we were supposed to check bags and
- 18 purchases.
- Q. Were you instructed that employees were
- 20 required to use any specific exit in the building?
- 21 A. Yes. We were supposed to use the back exit
- 22 that goes down the back hallway.
- 23 Q. And were you told that employees were
- 24 prohibited from using either -- well, take it one at a
- 25 time -- using the Home Collections door?

- Q. And so anyone who was in management level at
- 2 the Polo store could inspect your bags when you exited
- 3 the building?

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- 4 A. That's correct.
  - Q. With respect to sales associates, were you
- 6 instructed as to who would be permitted to conduct bag
- 7 inspections of them before leaving the building?
  - A. It was the same, management.
- 9 Q. Were you instructed that sales associates were
- 10 required to have bag inspections done at anytime they
- 11 left the building?
  - A. Yes.
- 13 Q. The back exit, did you refer to that as the
- 14 employee exit? Is there --
  - A. I can't recall specifically.
- 16 Q. I'm trying get the terms down.
  - So if I refer to it as the back exit, you'll
- 18 know what I'm talking about?
  - A. The back door.
- 20 O. The back door? Okay.
- 21 Was the back door physically locked during
- 22 store hours?
- A. From the outside.
  - O. From the outside. So you could open the door
- 25 from the inside?

Page 26

Page 28

- 1 A. Yes.
- 2 Q. And were you instructed that employees were not
- 3 permitted to enter or exit through the main doors to the
- 4 store?
- 5 A. Yes.
- 6 Q. And were you instructed that there were any
- 7 consequences that would be imposed on employees who
- 8 violated the prohibition in using those two exits?
- 9 A. I believe that the person would be written up,
- 10 was the policy.
- 11 Q. Were you instructed that you were required to
- 12 undergo loss prevention inspections prior to exiting the
- 13 building?
- 14 A. Yes.
- 15 Q. And did those loss prevention inspections take
- 16 place whether it was leaving for lunch or leaving at the
- 17 end of the day?
- 18 A. Yes.
- 19 Q. If you wanted to go out and get a coffee
- 20 outside of the building, were you required personally to
- 21 undergo a loss prevention inspection?
- 22 A. Yes.
- 23 Q. And who was permitted to conduct those
- 24 inspections of you personally?
- 25 A. A member of management.

- A. There's an alarm, and you had to have a key in
- 2 order to turn off the alarm. You could push the door,
- 3 it was open, but it would set the alarm off.
  - Q. And who had keys to -- strike that.
- 5 The keys that you had, was that to disarm the
- 6 alarm?
  - A. Yes. And to get inside the back door.
- 8 Q. So you could enter the back door with your key
- 9 without setting off the alarm?
- 10 A. That's correct.
- 11 Q. Who had keys to the back door, if you know?
  - A. All members of management.
- Q. Did any sales associates, that you're aware of,
- 14 have keys to the back door lock?
- 15 A. No.
- 16 Q. You referred to an employee manual that you
- 17 received when you first began at Polo. Was it a single
- 18 employment manual or was there more than one employment
- 19 manual that you were provided?
- 20 A. I believe it was only one.
  - O. Do you remember if there was an employee manual
- 22 that dealt with compensation that was a smaller manual
- 23 than the Polo Ralph Lauren employee handbook?
- 24 A. I don't recall that.
  - Q. During your initial training at Polo, were you

Page 29

8 (Pages 26 to 29)

Page 27

Case 3:07-cv-02780-SI Document 98-4 Filed 06/10/2008 Page 74 of 100

### CERTIFICATION OF DEPOSITION OFFICER

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I, MARY E. GARLAND, duly authorized to administer oaths pursuant to Section 2093(b) of the California Code of Civil Procedure, do hereby certify that the witness in the foregoing deposition was duly sworn by me to testify to the truth, the whole truth and nothing but the truth in the within-entitled cause; that said deposition was taken at the time and place therein stated; that the testimony of said witness was thereafter transcribed by means of computer-aided transcription under my direction; that the foregoing is a full, complete and true record of said testimony; and

a full, complete and true record of said testimony; and that the witness was given an opportunity to read and correct said deposition and to subscribe to the same.

I further certify that I am not of counsel or attorney for either or any of the parties in the foregoing deposition and caption named, nor in any way interested in the outcome of the cause named in said caption.

Executed August 15, 2007, at San Francisco, California.

MARY E. GARLAND, CSR 4721

EXHIBIT 34.

1	UNITED STATES DISTRICT COURT				
2	NORTHE	RN DISTRICT OF CALIFORNIA			
3	SAN	N FRANCISCO DIVISION			
4					
5	ANN OTSUKA, an indiv KEEFE, an individual	vidual; JANIS No. C-07-02780-SI			
6	PHIPPS, an individual JUSTIN KISER, an individual production of the state of the st	dividual;			
7 8	individually and on all others similarly				
9	Plair vs.	ntiffs,			
10	POLO RALPH LAUREN CO a Delaware Corporati				
11	RETAIL, LLC, a Delay POLO RALPH LAUREN CO	ware Corporation;			
12	Delaware Corporation in California as PO	LO RETAIL CORP;			
13	FASHIONS OUTLET OF A	AMERICA, INC., a and DOES 1-500.			
14	inclusive,				
15	Defer	ndants. /			
16					
17	DEPOSI.	TION OF ROSALINDA WALLWORK			
19					
	DATE:	November 13, 2007			
20	TIME:	10:02 a.m.			
21 22	LOCATION:	1900 University Avenue Fifth Floor			
23		East Palo Alto, California			
24	REPORTED BY:	Mary E. Garland Certified Shorthand Reporter			
25		License Number 4721			
		Page 1			

1	A. About six years.
2	Q. And what led you to move from Sony to Polo in
3	about 2004?
4	A. I worked in the technology industry, and I
5	thought working in clothing would be a good career move.
6	Q. Prior to working at Sony, where did you work?
7	A. I work at Gap, which is where I'm employed now.

- Q. And what did you do for Gap back then?
- A. I worked as a sales associate and managed their
- 10 Los Gatos store; and then just moved up the ranks into
- 11 management, moved to San Francisco.
- 12 Q. When were you last employed as a sales
- 13 associate for Gap, approximately?
- A. Oh, you know what? No. I started in 14
- management for Gap. I'm sorry. I was a sales associate 15
- for Miller's; and then my manager there, we both moved
- 17 over to Gap. Pardon.
- 18 Q. And Miller's was what?
- 19 A. Very similar to Gap. Casual clothing.
- 20 Q. And you were a sales associate there?
- 21 A. Yes.
- Q. What was the position that you took when you 22
- 23 first joined Polo?
- 24 A. A key carrier.
- 25 Q. And for which department?

- Q. And did you do that?
- 2 A. Yes.

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- O. Did you do that for lunch breaks? 3
  - A. Yes.
- 5 Q. And did you do it at the end of the shift, the
- end of the day?
- 7 A. Yes.
  - O. And at the time you were a key holder, were you
- still in the Ladies' department?
- 10 A. Yes.
- Q. When you were a sales associate, prior to 11
- 12 becoming a key holder, were you required to go through
- 13 loss prevention inspections every time you left the
- 14 building?
  - A. No.
- 16 O. You were not -- even before you became a key
- 17 holder --
- 18 A. I was not allowed to do bag checks prior to
- 19 that.
- 20 Q. So when you were just a sales associate, did
- 21 you have to undergo --
- 22 A. Oh.
- 23 Q. -- loss prevention inspections to leave the
- 24 building?
- 25 A. Yes.

Page 42 Page 44

- A. I'm sorry. Hold on. I started as a sales I
- associate, and then became a key carrier in a very short 2
- 3 period of time.
- Q. And sales associate for which department?
- 5 A. Ladies'.
- Q. And who was your manager when you started?
- 7 A. Tin Hua.
- Q. He was the general manager? 8
- 9 A. Yes.
- 10 O. Who was your department manager in Women's?
- 11 A. We did not have one.
- 12 O. Then you became a key holder?
- A. Mm-hm. 13
- 14 Q. Yes?
- 15 A. Yes.
- 16 Q. And what is a key holder at Polo?
- 17 A. A key holder is -- how I would describe it is
- 18 somebody who starts in sales and wants a management
- position, so you kind of juggle both. 19
- 20 Q. So you had some manager duties, some sales
- 21 associate's duties?
- 22 A. Yes. Mm-hm.
- 23 O. As a key holder, did you have the authority to
- 24 conduct loss prevention inspections of sales associates?
- 25 A. Yes.

Page 43

- Q. And how would you arrange to have a loss prevention inspection performed? 2
  - A. Just --

3

- 4 MR. GOINES: You're talking about when she was 5 a sales associate?
- MR. KITCHIN: Yes. I'm focussing --6
- 7 THE WITNESS: Just by saying that I'm going to
- lunch or that I'm leaving the building, and they would 8
- 9 check my bag.
- 10 Q. BY MR. KITCHIN: And so at lunchtime, if you
- 11 could describe the process of leaving the building to
- 12 me, that would be helpful.
- 13 A. Okay. You tell someone that you're going on
- 14 your break, you walk to the back, they check your bag,
- 15 and you walk out.
- 16 Q. And when in that process do you check out -- or
- 17 clock out?
- A. Before you leave the sales floor. 18
- 19 Q. So at that time, in 2004, the timekeeping
- system was coupled with the point-of-sale system; is 20
- 21 that correct?
- 22 A. Yes.
- 23 Q. So within the Ladies' department, how many
- 24 sales associates would be typically working with you?
  - A. Total or in a given day?

12 (Pages 42 to 45)

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### CERTIFICATION OF DEPOSITION OFFICER

3 I, MARY E. GARLAND, duly authorized to administer 4 oaths pursuant to Section 2093(b) of the California Code 5 of Civil Procedure, do hereby certify that the witness 6 in the foregoing deposition was duly sworn by me to testify to the truth, the whole truth and nothing but 7 8 the truth in the within-entitled cause; that said 9 deposition was taken at the time and place therein 10 stated; that the testimony of said witness was 11 thereafter transcribed by means of computer-aided

a full, complete and true record of said testimony; and that the witness was given an opportunity to read and correct said deposition and to subscribe to the same.

transcription under my direction; that the foregoing is

I further certify that I am not of counsel or attorney for either or any of the parties in the foregoing deposition and caption named, nor in any way interested in the outcome of the cause named in said caption.

Executed November 26, 2007, at San Francisco, California.

Mary E. GARLAND, CSR 4721

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EXHIBIT 35.

# **Golden Gate Reporting**

UNITED STATES DISTRICT COURT NORTHERN DISTRICT OF CALIFORNIA SAN FRANCISCO DIVISION

No. C-07-02780-SI

ANN OTSUKA, an Individual; JANIS KEEFE, an individual, CORINNE PHIPPS, an individual, and JUSTIN KISER, an individual, individually and on behalf of all others similarly situated,

Plaintiffs.

V. .

POLO RALPH LAUREN CORPORATION, a Delaware Corporation, POLO RETAIL, LLC, a Delaware Corporation, POLO RALPH LAUREN CORPORATION, a Delaware Corporation doing business in California as POLO RETAIL CORP., FASHIONS OUTLET OF AMERICA, INC., a

Delaware Corporation, and DOES 500,

inclusive,

Defendants.

December 6, 2007 New York, New York Time: 10:26 a.m. Volume 1, Pages 130

Deposition of SHARONDA WEATHERSPOON, taken on behalf of the Plaintiffs, at Greenberg Traurig, Met Life Building, 200 Park Avenue, New York, New York, commencing at 10:26 a.m., December 6, 2007, before Anthony Armstrong, a Notary Public and Certified Shorthand Reporter of the State of New York.

Page 1

<ol> <li>A. As far as bag check inspect</li> </ol>	ctions.	store is open?
<ol> <li>Q. And what are those guide</li> </ol>	lines? 2	. A. No.
3 A. That the bag checks shoul		Q. Do they have more limited coverage than other
4 conducted at the front door, and		
5 the building needs to ensure that		* * * * * * * * * * * * * * * * * * * *
6 associate or employee needs to h		-
7 bags or belongings checked. An	-	
8 to put their hands inside of anyon	_	
9 not able to they are not able to		
10 They do have to ask the employe		- · · · ·
11 items or just move them around		
12 to the bottom.	12	
13 Q. Who is permitted to condi		•
14 A. Managers and supervisors	_	
15 about currently right now?	s. Are you taking	
16 Q. Right now.	16	
<ul><li>16 Q. Right now.</li><li>17 A. Managers and supervisors</li></ul>	1	
17 A. Managers and supervisors 18 Q. Is there a category of emp		•
	noyee caned 19	
<ul><li>19 supervisors?</li><li>20 A. Yes.</li></ul>	20	
<ul><li>20 A. Yes.</li><li>21 Q. And tell me what that cate</li></ul>		
	,	
A. What do you mean by cat	0,	•
Q. Well, you have managers,	,,,	
24 managers. And then is there and	other category of people 24	•
25 called supervisors?		
	Page 62	Page 6
1 A, Yes.	1	
2 Q. What do supervisors do?	2	2 A. No.
<ol> <li>A. Supervisors are responsib</li> </ol>	ole for helping and 3	` 5
4 assisting to manage the sales floo	or and the stock 4	, , , ,
5 process.	5	general manager, who need to be on duty during a
6 Q. The stock process?	6	specific day?
7 A. Yes, the process by which	n we process shipment. 7	A. There are always at least two managers
8 Q. Are supervisors salaried e	employees?	scheduled on any particular day.
6 4. VIC subcrisons summer		y sometimes on any particular day.
9 A. No.	9	
·	9	Q. That's true at the Cabazon store?
9 A. No.	9	Q. That's true at the Cabazon store? A. Yes.
9 A. No. 10 Q. Are they sales associates	who have been given 10	Q. That's true at the Cabazon store? A. Yes. Q. Is it true at all the other stores?
9 A. No. 10 Q. Are they sales associates 11 extra duties?	who have been given 10 11 es. 12	Q. That's true at the Cabazon store? A. Yes. Q. Is it true at all the other stores? A. Yes.
9 A. No. 10 Q. Are they sales associates 11 extra duties? 12 A. They are hourly employed	who have been given 10 11 es. 12	Q. That's true at the Cabazon store? A. Yes. Q. Is it true at all the other stores? A. Yes. Q. So in any day, because it's the stores are
9 A. No. 10 Q. Are they sales associates a extra duties? 11 extra duties? 12 A. They are hourly employed. 13 Q. Are they hired as a superval. 14 A. Yes.	who have been given 10 11 es. 12 visor? 13	Q. That's true at the Cabazon store? A. Yes. Q. Is it true at all the other stores? A. Yes. Q. So in any day, because it's the stores are typically open more than eight hours; is that correct?
9 A. No. 10 Q. Are they sales associates of extra duties? 11 extra duties? 12 A. They are hourly employed. 13 Q. Are they hired as a superval. 14 A. Yes. 15 Q. And what how many st	who have been given 10 11 es. 12 visor? 13 14 upervisors do all 15	Q. That's true at the Cabazon store? A. Yes. Q. Is it true at all the other stores? A. Yes. Q. So in any day, because it's the stores are typically open more than eight hours; is that correct? A. Yes.
9 A. No. 10 Q. Are they sales associates a extra duties? 11 A. They are hourly employed Q. Are they hired as a superval. 12 A. Yes. 13 Q. And what how many superval. 14 factory outlet stores in California.	who have been given 10 11 es. 12 visor? 13 14 upervisors do all 15	Q. That's true at the Cabazon store? A. Yes. Q. Is it true at all the other stores? A. Yes. Q. So in any day, because it's the stores are typically open more than eight hours; is that correct? A. Yes. Q. So any particular day there, generally, at
9 A. No. 10 Q. Are they sales associates a extra duties? 11 extra duties? 12 A. They are hourly employed. 13 Q. Are they hired as a superval. 14 A. Yes. 15 Q. And what how many suffactory outlet stores in California are hired as supervisors?	who have been given 10 11 es. 12 visor? 13 upervisors do all 15 a have employees who 16	Q. That's true at the Cabazon store? A. Yes. Q. Is it true at all the other stores? A. Yes. Q. So in any day, because it's the stores are typically open more than eight hours; is that correct? A. Yes. Q. So any particular day there, generally, at least two managers would have worked during that day'
9 A. No. 10 Q. Are they sales associates of extra duties? 11 extra duties? 12 A. They are hourly employed. 13 Q. Are they hired as a superval. 14 A. Yes. 15 Q. And what how many suffactory outlet stores in California. 16 are hired as supervisors? 18 A. No.	who have been given 10 11 es. 12 visor? 13 tupervisors do all 15 a have employees who 16	Q. That's true at the Cabazon store? A. Yes. Q. Is it true at all the other stores? A. Yes. Q. So in any day, because it's the stores are typically open more than eight hours; is that correct? A. Yes. Q. So any particular day there, generally, at least two managers would have worked during that day? A. Yes.
9 A. No. 10 Q. Are they sales associates of extra duties? 11 extra duties? 12 A. They are hourly employed. 13 Q. Are they hired as a supervise. 14 A. Yes. 15 Q. And what how many supervise factory outlet stores in California are hired as supervisors? 18 A. No. 19 Q. Do you know how many.	who have been given  10 11 es. 12 visor? 13 upervisors do all 16 a have employees who 17 18 stores in California have	Q. That's true at the Cabazon store? A. Yes. Q. Is it true at all the other stores? A. Yes. Q. So in any day, because it's the stores are typically open more than eight hours; is that correct? A. Yes. Q. So any particular day there, generally, at least two managers would have worked during that day? A. Yes. Q. Managers' schedules sometimes overlap?
9 A. No. 10 Q. Are they sales associates and extra duties? 11 A. They are hourly employed. 12 A. They are hourly employed. 13 Q. Are they hired as a supervision of the supervision of the supervision of the supervision of the supervision. 14 A. Yes. 15 Q. And what how many supervision of the supervision of the supervision. 16 factory outlet stores in California are hired as supervisors? 18 A. No. 19 Q. Do you know how many supervisors within their employment.	who have been given  11  es. 12  visor? 13  upervisors do all 15  a have employees who 16  stores in California have ment? 9	Q. That's true at the Cabazon store? A. Yes. Q. Is it true at all the other stores? A. Yes. Q. So in any day, because it's the stores are typically open more than eight hours; is that correct? A. Yes. Q. So any particular day there, generally, at least two managers would have worked during that day? A. Yes. Q. Managers' schedules sometimes overlap? A. Yes.
9 A. No. 10 Q. Are they sales associates of extra duties? 11 A. They are hourly employed 13 Q. Are they hired as a supervise 14 A. Yes. 15 Q. And what how many suffactory outlet stores in California are hired as supervisors? 18 A. No. 19 Q. Do you know how many supervisors within their employing A. The only stores that would	who have been given  11  es. 12  visor? 13  upervisors do all 15  a have employees who 17  18  stores in California have ment? 20  d not have 21	Q. That's true at the Cabazon store? A. Yes. Q. Is it true at all the other stores? A. Yes. Q. So in any day, because it's the stores are typically open more than eight hours; is that correct? A. Yes. Q. So any particular day there, generally, at least two managers would have worked during that day? A. Yes. Q. Managers' schedules sometimes overlap? A. Yes. Q. Are they is generally one of the managers,
9 A. No. 10 Q. Are they sales associates of extra duties? 11 A. They are hourly employed Q. Are they hired as a supervision A. Yes. 15 Q. And what how many suffactory outlet stores in California are hired as supervisors? 18 A. No. 19 Q. Do you know how many supervisors within their employman. 20 A. The only stores that would supervisors are any of our children.	who have been given  10 11 11 12 13 14 15 14 16 17 18 18 18 19 19 19 10 11 11 11 12 13 14 15 16 17 18 18 19 19 19 19 19 19 19 19 19 19 19 19 19	Q. That's true at the Cabazon store? A. Yes. Q. Is it true at all the other stores? A. Yes. Q. So in any day, because it's the stores are typically open more than eight hours; is that correct? A. Yes. Q. So any particular day there, generally, at least two managers would have worked during that day' A. Yes. Q. Managers' schedules sometimes overlap? A. Yes. Q. Are they is generally one of the managers, kind of, an opening manager and one a closing manager
9 A. No. 10 Q. Are they sales associates of extra duties? 11 A. They are hourly employed Q. Are they hired as a supervision A. Yes. 15 Q. And what how many supervisors outlet stores in California are hired as supervisors? 18 A. No. 19 Q. Do you know how many supervisors within their employed A. The only stores that would supervisors are any of our childrour luxury outlet stores, do not he	who have been given  10 11 12 12 13 14 14 15 16 17 18 18 19 17 18 19 18 19 19 19 19 19 19 19 19 19 19 19 19 19	Q. That's true at the Cabazon store? A. Yes. Q. Is it true at all the other stores? A. Yes. Q. So in any day, because it's the stores are typically open more than eight hours; is that correct? A. Yes. Q. So any particular day there, generally, at least two managers would have worked during that day? A. Yes. Q. Managers' schedules sometimes overlap? A. Yes. Q. Are they is generally one of the managers, kind of, an opening manager and one a closing manager as A. Generally.
A. No.  Q. Are they sales associates a extra duties?  A. They are hourly employed Q. Are they hired as a superval.  A. Yes.  Q. And what how many suffactory outlet stores in California are hired as supervisors?  A. No.  Q. Do you know how many supervisors within their employman.  The only stores that woul supervisors are any of our children.	who have been given  10 11 12 12 13 14 14 15 16 17 18 18 19 17 18 18 19 19 10 10 11 11 11 12 13 14 15 16 17 18 18 19 19 19 10 10 10 10 10 10 10 10 10 10 10 10 10	Q. That's true at the Cabazon store? A. Yes. Q. Is it true at all the other stores? A. Yes. Q. So in any day, because it's the stores are typically open more than eight hours; is that correct? A. Yes. Q. So any particular day there, generally, at least two managers would have worked during that day? A. Yes. Q. Managers' schedules sometimes overlap? A. Yes. Q. Are they is generally one of the managers, kind of, an opening manager and one a closing manager A. Generally. Q. So generally at the end of the store's day, is

17 (Pages 62 to 65)

1	A. Yes, generally.	1	Q. Except for the holiday season or busy times,
2	<ul> <li>Q. Sometimes, I take it in busy holiday seasons</li> </ul>	2	is it typical that there is either that there is one
3	or inventory time, there may be more than one manager	3	manager, assistant manager, or supervisor on duty when
4	in the store at the time that the store closes?	4	the store is being closed to the public, one of those
5	A. Yes.	5	three categories, general manager, assistant manager or
6	<ul> <li>Q. But typically, absent those special needs,</li> </ul>	6	supervisor?
7	there would be one manager on duty at the end of the	7	A. Yes.
8	day?	8	<ul> <li>Q. And typically, excluding busy times of the</li> </ul>
9	<ul> <li>A. Yes. When you say at the end of day, do you</li> </ul>	9	year when special needs are present, when the store is
10	mean end of the day do you mean what do you mean	10	being buttoned up at the end of the day and everyone is
11	by end of the day?	11	going home, is there typically either a general
12	Q. Good question. Let's ask it.	12	manager, a manager, or a supervisor in the store?
13	For the end of the day, under one scenario,	13	A. Yes.
14	when the store closes to the public?	14	Q. In all of the factory outlet stores at the end
15	A. Yes.	15	of the business day, the customer day, when no more
16	Q. Would there typically be one manager on duty	16	customers are permitted to come into the store, are
17	at that time?	17	is the door or are the doors locked?
18	A. Yes.	18	A. At the end of the business day, yes, but
19	Q. And at the end of the day when everyone in the	19	normally once the last customer in the store actually
20	store or the last person in the store is ready to go	20	leaves the store.
21	home, taking that as the definition of the end of the	21	Q. So when all the customers are gone and the
22	day, would there typically be one manager on duty at	22	store is closed to the public, all of the doors are
23	that time?	23	locked?
24	A. That would vary.	24	A. Yes.
25	<ul> <li>Q. So, typically, when the store is being closed</li> </ul>	25	Q. And who has keys to those doors?
	Page 66		Page 6
1	at the end of the customer day, when it's being locked	1	A. Managers, general managers, and supervisors.
2	or closed with no more customers to come in, generally	ا م	
		2	Q. And in any of the factory outlet stores, are
		3	Q. And in any of the factory outlet stores, are there is there any way for a sales associate to
3	there is one manager on duty?	1	there is there any way for a sales associate to
3 4	there is one manager on duty?  A. Yes.	3	· · · · · · · · · · · · · · · · · · ·
3 4 5	there is one manager on duty?  A. Yes.  Q. Okay. And then there are things that the	3 4	there is there any way for a sales associate to leave the building or leave the store without unlocking
3 4 5 6	there is one manager on duty?  A. Yes.  Q. Okay. And then there are things that the sales associates and manager do after the door is	3 4 5	there is there any way for a sales associate to leave the building or leave the store without unlocking a door or having a door unlocked?
3 4 5 6 7	there is one manager on duty?  A. Yes.  Q. Okay. And then there are things that the sales associates and manager do after the door is closed to the public, correct?	3 4 5 6	there is there any way for a sales associate to leave the building or leave the store without unlocking a door or having a door unlocked?  A. Yes.
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3 4 5 6 7 8 9	there is one manager on duty?  A. Yes. Q. Okay. And then there are things that the sales associates and manager do after the door is closed to the public, correct?  A. Yes. Q. And at that time, those individuals are performing those duties in finishing up, cleaning up,	3 4 5 6 7 8 9	there is there any way for a sales associate to leave the building or leave the store without unlocking a door or having a door unlocked?  A. Yes.  Q. Is that in some specific stores that you can think of or in all the stores?  A. Well, in order for them to leave the store, they would need to leave out of the back door, which
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3 4 5 6 7 8 9 10 11	there is one manager on duty?  A. Yes.  Q. Okay. And then there are things that the sales associates and manager do after the door is closed to the public, correct?  A. Yes.  Q. And at that time, those individuals are performing those duties in finishing up, cleaning up, and folding, and doing the data tasks. Typically, is there a single manager who is on duty at that time?  A. That varies.	3 4 5 6 7 8 9 10 11	there is there any way for a sales associate to leave the building or leave the store without unlocking a door or having a door unlocked?  A. Yes.  Q. Is that in some specific stores that you can think of or in all the stores?  A. Well, in order for them to leave the store, they would need to leave out of the back door, which actually has a panic alarm and does not require someon to unlock it because you can open it and the panic
3 4 5 6 7 8 9 10 11 12 13 14	there is one manager on duty?  A. Yes.  Q. Okay. And then there are things that the sales associates and manager do after the door is closed to the public, correct?  A. Yes.  Q. And at that time, those individuals are performing those duties in finishing up, cleaning up, and folding, and doing the data tasks. Typically, is there a single manager who is on duty at that time?  A. That varies.  Q. How does that vary?	3 4 5 6 7 8 9 10 11 12	there is there any way for a sales associate to leave the building or leave the store without unlocking a door or having a door unlocked?  A. Yes.  Q. Is that in some specific stores that you can think of or in all the stores?  A. Well, in order for them to leave the store, they would need to leave out of the back door, which actually has a panic alarm and does not require someone to unlock it because you can open it and the panic alarm would sound.
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3 4 5 6 7 8 9 10 11 12 13 14 15 16	there is one manager on duty?  A. Yes.  Q. Okay. And then there are things that the sales associates and manager do after the door is closed to the public, correct?  A. Yes.  Q. And at that time, those individuals are performing those duties in finishing up, cleaning up, and folding, and doing the data tasks. Typically, is there a single manager who is on duty at that time?  A. That varies.  Q. How does that vary?  A. Because there could either be a manager on duty or a supervisor on duty at that time.	3 4 5 6 7 8 9 10 11 12 13 14 15	there is there any way for a sales associate to leave the building or leave the store without unlocking a door or having a door unlocked?  A. Yes.  Q. Is that in some specific stores that you can think of or in all the stores?  A. Well, in order for them to leave the store, they would need to leave out of the back door, which actually has a panic alarm and does not require someon to unlock it because you can open it and the panic alarm would sound.  Q. Is that all the case for all the stores in California?
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3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	there is one manager on duty?  A. Yes.  Q. Okay. And then there are things that the sales associates and manager do after the door is closed to the public, correct?  A. Yes.  Q. And at that time, those individuals are performing those duties in finishing up, cleaning up, and folding, and doing the data tasks. Typically, is there a single manager who is on duty at that time?  A. That varies.  Q. How does that vary?  A. Because there could either be a manager on duty or a supervisor on duty at that time.  Q. Okay. Thank you. So, typically, is there a manager and a supervisor on duty and working at the time that the store is being closed to the public?	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	there is there any way for a sales associate to leave the building or leave the store without unlocking a door or having a door unlocked?  A. Yes.  Q. Is that in some specific stores that you can think of or in all the stores?  A. Well, in order for them to leave the store, they would need to leave out of the back door, which actually has a panic alarm and does not require someon to unlock it because you can open it and the panic alarm would sound.  Q. Is that all the case for all the stores in California?  A. Yes.  Q. So if there is a fire or something and the
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3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	there is one manager on duty?  A. Yes.  Q. Okay. And then there are things that the sales associates and manager do after the door is closed to the public, correct?  A. Yes.  Q. And at that time, those individuals are performing those duties in finishing up, cleaning up, and folding, and doing the data tasks. Typically, is there a single manager who is on duty at that time?  A. That varies.  Q. How does that vary?  A. Because there could either be a manager on duty or a supervisor on duty at that time.  Q. Okay. Thank you. So, typically, is there a manager and a supervisor on duty and working at the time that the store is being closed to the public?  A. It varies.  Q. How does it vary?	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	there is there any way for a sales associate to leave the building or leave the store without unlocking a door or having a door unlocked?  A. Yes.  Q. Is that in some specific stores that you can think of or in all the stores?  A. Well, in order for them to leave the store, they would need to leave out of the back door, which actually has a panic alarm and does not require someon to unlock it because you can open it and the panic alarm would sound.  Q. Is that all the case for all the stores in California?  A. Yes.  Q. So if there is a fire or something and the manager is incapacitated and you can't find the key, you can still get out of the building?  A. Yes.  Q. Are employees permitted under normal
3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	there is one manager on duty?  A. Yes.  Q. Okay. And then there are things that the sales associates and manager do after the door is closed to the public, correct?  A. Yes.  Q. And at that time, those individuals are performing those duties in finishing up, cleaning up, and folding, and doing the data tasks. Typically, is there a single manager who is on duty at that time?  A. That varies.  Q. How does that vary?  A. Because there could either be a manager on duty or a supervisor on duty at that time.  Q. Okay. Thank you. So, typically, is there a manager and a supervisor on duty and working at the time that the store is being closed to the public?  A. It varies.  Q. How does it vary?  A. There could be a manager and a supervisor, a	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	there is there any way for a sales associate to leave the building or leave the store without unlocking a door or having a door unlocked?  A. Yes.  Q. Is that in some specific stores that you can think of or in all the stores?  A. Well, in order for them to leave the store, they would need to leave out of the back door, which actually has a panic alarm and does not require someon to unlock it because you can open it and the panic alarm would sound.  Q. Is that all the case for all the stores in California?  A. Yes.  Q. So if there is a fire or something and the manager is incapacitated and you can't find the key, you can still get out of the building?  A. Yes.  Q. Are employees permitted under normal circumstances to go through that emergency call it
3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	there is one manager on duty?  A. Yes.  Q. Okay. And then there are things that the sales associates and manager do after the door is closed to the public, correct?  A. Yes.  Q. And at that time, those individuals are performing those duties in finishing up, cleaning up, and folding, and doing the data tasks. Typically, is there a single manager who is on duty at that time?  A. That varies.  Q. How does that vary?  A. Because there could either be a manager on duty or a supervisor on duty at that time.  Q. Okay. Thank you. So, typically, is there a manager and a supervisor on duty and working at the time that the store is being closed to the public?  A. It varies.  Q. How does it vary?  A. There could be a manager and a supervisor, a manager and two managers or it could be a supervisor.	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	there is there any way for a sales associate to leave the building or leave the store without unlocking a door or having a door unlocked?  A. Yes.  Q. Is that in some specific stores that you can think of or in all the stores?  A. Well, in order for them to leave the store, they would need to leave out of the back door, which actually has a panic alarm and does not require someon to unlock it because you can open it and the panic alarm would sound.  Q. Is that all the case for all the stores in California?  A. Yes.  Q. So if there is a fire or something and the manager is incapacitated and you can't find the key, you can still get out of the building?  A. Yes.  Q. Are employees permitted under normal circumstances to go through that emergency call it an emergency door?
3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	there is one manager on duty?  A. Yes.  Q. Okay. And then there are things that the sales associates and manager do after the door is closed to the public, correct?  A. Yes.  Q. And at that time, those individuals are performing those duties in finishing up, cleaning up, and folding, and doing the data tasks. Typically, is there a single manager who is on duty at that time?  A. That varies.  Q. How does that vary?  A. Because there could either be a manager on duty or a supervisor on duty at that time.  Q. Okay. Thank you. So, typically, is there a manager and a supervisor on duty and working at the time that the store is being closed to the public?  A. It varies.  Q. How does it vary?  A. There could be a manager and a supervisor, a	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	there is there any way for a sales associate to leave the building or leave the store without unlocking a door or having a door unlocked?  A. Yes.  Q. Is that in some specific stores that you can think of or in all the stores?  A. Well, in order for them to leave the store, they would need to leave out of the back door, which actually has a panic alarm and does not require someone to unlock it because you can open it and the panic alarm would sound.  Q. Is that all the case for all the stores in California?  A. Yes.  Q. So if there is a fire or something and the manager is incapacitated and you can't find the key, you can still get out of the building?  A. Yes.  Q. Are employees permitted under normal circumstances to go through that emergency call it an emergency door?

18 (Pages 66 to 69)

1	CERTIFICATE
2	I, Anthony Armstrong, a Certified
3	Shorthand Reporter and Notary Public within
4	and for the State of New York, do hereby
5	certify:
6	That SHARONDA WEATHERSPOON, the witness
7	whose testimony is hereinbefore set forth, was
8 .	duly sworn by me and that such testimony is a
9	true record of the testimony given by such
10	witness.
11	I further certify that I am not related
12	to any of the parties by blood or marriage,
13	and that I am in no way interested in the
14	outcome of this matter.
15	A. M. D. J. Ama
16	Anthony Armstrong
18	,
19	
20	
20	
22	
23	
24	
25	
23	Page 130
	- 404 - 404

EXHIBIT 36.

			_
1		UNITED STATES DISTRICT COURT	
2		NORTHERN DISTRICT OF CALIFORNIA	Sale Property
3		SAN FRANCISCO DIVISION	
4	,		-
5		n individual; an individual;	
6	CORINNE PHIPP	S, an individual;	2-2-101
7	and JUSTIN KI	SER, an individual; and on behalf of	TO THE REAL PROPERTY.
		milarly situated,	
8	P	laintiffs,	
9	d	Case No. c-07-02780-SI	
10	and		
11		UREN CORPORATION, rporation; POLO	
,	RETAIL, LLC, a	Delaware corporation;	
12		UREN CORPORATION, a oration, doing	_
13	business in C	alifornia as POLO	
14	AMERICA, INC.		
15	corporation; inclusive,	and DOES 1-500,	
16		fendants.	
		/	
17			
18		DEPOSITION OF THERESA CRUZ	
19	DATE:	August 20, 2007	
20	TIME:	10:00 a.m.	
21	LOCATION:	LAW OFFICE OF PATRICK R. KITCHIN 565 Commercial Street	
22	•	Fourth Floor San Francisco, California 94111	
23			
24	REPORTED BY:	Katy Leonard Certified Shorthand Reporter	
25 25		License Number 11599	
		Page 1	L
		<del>-</del>	ı

1	involvement, if you have an involvement in the process,	1	who will go on a leave of absence. We use that form fo
2	of hiring a new sales associate at Polo San Francisco.	2	termination, also. And other changes. Let's say if we
3	Are you involved in the interviewing process	3	terminate the person, if there's any changes on their -
4	for sales associates?	4	where to mail the final paycheck.
5	A. No.	5	Q. Okay. What other tasks are you involved
6	<ul> <li>Q. Are you involved in the decision-making as</li> </ul>	6	with in bringing in a new sales associate into the Polo
7	to which sales associates to hire?	7	San Francisco store?
8	A. No.	8	<ul> <li>A. Um, just training with the Tradewind. I do</li> </ul>
9	Q. Are you involved in helping to set up a	9	the walk-through with the new hire.
10	hired sales associate into the payroll system?	10	Q. And the walk-through involves what?
11	A. Yes.	11	<ul> <li>A. Walk-through in the store only.</li> </ul>
12	Q. And do you have any assistants that work for	12	Q. So, you show them around?
13	you?	13	A. Yes.
14	A, No.	14	Q. Do you have any involvement in providing
15	Q. So, you do all this on your own?	15	them training related to loss prevention?
16	A. Yes.	16	A. Um, no.
17	Q. And, so, do you work with the corporate	17	<ul> <li>Q. When you're doing your walk-through, do you</li> </ul>
18	office to set up someone in the payroll system?	18	show them where the employee exit is?
19	A. No. I can got to the workstation and do	19	A. Yes.
20	that.	20	Q. And do you describe to them the process that
21	Q. Okay.	21	they're required to go through in order to leave the
22	A. It's called the "Lawson."	22	store?
23	Q. L-a-w-s-o-n?	23	A. Yes.
24	A. That's correct.	24	Q. And what specifically do you tell them about
25	Q. And, so, you enter in specific information	25	leaving the store?
	Page 46		Page 4
1	about the employee to set them up as a user of the	1	A. Leaving the store? They need to call a
2		2	department manager to check them out.
2	Lawson system?	1	
3	Lawson system? A. Yes.	2	department manager to check them out.
3 4	Lawson system?  A. Yes.  Q. And how does the Lawson system differ from	2 3	department manager to check them out.  Q. And is it are you authorized to let
3 4 5	Lawson system?  A. Yes.  Q. And how does the Lawson system differ from the Tradewind system?	2 3 4	department manager to check them out.  Q. And is it are you authorized to let people out the exit?
3 4 5 6	Lawson system?  A. Yes. Q. And how does the Lawson system differ from the Tradewind system? A. The Lawson is for new-hire employees. After	2 3 4 5	department manager to check them out.  Q. And is it are you authorized to let people out the exit?  A. Yes.
3 4 5 6 7	Lawson system?  A. Yes. Q. And how does the Lawson system differ from the Tradewind system? A. The Lawson is for new-hire employees. After you have put in all the information, it will give you	2 3 4 5 6	department manager to check them out.  Q. And is it are you authorized to let people out the exit?  A. Yes.  Q. Is Tin or, was he authorized to let
3 4 5 6 7 8	A. Yes. Q. And how does the Lawson system differ from the Tradewind system? A. The Lawson is for new-hire employees. After you have put in all the information, it will give you the employee number it will assign an employee	2 3 4 5 6 7	department manager to check them out.  Q. And is it are you authorized to let people out the exit?  A. Yes.  Q. Is Tin or, was he authorized to let people out the exit?
3 4 5 6 7 8 9	Lawson system?  A. Yes. Q. And how does the Lawson system differ from the Tradewind system? A. The Lawson is for new-hire employees. After you have put in all the information, it will give you the employee number it will assign an employee number.	2 3 4 5 6 7 8	department manager to check them out.  Q. And is it are you authorized to let people out the exit?  A. Yes.  Q. Is Tin or, was he authorized to let people out the exit?  A. Yes.
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3 4 5 6 7 8 9 10	A. Yes. Q. And how does the Lawson system differ from the Tradewind system? A. The Lawson is for new-hire employees. After you have put in all the information, it will give you the employee number it will assign an employee number. Q. What involvement do you have, in addition to having a new sales associate set up through the Lawson	2 3 4 5 6 7 8 9	department manager to check them out.  Q. And is it are you authorized to let people out the exit?  A. Yes.  Q. Is Tin or, was he authorized to let people out the exit?  A. Yes.  Q. All department managers had the ability to let people out of the exit?  A. Yes.  A. Yes.
3 4 5 6 7 8 9 10 11 12	A. Yes. Q. And how does the Lawson system differ from the Tradewind system? A. The Lawson is for new-hire employees. After you have put in all the information, it will give you the employee number it will assign an employee number. Q. What involvement do you have, in addition to having a new sales associate set up through the Lawson system, to assist a new sales associate to get into the	2 3 4 5 6 7 8 9 10	department manager to check them out.  Q. And is it are you authorized to let people out the exit?  A. Yes.  Q. Is Tin or, was he authorized to let people out the exit?  A. Yes.  Q. All department managers had the ability to let people out of the exit?  A. Yes.  Q. Anyone else, other than the general manager,
3 4 5 6 7 8 9 10 11 12 13	A. Yes. Q. And how does the Lawson system differ from the Tradewind system? A. The Lawson is for new-hire employees. After you have put in all the information, it will give you the employee number it will assign an employee number. Q. What involvement do you have, in addition to having a new sales associate set up through the Lawson system, to assist a new sales associate to get into the system and start working at Polo?	2 3 4 5 6 7 8 9 10 11 12	department manager to check them out.  Q. And is it are you authorized to let people out the exit?  A. Yes.  Q. Is Tin or, was he authorized to let people out the exit?  A. Yes.  Q. All department managers had the ability to let people out of the exit?  A. Yes.  Q. Anyone else, other than the general manager, you, and the department managers, who had the ability to
3 4 5 6 7 8 9 10 11 12 13 14	A. Yes. Q. And how does the Lawson system differ from the Tradewind system? A. The Lawson is for new-hire employees. After you have put in all the information, it will give you the employee number — it will assign an employee number. Q. What involvement do you have, in addition to having a new sales associate set up through the Lawson system, to assist a new sales associate to get into the system and start working at Polo? A. I prepare the new hire — the new-hire	2 3 4 5 6 7 8 9 10 11	department manager to check them out.  Q. And is it are you authorized to let people out the exit?  A. Yes.  Q. Is Tin or, was he authorized to let people out the exit?  A. Yes.  Q. All department managers had the ability to let people out of the exit?  A. Yes.  Q. Anyone else, other than the general manager, you, and the department managers, who had the ability to let people out the employee exit?
3 4 5 6 7 8 9 10 11 12 13 14 15	A. Yes. Q. And how does the Lawson system differ from the Tradewind system? A. The Lawson is for new-hire employees. After you have put in all the information, it will give you the employee number — it will assign an employee number. Q. What involvement do you have, in addition to having a new sales associate set up through the Lawson system, to assist a new sales associate to get into the system and start working at Polo? A. I prepare the new hire — the new-hire paperwork for them.	2 3 4 5 6 7 8 9 10 11 12 13 14	department manager to check them out.  Q. And is it are you authorized to let people out the exit?  A. Yes.  Q. Is Tin or, was he authorized to let people out the exit?  A. Yes.  Q. All department managers had the ability to let people out of the exit?  A. Yes.  Q. Anyone else, other than the general manager, you, and the department managers, who had the ability to let people out the employee exit?  A. Um, all the department managers.
3 4 5 6 7 8 9 10 11 12 13 14 15 16	A. Yes. Q. And how does the Lawson system differ from the Tradewind system? A. The Lawson is for new-hire employees. After you have put in all the information, it will give you the employee number it will assign an employee number. Q. What involvement do you have, in addition to having a new sales associate set up through the Lawson system, to assist a new sales associate to get into the system and start working at Polo? A. I prepare the new hire the new-hire paperwork for them. Q. What is included in the new-hire paperwork?	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	department manager to check them out.  Q. And is it are you authorized to let people out the exit?  A. Yes.  Q. Is Tin or, was he authorized to let people out the exit?  A. Yes.  Q. All department managers had the ability to let people out of the exit?  A. Yes.  Q. Anyone else, other than the general manager, you, and the department managers, who had the ability to let people out the employee exit?  A. Um, all the department managers.  Q. Do all department managers have keys to turn
3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	A. Yes. Q. And how does the Lawson system differ from the Tradewind system? A. The Lawson is for new-hire employees. After you have put in all the information, it will give you the employee number it will assign an employee number. Q. What involvement do you have, in addition to having a new sales associate set up through the Lawson system, to assist a new sales associate to get into the system and start working at Polo? A. I prepare the new hire the new-hire paperwork for them. Q. What is included in the new-hire paperwork? A. The PAF.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	department manager to check them out.  Q. And is it are you authorized to let people out the exit?  A. Yes.  Q. Is Tin or, was he authorized to let people out the exit?  A. Yes.  Q. All department managers had the ability to let people out of the exit?  A. Yes.  Q. Anyone else, other than the general manager, you, and the department managers, who had the ability to let people out the employee exit?  A. Um, all the department managers.  Q. Do all department managers have keys to turn off the alarm at the back exit?
3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	A. Yes. Q. And how does the Lawson system differ from the Tradewind system? A. The Lawson is for new-hire employees. After you have put in all the information, it will give you the employee number it will assign an employee number. Q. What involvement do you have, in addition to having a new sales associate set up through the Lawson system, to assist a new sales associate to get into the system and start working at Polo? A. I prepare the new hire the new-hire paperwork for them. Q. What is included in the new-hire paperwork? A. The PAF. Q. What is a PAF?	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	department manager to check them out.  Q. And is it are you authorized to let people out the exit?  A. Yes.  Q. Is Tin or, was he authorized to let people out the exit?  A. Yes.  Q. All department managers had the ability to let people out of the exit?  A. Yes.  Q. Anyone else, other than the general manager, you, and the department managers, who had the ability to let people out the employee exit?  A. Um, all the department managers.  Q. Do all department managers have keys to turn off the alarm at the back exit?  A. Yes.
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3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	A. Yes. Q. And how does the Lawson system differ from the Tradewind system? A. The Lawson is for new-hire employees. After you have put in all the information, it will give you the employee number it will assign an employee number. Q. What involvement do you have, in addition to having a new sales associate set up through the Lawson system, to assist a new sales associate to get into the system and start working at Polo? A. I prepare the new hire the new-hire paperwork for them. Q. What is included in the new-hire paperwork? A. The PAF. Q. What is a PAF? A. Personal Authorization Form. Q. And what does that Personal Authorization	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	department manager to check them out.  Q. And is it are you authorized to let people out the exit?  A. Yes.  Q. Is Tin or, was he authorized to let people out the exit?  A. Yes.  Q. All department managers had the ability to let people out of the exit?  A. Yes.  Q. Anyone else, other than the general manager, you, and the department managers, who had the ability to let people out the employee exit?  A. Um, all the department managers.  Q. Do all department managers have keys to turn off the alarm at the back exit?  A. Yes.  Q. And the key that they have also gives them access from the outside; is that correct?
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3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	A. Yes. Q. And how does the Lawson system differ from the Tradewind system? A. The Lawson is for new-hire employees. After you have put in all the information, it will give you the employee number — it will assign an employee number. Q. What involvement do you have, in addition to having a new sales associate set up through the Lawson system, to assist a new sales associate to get into the system and start working at Polo? A. I prepare the new hire — the new-hire paperwork for them. Q. What is included in the new-hire paperwork? A. The PAF. Q. What is a PAF? A. Personal Authorization Form. Q. And what does that Personal Authorization Form relate to? A. Um, you fill in the Social Security number, the information of the employee, if she will be hired	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	department manager to check them out.  Q. And is it are you authorized to let people out the exit?  A. Yes.  Q. Is Tin or, was he authorized to let people out the exit?  A. Yes.  Q. All department managers had the ability to let people out of the exit?  A. Yes.  Q. Anyone else, other than the general manager, you, and the department managers, who had the ability to let people out the employee exit?  A. Um, all the department managers.  Q. Do all department managers have keys to turn off the alarm at the back exit?  A. Yes.  Q. And the key that they have also gives them access from the outside; is that correct?  A. Yes.  Q. And the door coming into the store through the the employee exit, that's locked from the
3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	A. Yes. Q. And how does the Lawson system differ from the Tradewind system? A. The Lawson is for new-hire employees. After you have put in all the information, it will give you the employee number — it will assign an employee number. Q. What involvement do you have, in addition to having a new sales associate set up through the Lawson system, to assist a new sales associate to get into the system and start working at Polo? A. I prepare the new hire — the new-hire paperwork for them. Q. What is included in the new-hire paperwork? A. The PAF. Q. What is a PAF? A. Personal Authorization Form. Q. And what does that Personal Authorization Form relate to? A. Um, you fill in the Social Security number,	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	department manager to check them out.  Q. And is it are you authorized to let people out the exit?  A. Yes.  Q. Is Tin or, was he authorized to let people out the exit?  A. Yes.  Q. All department managers had the ability to let people out of the exit?  A. Yes.  Q. Anyone else, other than the general manager, you, and the department managers, who had the ability to let people out the employee exit?  A. Um, all the department managers.  Q. Do all department managers have keys to turn off the alarm at the back exit?  A. Yes.  Q. And the key that they have also gives them access from the outside; is that correct?  A. Yes.  Q. And the door coming into the store through

13 (Pages 46 to 49)

1	CERTIFICATION OF DEPOSITION OFFICER
2	
3	I, KATY LEONARD, duly authorized to
4	administer oaths pursuant to Section 2093(b) of the
5	California Code of Civil Procedure, hereby certify that
6	the witness in the foregoing deposition was by me sworn
7	to testify to the truth, the whole truth and nothing but
8	the truth in the within-entitled cause; that said
9	deposition was taken at the time and place therein
10	stated; that the testimony of the said witness was
11	thereafter transcribed by means of computer-aided
12	transcription; that the foregoing is a full, complete
13	and true record of said testimony; and that the witness
14	was given an opportunity to read and correct said
15	deposition and to subscribe the same.
16	I further certify that I am not of counsel
17	or attorney for either or any of the parties in the
18	foregoing deposition and caption named, or in any way
19	interested in the outcome of this cause named in said
20	caption.
21	•
22	1
23	14 1 0
24	Lyful
25	KATY LEONARD, CSR 11599
	Page 261

EXHIBIT 37.

	· · · · ·		<del></del>		
1	UNITED STATES DISTRICT COURT				
2	NORTHERN DISTRICT OF CALIFORNIA				
3	SAN FRANCISCO DIVISION				
4					
5	ANN OTSUKA, an indi		780-SI		
6	KEEFE, an individual PHIPPS, an individual JUSTIN KISER, an ind	al; and			
7	individually and on all others similarly	behalf of			
8	_	•			
9	Plai: vs.	ntiffs,			
10	POLO RALPH LAUREN CO				
11	a Delaware Corporat: RETAIL, LLC, a Delaw	ware Corporation;			
12	POLO RALPH LAUREN CO Delaware Corporation	•			
	in California as PO	LO RETAIL CORP;			
13	FASHIONS OUTLET OF A Delaware Corporation				
14	inclusive,				
15	Defe	ndants.	ļ		
16		, <i>I</i> ,			
17					
18	DEPOS	SITION OF PHOEBE MIRELES			
19	•				
	DATE:	November 15, 2007			
20	TIME:	10:15 a.m.			
21	LOCATION:	One Montgomery Street			
22	200112	Suite 3220 San Francisco, California			
23	BBB885	·			
24	REPORTED BY:	Mary E. Garland Certified Shorthand Reporter License Number 4721			
25					
			Page 1		

- People Sate Reporting 2008 Case 3:07-cv-02780-SI are heading home? 1 day? 2 A. One -- two. There would be two. 2 A. No. 3 Q. That same time period, were any senior sellers 3 O. Was that the same schedule, non-holiday season 4 -- sorry, not schedule. Let me start over. scheduled to work more than eight hours in one day? Throughout the course of your employment at the 5 5 Stanford Polo store, was it typical during non-holiday 6 Q. Same time period, when you were Women's 6 7 seasons that two managers would be at the store at department manager, were any sales associates regularly 7 8 scheduled to work more than 40 hours in one week? closing? 9 A. Yes. But not all the time. Q A. No. 10 O. Sometimes there would be fewer? O. And senior sellers, during that time period, 10 were they regularly scheduled to work more than 40 hours 11 Sometimes there would be one, and we would 11 close with a senior sales associate. 12 12 in one week? Q. Were any of your senior sales associates what 13 A. No. 13 I've heard referred to as key holders? O. Earlier you estimated that there were 14 14 A. No. None of them were key holders when I was 15 approximately 12 to 14 total sales associates working at 15 the Stanford Polo store during any one period; is that 16 there. 16 17 O. Could any senior seller do a bag inspection or 17 correct? a loss prevention inspection for any other sales 18 A. Possibly, yes. 18 associate? 19 O. On a typical day, excluding the holiday season, 19 20 A. Yes. how many sales associates would be working in the store 20 Q. And could senior sellers do the bag inspection 21 21 on any given day? A. I would say anywhere from eight to 11; for other sales associates at anytime throughout the 22 22 23 23 typically, ten. year? Q. And during the holiday season, typically, how 24 A. No. It was mainly when it was their shift to 24 25 close with the manager. many sales associates, including senior sellers, would 25 Page 38 be working in the store on any one given day? 1 A. Maybe just a few people more, three or four, if 2 3 3 that. associates leaving the store? O. So you could have up to 13 people during one 4 A. Yes, that is correct. specific day during the holiday seasons? 5 5 6 6 A. Yes. the manager, as well? 7 Q. Now, typically, excluding the holiday season, 7
- how many managers would be in the store during the 8 9
- A. If we had all positions filled at the time --10 myself, one, two, three, four -- up to six, possibly. 11
- 12 Q. And would those six work on the same day together? Their shifts would be -- strike that. 13
- How many of them would be working in the store 14 at one given time during the non-holiday season? 15
- A. Well, anywhere from four to six. I mean, 16
- 17 everyone gets two days off. So seven days a week, I mean, we could just do the math. It just depends. 18
- Did you have additional managers working during 19
- 20 the holiday seasons?
- 21 A. No.
- Q. At the end of the shift in a non-holiday 22
- season, focusing on the time when you were Women's 23
- manager, how many managers would be in the store at the 24
- end of the day, when sales associates in the final shift
  - Page 39

- O. So when a senior seller was scheduled to close
- with a single manager in the store, that senior seller
- had the authority to conduct bag checks of other sales
- O. And the senior seller would do a bag check of
- A. Yes. We would check each other. 8
- 9 O. How many senior sellers did the store have at
- any one time, or did it vary too much to give me a 10
- response? 11

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- 12 A. It varied.
- O. What was the maximum number of senior sellers 13
- you recall working at Stanford Polo while you were 14
- 15 employed there?
  - A. Possibly three or four.
  - Q. Possibly three or four working at one specific
- period of time? 18
  - A. Yes.
- 20 O. At the end of the day, when the store was
- closed to the public, were the two doors locked? 21
  - A. Yes.
- 23 Q. And were the doors locked with a key or with
- like a dead-bolt kind of lock? 24
  - A. It was locked with a key.

11 (Pages 38 to 41)

- Q. Who within the store had keys to those doors?
- 2 A. Just the managers.
- 3 Q. Did any of the senior sellers have keys to the
- 4 doors?

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- A. No.
  - Q. So when the store is closing and the customers
- 7 have all left, the doors are locked by one of the
  - managers; correct?
- 9 A. Yes.
- 10 O. Then after the doors are locked, do the sales
- 11 associates generally have other duties to perform before
- 12 their shift ends?
- 13 A. Yes.
- 14 Q. What kind of duties do they have to perform?
- 15 A. There's a fold-down, whatever department needs
- 16 to be folded down, fixed to our standards; which is,
- 17 basically, ready to open the next morning, beautiful,
- 18 and perfect, clean. Then they can clock out to go home.
- 19 O. And I'm sure it varied, but can you give me an
- 20 estimate of the amount of time sales associates
- 21 continued to work after the store doors were closed at
- 22 the end of the day?
- 23 A. I'm sorry. Can you repeat that?
- Q. Yes. At the end of the day, when the store's
- 25 closed --

- exactly. But they were given cards where they -- no, it
- 2 wasn't cards. I apologize. It was all done manually at
- 3 the register. Yes.

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- Q. They would enter their employee number --
- 5 A. They would enter their -- yes.
  - Q. Prior to '04, was there kind of a timecard
- 7 swipe system?
  - A. I don't recall. I know it was different. It
- 9 wasn't that process.
- 10 Q. Prior to 2004, when timekeeping, punching
- 11 in/punching out, was done at the point-of-sale, do you
- 12 recall where sales associates would clock out or in?
  - A. Yes. Prior to that, there was -- in the
- 14 office, there was a little machine that was located by a
- 15 printer, the main printer in the management office.
- 16 Q. Was there a rack, with some type of card
- 17 identified by sales associate?
  - A. Yes, that is correct.
- 19 O. So they would swipe that card?
  - A. Yes.
- 21 Q. Throughout the time of your employment at
- 22 Stanford, were employees required to clock in when they
- 23 arrived at work?
  - A. Yes.
- 25 Q. And were they required to clock out for any

Page 42

Page 44

- 1 A. Yes.
- 2 Q. -- the sales associates do a fold-down and
- 3 cleaning, how long did that process typically take?
- 4 A. About a half an hour. If it was the holiday
- 5 season, possibly up to an hour.
- 6 O. During the period of time from store closure to
- 7 the public to the time that sales associates have
- 8 finished their post-closure duties, what did the manager
- 9 or the managers do? That's a terrible question. Let
   10 me rephrase that.
- What kind of duties, as a Women's manager, did you have at around closing time?
- 13 A. Oh. Well, I was helping them fold. I was
- 14 closing registers, if necessary; doing the deposit. We
- 15 have an office upstairs, so. Anything operational was
- 16 done, and then we would go and help the other associates
- 17 fold and get out of there.
- 18 Q. How many cash registers were there in the
- 19 Stanford store?
- 20 A. Five.
- 21 O. And throughout the time that you worked at Polo
- 22 at Stanford, were sales associates able to clock in and
- 23 clock out through the point-of-sale system?
- 24 A. There was a period where we did that, yes. And
- 25 I believe it was from '04, on, I think. I don't recall

- 1 rest breaks?
- 2 A. "Rest breaks" meaning their 15-minute breaks?
  - Q. Correct.
- 4 A. No.
  - Q. Were they required to clock out for their lunch
- 6 break?
- A. Yes.
- 8 Q. Was that scheduled for an hour per employee?
- 9 A. Yes.
- 10 Q. And when they came back from lunch, were they
- 11 required to clock back in?
- 12 A. Yes.
- 13 Q. And then at the conclusion of their shift,
- 14 they'd clock out, I take it?
- 15 A. Yes.
- 16 Q. And that happened regardless of whether it was
- 17 the swipe system or the point-of-sale system?
- 18 A. Yes.
- 19 Q. Now, at the close of the shift, when you were
- 20 working as Women's manager, you, I take it, worked some
- 21 shifts where you were a closer?
- 22 A. Yes.
- Q. Was one of your duties on closing the store to
- 24 count the cash in the registers?
- 25 A. Yes.

Page 43

Page 45

12 (Pages 42 to 45)

Case 3:07-cv-02780-SI Document 98-4 Filed 06/10/2008 Page 92 of 100 CERTIFICATION OF DEPOSITION OFFICER 1 2 3 I, MARY E. GARLAND, duly authorized to administer 4 oaths pursuant to Section 2093(b) of the California Code 5 of Civil Procedure, do hereby certify that the witness 6 in the foregoing deposition was duly sworn by me to testify to the truth, the whole truth and nothing but 7 8 the truth in the within-entitled cause; that said deposition was taken at the time and place therein 9 10 stated; that the testimony of said witness was 11 thereafter transcribed by means of computer-aided 12 transcription under my direction; that the foregoing is a full, complete and true record of said testimony; and 13 14 that the witness was given an opportunity to read and 15 correct said deposition and to subscribe to the same. 16 I further certify that I am not of counsel or 17 attorney for either or any of the parties in the foregoing deposition and caption named, nor in any way 18 19 interested in the outcome of the cause named in said caption. 20 Executed November 26, 2007, at San Francisco, 21 California. 22 23

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EXHIBIT 38.

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IN THE UNITED STATES DISTRICT COURT
 1
               NORTHERN DISTRICT OF CALIFORNIA
 2
                    SAN FRANCISCO DIVISION
 3
 4
 5
     ANN OTSUKA, an individual;
     JANIS KEEFE, an individual,
     CORINNE PHIPPS, an
 6
     individual; and RENEE DAVIS,
 7
     an individual; individually
     and on behalf of all others
     similarly situated,
 8
              Plaintiffs,
 9
                                        No. C-07-02780-SI
10
         -vs-
11
12
     POLO RALPH LAUREN CORPORATION;)
     a Delaware Corporation; POLO
     RETAIL, LLC., a Delaware
<del>13</del>
     Corporation, POLO RALPH LAUREN)
     CORPORATION, a Delaware
14
     Corporation, doing business in)
15
     California as POLO RETAIL
     CORP: FASHIONS OUTLET OF
     AMERICA, INC., a Delaware
16
     Corporation,
17
              Defendants.
18
19
              The deposition of HARVEY RESNICK, called
20
     by the Plaintiffs for examination, pursuant to
     subpoena and pursuant to the Federal Rules of
21
     Civil Procedure for the United States District
     Courts pertaining to the taking of depositions,
22
     taken before Cynthia J. Conforti, Certified
     Shorthand Reporter, at Suite 2500, 77 West Wacker
23
     Drive, Chicago, Illinois, commencing at the hour
     of 10:09 a.m. on the 23rd day of April, A.D.,
24
     2008.
25
                                                       Page 1
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## **Golden Gate Reporting**

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Page 26

- Were you involved in scheduling sales associates in your department? 2 3 A. Yes. Q. And did your sales associates in your 4 department typically work a 40-hour or 5 40-hour-plus work week? 6 7 MR. GOINES: Objection, compound. THE WITNESS: I think we scheduled them 8 for 40 hours. Somewhere between 35 and 40 hours 10 is a pretty normal retail schedule. 11 BY MR. KITCHIN: O. Did sales associates working at the San 12 Francisco Polo stores for the closing shift have a 13 set time where all sales associates were to finish 15 their day?
- A. The day would end when the store closed, 16 and then the next -- it depended on. 17

18 Could be 15 minutes to an hour could be spent recovering, folding merchandise, stacking 19 it, making the store ready actually for opening 20 21 the next day.

- Q. Did you typically release your sales 22 associates at the end of the day at the same time 23
- or were there instances where an individual needed
- to stay to do something else while others in your

Q. Do you know if that process, that is, 2 releasing certain employees who have completed their section and retaining others who were still 3 working on their section also happened in other 4 departments at the Polo store? 5

A. You know, I don't really know how other managers did it.

I think just, trying to recall, often the other areas were more quickly put back together, and whoever was there was allowed to leave. 10 Usually the other areas would finish before the

11 12 men's areas.

O. Was there any kind of policy in effect at 13 14 Polo when you worked there that required sales associates at the end of the day to clock out at a 15 certain time? 16

MR. GOINES: Objection, vague, lack of foundation.

THE WITNESS: Clocking out was a function 19 of when you were finished working you'd clock out, 20 21 leave the building.

- 22 BY MR. KITCHIN:
  - Q. Did you ever need to clock an employee in or out for any reason?
    - A. I think on occasion if somebody forgot to

1 department left? A. Well, sort of by area. When an area was 2 finished, when the recovery was finished and the 3 person was --4 5 MR. GOINES: I apologize. Did you say recovery? 6 7 THE WITNESS: Yes, yes. 8 A retail term I guess.

BY MR. KITCHIN: 10 Q. Cleaning up the department.

11 Cleaning up.

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MR. GOINES: Got you.

THE WITNESS: Making it ready for -- so if there were three areas and three employees, they each had to do their own area theoretically. Depending at holiday times.

The men's, that first floor was always the most difficult to clean up at the end of the day, so we tried to make sure there were a lot of people available.

21 BY MR. KITCHIN:

22 O. So would it be accurate to say that some 23 people on certain days were released before other people in your department were released? 24 25

A. Yes. Yes.

clock themselves in, it was something that could 1

2 be done, you know, so that they got paid appropriately. Clocking them out was not 3

4 something I normally did.

5 Q. Would you describe in detail the process 6 you personally went through at the end of the 7 store day, that is, from the point that the 8 customer entrances are locked to the time that you 9 left the building what would you do?

A. Well, mainly was just to prepare the 10 selling area for the next day's business. That 11 12 really took up most of my time. 13

There was a store shutting-down process that managers were supposed to participate in that I rarely did because the demands of the floor were so great and it just seemed to require so much of the focus, so if there was another manager who, as you area was finished earlier, I would typically, you know, allow them or I shouldn't say allow.

I preferred that they took care of the store shutdown so that they were available to do it so that I could stay with my staff and finish preparing our area for the next day.

23 Q. On occasion did you participate in what's 24 25 described as the closing?

Page 29

Page 28

8 (Pages 26 to 29)

Page 27

## certcert

1	I further certify that the signature to the
2	foregoing deposition was not waived by counsel for
3	the respective parties.
4	I further certify that the taking of this
5	deposition was pursuant to subpoena, and that
6	there were present at the deposition the attorneys
7	hereinbefore mentioned.
8	I further certify that I am not counsel for
9	nor in any way related to the parties to this
10	suit, nor am I in any way interested in the
11	outcome thereof.
12	IN TESTIMONY WHEREOF: I have hereunto set my
13	hand and affixed my notarial seal this 7th day of
14	May, 2008.
15	$\Lambda \qquad \Lambda \qquad $
16	MAN CONT
17	Manua 1 1 M
18	
19	cynthia J. Conforti, CRR, CRR
20	Notary Public, Cook County, Illinois
21	
22	CSR License No. 084-003064
23	
24	•
25	

EXHIBIT 39.

1	UNITED STATES DISTRICT COURT				
2	NORTHERN DISTRICT OF CALIFORNIA				
3	SAN	FRANCISCO DIVISION			
4					
5	ANN OTSUKA, an indiv		780-SI		
6	KEEFE, an individual PHIPPS, an individua JUSTIN KISER, an ind	il; and			
7	individually and on all others similarly	behalf of			
8	_	itiffs,			
9	vs.	icilis,			
10	POLO RALPH LAUREN CC a Delaware Corporati	•			
11	RETAIL, LLC, a Delaw POLO RALPH LAUREN CC	_			
12	Delaware Corporation in California as POI	O RETAIL CORP;			
13	FASHIONS OUTLET OF A Delaware Corporation				
14	inclusive,	and bollo I dody			
15	Defen	idants.			
16		/.			
17					
18	DEPOS	SITION OF PHOEBE MIRELES			
19					
20	DATE:	November 15, 2007			
21	TIME:	10:15 a.m.			
22	LOCATION:	One Montgomery Street Suite 3220			
23		San Francisco, California			
24	REPORTED BY:	Mary E. Garland Certified Shorthand Reporter License Number 4721			
25					
			Page 1		
1					

- Case 3:07-cv-02780-SI Page 99 of 100 Golden Gate Reporting it would depend if they had a late client, they would made was earlier than they actually quit working? stay later. If they were a closing shift and they 2 2 A. I don't recall. started at 12:30, a lot of times, we'd be out before 3 Q. During the course of your employment at the 3 9:30. So I can't -- I don't remember exactly, I mean. Stanford Shopping Center, were sales associates Q. So I take it that sales associates, on a provided, in any form, a written description or a 5 regular basis, clocked in at one time, beginning of the memorialization of their clock-in and clock-out times? 6 6 shift, and clocked out more than eight hours later? 7 7 A. I can't recall. A. On occasion. I wouldn't say absolutely no to Q. I'm going to show you what we've marked as 8 8 9 that. Exhibit 20, and just ask you if you've seen this form The closing shift, during a regular workweek, entitled "Time Clock Correction Form." 10 10 they were supposed to finish and go home at what time? A. It doesn't look familiar. 11 11 A. I would say they started at 12:30; and 9:30, at Q. Do you recall any other type of form that you 12 12 13 the latest. And, really, we'd only stay the full hour used during the course of your employment at the 13 after closing possibly during the holidays, because Stanford Shopping Center to memorialize or make a record 14 14 that's when it gets a little chaotic and messy. 15 15 of any time clock adjustment? O. So 12:30 to 9:30 is a total of nine hours. 16 A. No, I don't remember there being any other 16 17 form, or ever seeing that one. 17 Q. And employees would take an hour lunch break; 18 Q. Did you ever hear from any source that the time 18 clock records of sales associates at the Stanford 19 correct? 19 Shopping Center Polo store were being adjusted back down 20 A. That's correct. 20 Q. And they were not compensated for that one-hour 21 to the time that they had been scheduled to work from 21 22 lunch break? 22 the time that they had actually worked? 23 A. That's correct. 23 A. No, I don't think --O. Can you tell me whether it was more common for 24 24 O. Do you understand the question? an employee to clock out, during nonholiday periods, 25 25 A. Yeah. I can't recall that. Page 80 Page 78 before 9:30 p.m. or sometime after 9:30 p.m.? į Q. A sales associate working a full shift --2 A. I can't recall. 2 A. Right. Q. If any sales associate clocked out at anytime 3 O. -- as a full-time employee at the Stanford Polo 3 after 9:30 p.m., was their time record adjusted back to store, during the course of your employment there, was 4 5 9:30, under any circumstance, to your knowledge? scheduled to work eight-hour shifts; is that correct? 5 6 A. No, I can't recall that. 6 A. Yes, that is correct. 7
- Q. And so at the conclusion of the eight hours, 7
- 8 did all sales associates clock out at the exact time
- that they were scheduled to clock out? 9
- A. No. They would clock out when they were 10 11 finished.
- Q. So, on occasion, were sales associates on the 12
- clock for more than eight hours in one day? 13
- A. There's a possibility. 14
- Q. Do you recall that specifically, that anyone 15
- clocked out after their shift was supposed to end? 16
  - A. I can't recall.
- O. Was it a regular occurrence that sales 18
- 19 associates would clock out before their eight-hour shift
- was complete? 20

- 21 A. I don't recall that.
- Q. So, generally, did sales associates work at 22
- least eight hours if they were working full-time as a 23
- sales associates at the Stanford Polo store? 24
- A. That's correct. Or less, because if -- well, 25

- Q. So if a person worked a full shift, their time
- records should show the precise time that they clocked 8
- 9 out; is that correct?

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Page 79

- A. From what I remember, yeah.
- Q. How often, if you could provide me an estimate, 11
- did sales associates in the Palo Alto store work more 12
- than eight hours on a given day? 13
- MR. GOINES: Objection. Overbroad. 14
- Q. BY MR. KITCHIN: Is it possible for you to 15
- provide such an estimate? 16
  - No. I -- it just -- it varies.
  - Q. Throughout the course of your employment at the
- Palo Alto Polo store, did you ever become aware that 19
- employees, sales associates, were working more than 20
- eight hours in any one day? 21
  - A. Yeah. It's possible.
- Q. And did you ever become aware of sales 23
- associates working more than 40 hours in one week? 24
  - A. I'm -- it was possible, but it was very rare.

21 (Pages 78 to 81)

Case 3:07 cv 02780-SI Document 98-4 Filed 06/10/2008 Page 100 of 100 1 CERTIFICATION OF DEPOSITION OFFICER 2 I, MARY E. GARLAND, duly authorized to administer 3 4 oaths pursuant to Section 2093(b) of the California Code 5 of Civil Procedure, do hereby certify that the witness in the foregoing deposition was duly sworn by me to 6 7 testify to the truth, the whole truth and nothing but the truth in the within-entitled cause; that said 8 9 deposition was taken at the time and place therein 10 stated; that the testimony of said witness was thereafter transcribed by means of computer-aided 11 12 transcription under my direction; that the foregoing is a full, complete and true record of said testimony; and 13 14 that the witness was given an opportunity to read and 15 correct said deposition and to subscribe to the same. 16 I further certify that I am not of counsel or 17 attorney for either or any of the parties in the foregoing deposition and caption named, nor in any way 18 interested in the outcome of the cause named in said 19 caption. 20 21 Executed November 26, 2007, at San Francisco, California. 22 23 24

25